

**CITY OF BRADY**  
**REPORT OF AUDIT**  
**SEPTEMBER 30, 2011**

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## **INTRODUCTORY SECTION**

**CITY OF BRADY  
CITY OFFICIALS  
SEPTEMBER 30, 2011**

Gail Lohn	Mayor
Brendan Weatherman	Mayor Pro-Tem
Mary Bradshaw	Council Member
Missy Davis	Council Member
Linda Lott	Council Member
James Stewart	Council Member
James Minor	City Manager
Lisa Remini	Finance Officer
Christy Badilla	City Secretary

## **FINANCIAL SECTION**



**MICHAEL D. SCHAFFNER AND ASSOCIATES, PC**

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Michael D. Schaffner, CPA

Jodi L. Crudgington, CPA

**INDEPENDENT AUDITOR'S REPORT**

Honorable Mayor and  
Members of the City Council  
Brady, Texas

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Brady, Texas, as of and for the year ended September 30, 2011, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Brady's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, the aggregate remaining fund information, and the respective budgetary comparisons for the General Fund and the Special Revenue Fund of the City of Brady, Texas, as of September 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 21, 2011 on our consideration of the City of Brady's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant

agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 14 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Brady's financial statements as a whole. The statements listed under the Supplemental Section are presented for purposes of additional analysis and are not a required part of the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Michael D. Schaffner and Associates*

Michael D. Schaffner and Associates, PC  
December 21, 2011



## CITY OF BRADY, TEXAS

### Management's Discussion and Analysis September 30, 2011

As management of the City of Brady, we offer readers of these financial statements this narrative overview and analysis of the financial activities of the City of Brady for the fiscal year ended September 30, 2011. We encourage readers to consider the information presented here in conjunction with the City's audited financial statements, which follow this section.

#### **Financial Highlights**

- ❑ The City's assets exceeded liabilities at September 30, 2011 by \$28,166,617. Of this amount \$6,053,877 or 21.5% of net assets, is unrestricted and may be used to meet the government's ongoing obligations to citizens and creditors.
- ❑ The City's Total Net Assets increased by \$2,134,112 during the year.
- ❑ The total cost of all the City's programs was \$1,274,305 more than last year at \$16,859,166.
- ❑ During the year, the City had operating expenses of \$7,886,369 for governmental activities, which was \$2,707,156 more than the \$5,179,213 generated in program and general revenues. Once budgeted transfers from business-type activities of \$3,256,692 are recognized, governmental net assets reflect a 6% increase in the amount of \$549,536.
- ❑ The City's business-type activities, after transfers to the General fund, reflect an increase in business-type net assets by \$1,584,576.
- ❑ The City reduced its total long-term debt obligations by \$812,488 or 9.4%.

The following discussion and analysis are intended to serve as an introduction to the City of Brady's basic financial statements. The basic financial statements comprise three components:

- 1) government-wide financial statements,
- 2) fund financial statements, and
- 3) notes to the financial statements.

#### **Reporting the City as a Whole**

The government-wide financial statements are designed to provide readers with a broad overview of the City of Brady's finances, in a manner similar to a private-sector business. The government-wide financial statements can be found on pages 15 through 17 of the audit report.

- ❑ The statement of net assets presents information on all of the City of Brady assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City of Brady is improving or deteriorating.
- ❑ The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

## CITY OF BRADY, TEXAS

### Management's Discussion and Analysis September 30, 2011

Thus, one of the most important questions asked about the City's finances, "Is the City as a whole better off or worse off as a result of the year's activities?" The Statement of Net Assets and Statement of Activities report information about the City as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used in most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

In the Statement of Net Assets and the Statement of Activities, we divide the City into two kinds of activities:

- ❑ **Governmental activities-** Most of the City's basic services are reported here, including the Police, EMS, Fire, Public Parks, Golf Course, Airport, Streets, Municipal Court, and General Administration. Property taxes, sales taxes, franchise fees, and service fees financially support these activities.
- ❑ **Business-type activities-** The City charges a rate per unit sold to customers to help it cover all or most of the cost of certain services it provides. The City's Electric, Water, Sewer, Gas, and Solid Waste, departments are reported here.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

### Statement of Net Assets

As stated earlier, net assets may serve over time as a useful indicator of a government's financial position. The City's financial position as a whole is stronger compared to fiscal year 2010, as city net assets increased by \$2,134,112 or 8.20%. The largest part of the City of Brady's net assets reflects its investment in capital assets (land, buildings and improvements, infrastructure assets, and equipment), less any related outstanding debt used to acquire those assets. The City of Brady uses these assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City of Brady's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

About 2.75% of the City's governmental net assets are subject to restrictions on how they may be used. The remaining balance of unrestricted assets at \$1,011,631 may be used to meet the government's ongoing obligations to citizens and creditors. At the end of the fiscal year, the City of Brady is able to report positive balances in all categories of net assets, both for the government as a whole as well as business-type activities.

Total primary net activities of the City as a whole resulted in an increase in net assets for the fiscal year for a net value of \$28,166,617. The City's total unrestricted net assets in the amount of \$6,053,877 that can be used to finance day-to-day operations increased 27% compared to last year's balance.

# CITY OF BRADY, TEXAS

## Management's Discussion and Analysis September 30, 2011

The following reflects a comparative condensed Statement of Net Assets:

Net Assets as of September 30, 2011 and 2010						
	Governmental Activities		Business-Type Activities		Total Primary Government	
	2011	2010	2011	2010	2011	2010
Current and other assets	\$ 1,219,353	1,192,308	\$ 5,711,313	4,509,912	\$ 6,930,666	5,702,220
Capital and other LongTerm Assets	11,141,265	10,682,628	19,832,726	20,137,292	30,973,991	30,819,920
<b>Total Assets</b>	<b>12,360,618</b>	<b>11,874,936</b>	<b>25,544,039</b>	<b>24,647,204</b>	<b>37,904,657</b>	<b>36,522,140</b>
Current Liabilities	648,508	591,232	1,411,379	1,536,584	2,059,887	2,127,816
Non-Current Liabilities	2,218,592	2,339,722	5,459,561	6,022,097	7,678,153	8,361,819
<b>Total Liabilities</b>	<b>2,867,100</b>	<b>2,930,954</b>	<b>6,870,940</b>	<b>7,558,681</b>	<b>9,738,040</b>	<b>10,489,635</b>
Net Assets:						
Invested in Capital Assets						
Net of Related Debt	8,220,587	7,875,039	13,517,843	13,068,411	21,738,430	20,943,450
Restricted	261,300	106,528	113,010	210,903	374,310	317,431
Unrestricted	1,011,631	962,415	5,042,246	3,809,209	6,053,877	4,771,624
<b>TOTAL NET ASSETS</b>	<b>\$ 9,493,518</b>	<b>8,943,982</b>	<b>\$ 18,673,099</b>	<b>17,088,523</b>	<b>\$ 28,166,617</b>	<b>26,032,505</b>

# CITY OF BRADY, TEXAS

## Management's Discussion and Analysis September 30, 2011

### Statement of Activities

The following reflects a comparative statement of changes in net assets of the primary government:

Statement of Activities for the Fiscal Year Ending September 30, 2011 and 2010						
	Governmental Activities		Business-Type Activities		Total Primary Government	
	2011	2010	2011	2010	2011	2009
<b>Revenues</b>						
Program Revenues:						
Charges for Services	\$ 2,250,733	1,545,376	\$ 13,537,422	12,598,331	\$ 15,788,155	14,143,707
Grants and Contributions	829,724	1,994,471	18,331	0	848,055	1,994,471
General Revenues:						
Property Taxes	532,343	526,872			532,343	526,872
Sales Taxes	962,418	867,668			962,418	867,668
Other Taxes	215,455	155,043			215,455	155,043
Investment Earnings	39,030	35,797	29,389	33,168	68,419	68,965
Other Revenue	349,510	38,925	228,923	265,240	578,433	304,165
Gain on Sale of Assets	0	0	0	26,200	0	26,200
<b>TOTAL REVENUES</b>	<b>\$ 5,179,213</b>	<b>5,164,152</b>	<b>\$ 13,814,065</b>	<b>12,922,939</b>	<b>\$ 18,993,278</b>	<b>18,087,091</b>
<b>Expenses</b>						
Utility Enterprises			8,972,797	8,900,662	8,972,797	8,900,662
General Government	764,812	737,541			764,812	737,541
Public Safety	2,719,594	2,727,455			2,719,594	2,727,455
Streets	667,463	583,555			667,463	583,555
Recreation and Leisure	2,956,081	1,916,660			2,956,081	1,916,660
Community Development	696,879	633,723			696,879	633,723
Interest on Long-Term Debt	81,540	85,265			81,540	85,265
<b>TOTAL EXPENSES</b>	<b>\$ 7,886,369</b>	<b>6,684,199</b>	<b>\$ 8,972,797</b>	<b>8,900,662</b>	<b>\$ 16,859,166</b>	<b>15,584,861</b>
Excess (Deficiency) before Transfers	(2,707,156)	(1,520,047)	4,841,268	4,022,277	2,134,112	2,502,230
Transfers	3,256,692	2,785,830	(3,256,692)	(2,785,830)	0	0
<b>Increase (Decrease) in Net Assets</b>	<b>549,536</b>	<b>1,265,783</b>	<b>1,584,576</b>	<b>1,236,447</b>	<b>2,134,112</b>	<b>2,502,230</b>
Net Assets - Beginning	8,943,982	7,678,199	17,088,523	15,852,076	26,032,505	23,530,275
Net Assets - Ending	<b>\$ 9,493,518</b>	<b>8,943,982</b>	<b>\$ 18,673,099</b>	<b>17,088,523</b>	<b>\$ 28,166,617</b>	<b>26,032,505</b>

## CITY OF BRADY, TEXAS

### Management's Discussion and Analysis September 30, 2011

#### Total Primary Government

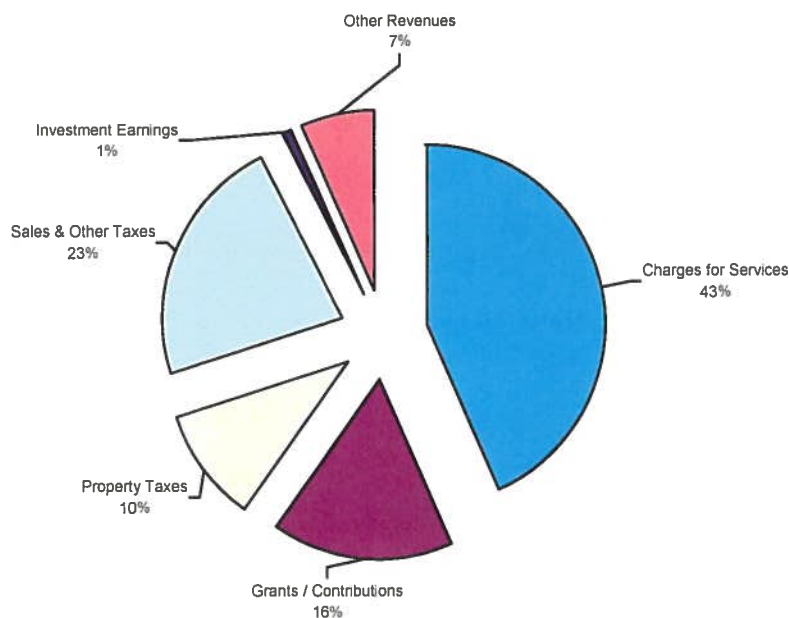
Total charges for services reflect a favorable increase of \$1,644,448. Governmental activities reflect a 45% increase in charges for services due largely to \$723,000 more military fuel sales than last year and \$104,000 more in fee revenue from the Lake activities. Due to dry, hot weather conditions, utility sales reflect a \$939,000 increase in consumption sales from last year. Sales tax revenues continue an upward trend, reflecting a 10% increase, or \$94,750 more compared to 2010 collections. The City continues to secure grant awards in the amount of \$848,055 to fund specific capital infrastructure improvements during the fiscal year 2011. These events resulted in an increase in total primary governmental revenues for fiscal year 2011 by \$906,187 or 5% compared to 2010.

Total primary expenditures increased overall by 8%, or \$1,274,305 primarily as the result of elevated aviation fuel purchases, and increased expenditures and repair costs associated with the Lake operations for the fiscal year 2011. Additionally, the Police, Streets, and Special Service Fund all experienced increased expenditures at 7% or more compared to last year.

#### Governmental Activities

The result of fiscal year 2011 governmental activity records an increase of \$549,536 in net assets, to \$9,493,518. Of the total governmental activities' net assets, \$8,220,587 is invested in capital assets net of related debt, and \$1,011,631 is unrestricted, that is, having no legal commitment.

#### Revenues – Governmental Activities Fiscal Year Ending September 30, 2011



## CITY OF BRADY, TEXAS

### Management's Discussion and Analysis September 30, 2011

For fiscal year 2011, the majority of governmental revenues are derived from primarily two revenue sources: charges for services and sales and other taxes, comprising 66% of the governmental program revenues mix.

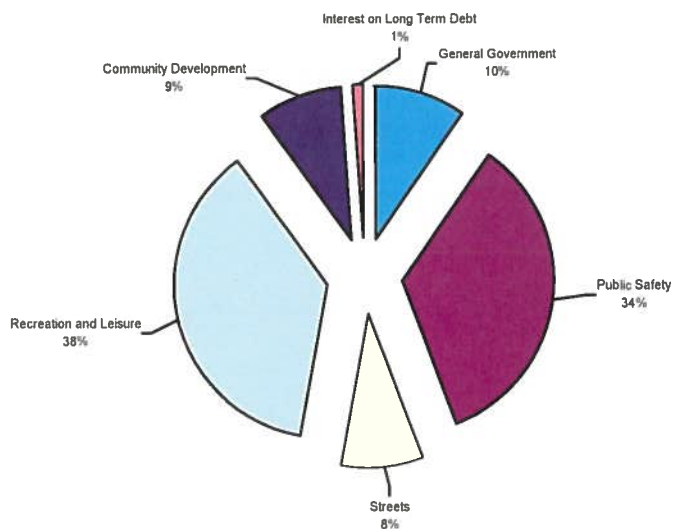
Grant/Contribution Revenue decreased by \$1,164,747 from last year primarily due to the fact that the capital projects supported by grants were much smaller in cost than last year.

Charges for services are fee collections set by the City Council for specific activities by the end-user. Airport services make up \$1,127,108 or 50% of the \$2,250,733 total amount collected for services this year. Fuel sales to the Military continue to comprise a significant portion of the airport's revenues. EMS services generated \$549,866 or 24% of the total dollars charged for services this year. The Lake Department generated \$198,669 in rental fees and donations. Other "Charges for Services" include golf course fees, municipal court fines, right of way fees, cemetery lot sales and fees, and collections for senior citizen meals. The combined revenues from the aforementioned represent the bulk or 72% of total service charge revenues.

Other revenue categories include sales and other taxes. The City received \$962,418 in sales tax revenues and \$49,467 in franchise tax revenues, which is a 10% increase from last year's collections. Included in other taxes are motel tax collections at \$165,096 that was passed on to the Chamber of Commerce, Heart of Texas Historical museum, and HOT Country Music museum for the promotion of tourism to enhance sales tax dollars to the City of Brady.

The City maintains a low property tax rate at \$ .25 cents per \$100 of 2010 values; and collected \$532,343 in property tax revenue.

### Expenses – Governmental Activities Fiscal Year Ending September 30, 2011



## CITY OF BRADY, TEXAS

### Management's Discussion and Analysis September 30, 2011

The relative mix of governmental expenditure activities has changed somewhat compared to last fiscal year. Recreation and Leisure is now the largest governmental activity, expending \$2,956,081 of the \$7,886,369 total costs for all governmental programs. The Airport, Parks, Golf Course, Swimming Pool, Civic Center, Lake, and G. Rollie White Complex are included in this category.

Public Safety is the second largest expense category, utilizing \$2,719,594 of total governmental funds. The Fire, EMS, Police, Animal Control, Municipal Court, and Building and Inspection departments are included in this category.

The remaining 28% of expenditures is closely divided among General and Administrative costs totaling \$764,812, Community Development totaling \$696,879, and Street maintenance totaling \$667,463.

#### **Business-Type Activities**

The business-type activities increased the City of Brady's net assets by \$1,236,447.

Of the total business-type activities' net assets, \$13,517,843 is invested in capital assets net of related debt, and \$5,042,246 is unrestricted, that is, having no legal commitment. In addition, the City maintains fully funded restricted reserve levels of \$113,010 for debt service requirements.

The business-type activities include water, sewer, and solid waste operations, and electric and gas distribution operations. The cost of all business-type activities this year was \$8,972,797. As shown in the statement of activities, the amount paid by users of the operations was \$13,537,422. The additional revenue sources included investment earnings of \$29,389, and other revenues of \$228,923, includes a one-time donation of pipeline from West Texas Gas, Inc. with a fair market value of \$217,820. Therefore, excess revenues over expenditures for the year are \$4,841,268.

The City historically transfers excess revenues from the business-type activities to the governmental funds as needed to cover the cost of governmental services. Transfers in the amount of \$3,256,692 were posted this fiscal year to provide for the City's governmental program costs.

Revenue derived from charges for services increased 7.45% or \$939,091. Total expenditures for the business-type activities reflect a slight increase of \$72,135, or 0.8%.

#### **Reporting the City's Most Significant Funds**

Analysis of the City's major funds begins on page 18. The fund financial statements, found on pages 18 through 47 of the audit report, provide detailed information about the most significant funds. The City of Brady, like other local governments, uses fund accounting to ensure and demonstrate compliance with finance and related legal requirements. All of the funds of the City of Brady can be divided into two categories: governmental funds and proprietary funds.

## CITY OF BRADY, TEXAS

### Management's Discussion and Analysis September 30, 2011

- Governmental funds are used to account for essentially the same functions reported as governmental activities in the governmental-wide financial statements. Most of the City's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. We describe the relationship between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds in reconciliations at the bottom of the fund financial statements.
- Proprietary funds- When the City charges customers for the services it provides – with intent to cover all costs of the service provided– these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Assets and the Statement of Activities. In fact, the City's enterprise funds (a component of proprietary funds) are the same as the business-type activities we report in the government-wide statements but provide more detail and additional information, such as cash flows, for proprietary funds.

In summary, fund financial statements are considered the traditional method of portraying available funds for immediate spending needs. It is a relative measure of a City government's ability to meet General fund program costs in the near future. Therefore, the City's fund balance does not reflect the equity value of the long-term investment the City has in its infrastructure and capital assets. GASB 34 statements of net assets and activities are therefore designed to reflect the value of all capital assets of the City, so that the total net asset figures compare similarly to a private entity's retained earnings.

## FUND FINANCIAL ANALYSIS

### Governmental Type Funds

The City of Brady reports a combined governmental fund balance of \$1,209,597, reflecting an increase of \$206,608 in comparison with the previous year. Unreserved fund balance equals \$957,548 and is available for spending at the government's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has already been committed to provide payment for long-term debt obligations and community projects.

As stated earlier, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. The Government Finance Officers Association recommends, at a minimum, that governmental unreserved fund balances be maintained at no less than two months of regular general fund operational revenues or expenditures. The City of Brady's current general unreserved fund balance is considered adequate as it represents 4.5 months of general fund operating revenues, and 1.8 months of general operating expenditures.



## **CITY OF BRADY, TEXAS**

Management's Discussion and Analysis  
September 30, 2011

### **Business Type Funds**

The City's business-type fund statements provide the same type of information found in the government-wide financial statements, but in more detail. The City of Brady is the owner of the Electric /Sewer, Water, Gas, and Solid Waste distribution enterprises. Each enterprise is considered a major fund. The net change in assets for fiscal year 2011 is as follows: Electric/Sewer fund \$405,084, Water fund- \$645,100, Gas fund- \$447,777, and Solid Waste fund- \$79,502. Because the Utility Support fund is the only remaining business-type fund, it is being presented as a major fund even though it does not meet the criteria of a major fund established in Government Accounting Standards Board (GASB) Statement No. 34. The major business-type funds subsidize the Utility Support fund and transferred \$132,834 to reflect a slightly positive change in net assets for the year.

### **GENERAL FUND BUDGETARY HIGHLIGHTS**

The City of Brady's budget is a dynamic document. Once adopted in September 2010, the Council may approve budgetary amendments during the course of the fiscal year to recognize changes in operational demands.

Final budget comparisons to actual performance are considered reasonable and reflect that total general fund revenues fell short of final budget projections by \$6,645 and total expenditures were under budget by \$791,428 for a net positive variance to the final budget of \$784,783 before transfers.

The original revenue projections for the General Fund budget was increased by \$529,549 to reflect better than projected revenue collections for military fuel sales. Other financing sources were increased by \$348,075 to reflect the donation of a newly constructed hangar to the City by the EDC.

The original expenditure projections for the General Fund budget were increased by \$1,550,002 during fiscal year 2011. The budget was primarily adjusted to reflect increased aviation fuel purchases, investment in a new airport hangar, and the City's continued commitment to the Lake improvements and ATV park. Overall, year-end actual performance was less than the final budget numbers, as mid-year projected costs did not fully materialize.

### **CAPITAL ASSET AND DEBT ADMINISTRATION**

#### **Capital Assets**

The City has invested in a broad range of capital assets, including land, buildings, fixtures, various equipment, vehicles, park and landfill facilities, streets, water, sewer, electric, and gas infrastructure systems. The City of Brady's investment in capital assets for its governmental and business-type activities as of September 30, 2011 is \$29,551,061, net of accumulative depreciation. The majority, 89%, of the city's capital assets is invested in buildings, improvements, and infrastructure.

Governmental Activities report the addition of \$1,874,589 in various capital enhancements including infrastructure improvements to the municipal airport, municipal parks, two police vehicles, and various equipment purchases.

## CITY OF BRADY, TEXAS

### Management's Discussion and Analysis September 30, 2011

Business Activities report the addition of \$474,803 in capital assets. Various infrastructure improvements were made in the water and gas departments, and a vehicle was purchased for the wastewater department.

The City's fiscal year 2012 capital budget calls for spending \$3,787,787 for capital projects, which includes \$756,932 for the Governmental Activities and \$3,030,855 for the Business-type Activities. Budgeted funding sources for these capital projects include \$2,448,868 in grant awards, \$873,419 from current revenues, and the issuance of \$465,500 in debt.

Principal projects for Governmental Activities include purchasing various emergency vehicles and equipment, enhancing airport, and city park infrastructure, providing concrete cart paths at the Golf Course and refurbishing Lake cabanas. Principal projects for the Business-type funds are relocating the public service building to the armory building, upgrades to the water treatment plant and tanks, purchasing a digger truck and pick-up for the Electric distribution system, and various equipment purchases.

### Debt Administration

At September 30, 2011, the City of Brady had \$7,812,630 in bonds, notes and capital leases outstanding.

In reviewing Governmental Activities, two equipment notes in the amount of \$201,870 were issued. In reviewing Business-type Activities, one equipment note in the amount of \$115,382 was issued and total long-term obligations were reduced by \$812,489 through scheduled debt service payments. All scheduled payments were met according to terms.

The following is a summary statement of outstanding debt as of September 30, 2011:

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2011	2010	2011	2010	2011	2010
General Obligation Refunding Bonds	\$ 1,955,000	2,134,550	\$ 0	105,450	\$ 1,955,000	2,240,000
Certificates of Obligations		0	4,680,000	4,970,000	4,680,000	4,970,000
Notes to Financial Institutions	146,000	182,000		0	146,000	182,000
Infrastructure Lease Notes			349,607	705,847	349,607	705,847
Equipment Lease Notes	342,829	239,387	339,195	287,885	682,024	527,272
<b>Total Bonds, Notes, and Capital Leases</b>	<b>2,443,829</b>	<b>2,555,937</b>	<b>5,368,802</b>	<b>6,069,182</b>	<b>7,812,630</b>	<b>8,625,119</b>

In summary, of all debts outstanding, \$1,131,026 was retired and \$317,252 was added to total long-term liabilities for the fiscal year. Total compensated absences for Governmental Activities are \$65,250 and \$29,291 for Business Activities.

## CITY OF BRADY, TEXAS

Management's Discussion and Analysis  
September 30, 2011

The City's refunding bond series 2003 maintains an investment grade Baa1 rating from Moody's Investor's Service.

### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

The City's elected and appointed officials considered many factors when setting the fiscal year 2012 budget, tax rates, and fees that will be charged. One of those factors is the economy. Brady's local economy is centered in agri-businesses and manufacturers of sand products. The economic outlook for Brady/McCulloch County is considered mostly stable. Gasoline price continues its' volatility and is considered a major force in driving the cost of goods beyond historical averages. These indicators were taken into account when adopting the General Fund budget for fiscal year 2012. Council chose to refrain from across the board utility rate increases and adopted cost efficiencies to support the 2012 Budget. The Council adopted a balanced budget to ensure a stable fund balance position is maintained.

### **Request for Information**

This financial report is designed to provide a general overview of the City of Brady's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Officer, Lisa Remini or City Manager, James Minor at City of Brady, 201 East Main, 325-597-2152.

**CITY OF BRADY**  
**STATEMENT OF NET ASSETS**  
**SEPTEMBER 30, 2011**

	PRIMARY GOVERNMENT		
	GOVERNMENTAL ACTIVITIES	BUSINESS - TYPE ACTIVITIES	TOTAL
<b>ASSETS</b>			
Current Assets			
Cash and Cash Equivalents	\$ 1,054,740	\$ 4,812,889	\$ 5,867,629
Receivables, net (Note 1)	164,613	715,063	879,676
Inventory	-	183,361	183,361
Total Current Assets	<u>1,219,353</u>	<u>5,711,313</u>	<u>6,930,666</u>
Noncurrent Assets			
Restricted Assets			
Cash	97,737	895,434	993,171
Receivables, net	322,989	-	322,989
Bond Issuance Premium, net of amortization	18,118	9,755	27,873
Bond Issuance Costs, net of amortization	38,005	40,892	78,897
Construction in Progress (Note 5)	445,243	147,708	592,951
Land (Note 5)	728,734	84,829	813,563
Other Capital Assets, net of depreciation (Note 5)	9,490,439	18,654,108	28,144,547
Total Noncurrent Assets	<u>11,141,265</u>	<u>19,832,726</u>	<u>30,973,991</u>
Total Assets	<u>\$ 12,360,618</u>	<u>\$ 25,544,039</u>	<u>\$ 37,904,657</u>
<b>LIABILITIES</b>			
Current Liabilities			
Accounts Payable	\$ 348,988	\$ 657,339	\$ 1,006,327
Interest Payable	9,033	10,646	19,679
Other Payables	-	22,438	22,438
Bonds, Notes, and Leases Payable (Note 11)	290,487	720,956	1,011,443
Total Current Liabilities	<u>648,508</u>	<u>1,411,379</u>	<u>2,059,887</u>
Noncurrent Liabilities			
Accrued Compensated Absences (Note 11)	65,250	29,291	94,541
Landfill Closure (Note 12)	-	183,934	183,934
Customer Deposits	-	598,490	598,490
Bonds, Notes, and Leases Payable (Note 11)	2,153,342	4,647,846	6,801,188
Total Noncurrent Liabilities	<u>2,218,592</u>	<u>5,459,561</u>	<u>7,678,153</u>
Total Liabilities	<u>2,867,100</u>	<u>6,870,940</u>	<u>9,738,040</u>
<b>NET ASSETS</b>			
Invested in Capital Assets, net of related debt	8,220,587	13,517,843	21,738,430
Restricted for:			
Community Projects (Note 1)	202,770	-	202,770
Debt Service (Note 1)	58,530	113,010	171,540
Unrestricted	<u>1,011,631</u>	<u>5,042,246</u>	<u>6,053,877</u>
Total Net Assets	<u>\$ 9,493,518</u>	<u>\$ 18,673,099</u>	<u>\$ 28,166,617</u>

See accompanying notes to the basic financial statements.

CITY OF BRADY  
STATEMENT OF ACTIVITIES  
YEAR ENDED SEPTEMBER 30, 2011

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>Governmental Activities</b>							
Administration	\$ 493,457	\$ 51,678	\$ -	-	(441,779)	\$ -	(441,779)
Airport	1,656,512	1,127,108	15,148	-	(514,256)		(514,256)
Public Property Maintenance	372,266	53,732	28,600	-	(289,934)		(289,934)
Mayor and Council	15,688	-	-	-	(15,688)		(15,688)
Golf Course	387,655	120,284	11,653	-	(255,718)		(255,718)
Swimming Pool	87,843	18,525	-	-	(69,318)		(69,318)
Fire Department	743,978	15,452	80,000	-	(648,526)		(648,526)
Police Department	1,006,769	7,856	41,175	-	(957,738)		(957,738)
EOC	48,350	105	15,000	-	(33,245)		(33,245)
Street Department	667,463	2,211	-	-	(665,252)		(665,252)
Civic Center	24,147	9,550	-	-	(14,597)		(14,597)
Municipal Court	58,648	40,273	-	-	(18,375)		(18,375)
Community Services	46,966	-	-	-	(46,966)		(46,966)
Repair Shop	57,283	685	-	-	(56,598)		(56,598)
Animal Control	52,198	1,768	-	-	(50,430)		(50,430)
EMS	701,833	549,866	173,417	-	21,450		21,450
Lake Department	414,864	198,669	-	-	(216,195)		(216,195)
Financial Administration	198,384	-	-	-	(198,384)		(198,384)
Buildings/Permits	107,818	22,229	-	-	(85,589)		(85,589)
G. Rollie White Complex	12,794	52	-	-	(12,742)		(12,742)
Special Revenue Funds	649,913	30,690	151,993	312,738	(154,492)		(154,492)
Interest on Long-Term Debt	81,540	-	-	-	(81,540)		(81,540)
<b>Total Governmental Activities</b>	<b>7,886,369</b>	<b>2,250,733</b>	<b>516,986</b>	<b>312,738</b>	<b>(4,805,912)</b>		<b>(4,805,912)</b>
<b>Business-Type Activities</b>							
Sewer	406,516	674,183	-	-	\$ -	267,667	267,667
Electric	5,404,977	8,337,099	-	-		2,932,122	2,932,122
Water	1,150,472	2,016,199	-	-		865,727	865,727
Gas	963,851	1,563,651	-	-		599,800	599,800
Solid Waste	760,151	798,402	-	18,331		56,582	56,582
Utility Support	286,830	147,888	-	-		(138,942)	(138,942)
<b>Total Business-Type Activities</b>	<b>8,972,797</b>	<b>13,537,422</b>	<b>-</b>	<b>18,331</b>		<b>4,582,956</b>	<b>4,582,956</b>
<b>Total</b>	<b>16,859,166</b>	<b>15,788,155</b>	<b>516,986</b>	<b>331,069</b>	<b>(4,805,912)</b>	<b>4,582,956</b>	<b>(222,956)</b>

See accompanying notes to the basic financial statements.

CITY OF BRADY  
STATEMENT OF ACTIVITIES  
YEAR ENDED SEPTEMBER 30, 2011

	Net (Expense) Revenue and Changes in Net Assets		
	Governmental Activities	Business- Type Activities	Total
General Revenues			
Taxes			
Property Taxes, Levied for General Purposes	\$ 532,343	\$ -	\$ 532,343
Sales Taxes	962,418	-	962,418
Franchise Taxes	49,467	-	49,467
Mixed Beverage Taxes	892	-	892
Motel Occupancy Taxes	165,096	-	165,096
Interest Revenue	39,030	29,389	68,419
Miscellaneous	1,435	11,103	12,538
Donated Assets	348,075	217,820	565,895
Transfers	3,256,692	(3,256,692)	-
Total General Revenues, Special Items, and Transfers	5,355,448	(2,998,380)	2,357,068
Change in Net Assets	549,536	1,584,576	2,134,112
Net Assets - Beginning (Note 1)	8,943,982	17,088,523	26,032,505
Net Assets - Ending	\$ 9,493,518	\$ 18,673,099	\$ 28,166,617

See accompanying notes to the basic financial statements.

**CITY OF BRADY  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 1,126,011	\$ 26,466	\$ 1,152,477
Receivables, net			
Accounts	88,060	322,989	411,049
Taxes (Note 1)	75,233	-	75,233
<b>TOTAL ASSETS</b>	<u>\$ 1,289,304</u>	<u>\$ 349,455</u>	<u>\$ 1,638,759</u>
<b>LIABILITIES</b>			
Liabilities			
Accounts Payable	\$ 193,052	\$ 155,936	\$ 348,988
Interest Payable	4,941	-	4,941
Deferred Revenues	75,233	-	75,233
<b>Total Liabilities</b>	<u>273,226</u>	<u>155,936</u>	<u>429,162</u>
<b>FUND BALANCES</b>			
Fund Balance:			
Unreserved	957,548	-	957,548
Reserved - Debt Service (Note 1)	58,530	-	58,530
Reserved - Community Projects (Note 1)	-	193,519	193,519
<b>Total Fund Equity</b>	<u>1,016,078</u>	<u>193,519</u>	<u>1,209,597</u>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<u>\$ 1,289,304</u>	<u>\$ 349,455</u>	

Amounts reported for governmental activities in statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds, net of accumulated depreciation of \$9,109,401.01	10,664,417
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Some assets are not available to pay for current period expenditures and therefore are not reported in the funds:

Accrued Interest Receivable	1,319
Bond Insurance Premium, net of amortization of \$11,064	18,118
Bond Issuance Costs, net of amortization of \$23,211	38,005

Some liabilities are not due and payable in the current period and therefore are not reported in the funds:

Deferred Revenues	75,233
Notes, Bonds and Capital Leases Payable	(2,443,829)
Accrued Compensated Absences	(65,250)
Accrued Interest Payable	<u>(4,092)</u>

Net Assets of Governmental Activities	<u>\$ 9,493,518</u>
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See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<b><u>REVENUES</u></b>			
General Revenues			
Property Taxes	\$ 527,479	\$ -	\$ 527,479
Sales Taxes	773,834	188,584	962,418
Franchise Taxes	49,467	-	49,467
Occupancy Taxes	-	165,096	165,096
Mixed Beverage Taxes	892	-	892
Interest Income	43,950	-	43,950
Miscellaneous Revenue	1,435	-	1,435
Charges for Services			
Administration	51,678	-	51,678
Airport	1,127,108	-	1,127,108
Public Property Maintenance	53,732	-	53,732
Golf Course	120,284	-	120,284
Swimming Pool	18,525	-	18,525
Fire Department	15,452	-	15,452
Police Department	7,856	-	7,856
EOC	105	-	105
Street Department	2,211	-	2,211
Civic Center	9,550	-	9,550
Municipal Court	40,273	-	40,273
Repair Shop	685	-	685
Animal Control	1,768	-	1,768
EMS	549,866	-	549,866
Lake Department	198,669	-	198,669
Financial Administration	2	-	2
Buildings/Permits	22,229	-	22,229
G.R. White	50	-	50
Senior Citizens	-	30,690	30,690
Total Charges for Services	<u>2,220,043</u>	<u>30,690</u>	<u>2,250,733</u>
Grant Revenues			
Operating Grants and Contributions			
Airport	15,148	-	15,148
Public Property Maintenance	28,600	-	28,600
Golf Course	11,653	-	11,653
Fire Department	80,000	-	80,000
Police Department	41,175	-	41,175
EMS	163,280	10,137	173,417
EOC	15,000	-	15,000
Senior Citizens	-	151,993	151,993
Total Operating Grants and Contributions	<u>354,856</u>	<u>162,130</u>	<u>516,986</u>

See accompanying notes to the basic financial statements.



**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Capital Grants and Contributions			
Community Development	\$ -	\$ 312,738	\$ 312,738
Total Capital Grants and Contributions	-	312,738	312,738
Total Operating and Capital Grants and Contributions	354,856	474,868	829,724
Total Revenues	<u>3,971,956</u>	<u>859,238</u>	<u>4,831,194</u>
<b><u>EXPENDITURES</u></b>			
Current			
Administration	473,311	-	473,311
Airport	1,189,322	-	1,189,322
Public Property Maintenance	329,734	-	329,734
Mayor and Council	15,688	-	15,688
Golf Course	364,608	-	364,608
Swimming Pool	87,843	-	87,843
Fire Department	719,993	-	719,993
Police Department	958,852	-	958,852
EOC	46,688	-	46,688
Street Department	393,035	-	393,035
Civic Center	22,438	-	22,438
Municipal Court	57,322	-	57,322
Community Services	46,966	-	46,966
Municipal Repair Shop	56,723	-	56,723
Animal Control	48,850	-	48,850
EMS	628,305	-	628,305
Lake Department	394,676	-	394,676
G.R. White Complex	9,166	-	9,166
Financial Administration	198,081	-	198,081
Building and Permitting	108,242	-	108,242
Senior Citizens	-	284,137	284,137
Occupancy Taxes	-	165,096	165,096
Sales Taxes	-	188,584	188,584
Grant Expenditures	-	11,988	11,988
Capital Outlay	702,773	583,147	1,285,920
Debt Service			
Principal	313,978	-	313,978
Interest	<u>80,939</u>	<u>-</u>	<u>80,939</u>
Total Expenditures	<u>7,247,533</u>	<u>1,232,952</u>	<u>8,480,485</u>
Excess (Deficiency) of Revenues Over Expenditures	(3,275,577)	(373,714)	(3,649,291)

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Donated Assets	\$ 348,075	\$ -	\$ 348,075
Transfers In	2,771,115	534,839	3,305,954
Loan Proceeds	<u>201,870</u>	<u>-</u>	<u>201,870</u>
Total Other Financing Sources (Uses)	<u>3,321,060</u>	<u>534,839</u>	<u>3,855,899</u>
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses	45,483	161,125	206,608
Fund Balance - Beginning (Note 1)	<u>970,595</u>	<u>32,394</u>	<u>1,002,989</u>
Fund Balance - Ending	<u>\$ 1,016,078</u>	<u>\$ 193,519</u>	<u>\$ 1,209,597</u>

See accompanying notes to the basic financial statements.

**CITY OF BRADY  
STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
YEAR ENDED SEPTEMBER 30, 2011**

Reconciliation of the change in fund balances - total governmental funds to the change in net assets of governmental activities:

Net Change in Fund Balances - Total Governmental Funds	\$	206,608
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Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays (\$1,236,658) exceeded depreciation (\$1,003,218) in the current period.		233,440
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Loan proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond and note principal is an expenditure in the governmental funds, but the repayments reduce long-term liabilities in the statement of net assets. Also, governmental funds report the effect of issuance cost, premiums, discounts, and similar items when debt is first issued, whereas the amounts are deferred and amortized in the statement of activities. This is the amount by which payments exceeded proceeds.

Loan Proceeds		(201,870)
Bond and loan principal payments		313,978
Amortization of bond issuance costs and premiums		(4,520)

Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds:		
Property Tax Revenue		4,864
Interest Income		(4,919)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Interest Expense		(601)
Accrued compensated absences		2,556

Change in net assets of governmental activities	\$	<u><u>549,536</u></u>
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## CITY OF BRADY

## STATEMENT OF NET ASSETS

## PROPRIETARY FUNDS

SEPTEMBER 30, 2011

	Sewer and Electric	Enterprise Funds				Totals
		Water Department	Gas Department	Solid Waste	Utility Support	
<b>ASSETS</b>						
Current Assets						
Cash and Cash Equivalents	\$ 1,676,111	\$ 1,855,133	\$ 841,051	\$ 267,511	\$ 173,083	\$ 4,812,889
Receivables:						
Accounts, net	486,701	127,922	46,014	32,706	5,411	698,754
Other	-	-	-	-	16,207	16,207
Interest	-	-	-	-	102	102
Inventory	-	-	-	-	183,361	183,361
Total Current Assets	2,162,812	1,983,055	887,065	300,217	378,164	5,711,313
Noncurrent Assets						
Restricted Assets:						
Cash and Cash Equivalents	566	112,444	-	183,934	598,490	895,434
Bond Insurance Premium, net of amortization	9,755	-	-	-	-	9,755
Bond Issuance Costs, net of amortization	20,464	20,428	-	-	-	40,892
Capital Assets						
Construction in Progress	35,711	40,649	-	42,345	29,003	147,708
Land & Improvements	12,397	4,532	500	67,400	-	84,829
Buildings & Equipment	7,582,021	18,370,230	2,417,091	1,103,301	437,852	29,910,495
Accumulated Depreciation	(5,118,012)	(3,997,534)	(942,782)	(886,058)	(312,001)	(11,256,387)
Total Noncurrent Assets	2,542,902	14,550,749	1,474,809	510,922	753,344	19,832,726
Total Assets	\$ 4,705,714	\$ 16,533,804	\$ 2,361,874	\$ 811,139	\$ 1,131,508	\$ 25,544,039
<b>LIABILITIES</b>						
Current						
Accounts Payable	\$ 516,579	\$ 41,485	\$ 27,573	\$ 28,583	\$ 43,119	\$ 657,339
Interest Payable	1,344	8,310	236	756	-	10,646
Other Payables	-	-	-	-	22,438	22,438
Bonds, Notes and Loans Payable	176,008	379,971	119,256	45,721	-	720,956
Total Current Liabilities	693,931	429,766	147,065	75,060	65,557	1,411,379
Noncurrent						
Compensated Absences	14,976	4,422	4,474	4,174	1,245	29,291
Landfill Closure	-	-	-	183,934	-	183,934
Utility Deposits	-	-	-	-	598,490	598,490
Bonds, Notes and Loans Payable	75,579	4,390,000	30,359	151,908	-	4,647,846
Total Noncurrent Liabilities	90,555	4,394,422	34,833	340,016	599,735	5,459,561
Total Liabilities	784,486	4,824,188	181,898	415,076	665,292	6,870,940
<b>NET ASSETS</b>						
Invested in Capital Assets, net of related debt	2,260,530	9,647,906	1,325,194	129,359	154,854	13,517,843
Restricted for Debt Service	566	112,444	-	-	-	113,010
Unrestricted	1,660,132	1,949,266	854,782	266,704	311,362	5,042,246
Total Net Assets	\$ 3,921,228	\$ 11,709,616	\$ 2,179,976	\$ 396,063	\$ 466,216	\$ 18,673,099

See accompanying notes to the basic financial statements.

CITY OF BRADY

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS

PROPRIETARY FUNDS

YEAR ENDED SEPTEMBER 30, 2011

	Sewer and Electric	Water Department	Gas Department	Solid Waste	Utility Support	Totals
<b>OPERATING REVENUES</b>						
Charges for Services:						
Electrical Distribution	\$ 8,337,099	\$ -	\$ -	\$ -	\$ -	\$ 8,337,099
Wastewater	674,183	-	-	-	-	674,183
Water Department	-	2,016,199	-	-	-	2,016,199
Gas Department	-	-	1,563,651	-	-	1,563,651
Solid Waste	-	-	-	798,402	-	798,402
Utility Support	-	-	-	-	147,888	147,888
Total Charges for Services	9,011,282	2,016,199	1,563,651	798,402	147,888	13,537,422
Capital Grants and Contributions						
CVCOG Grant	-	-	-	18,331	-	18,331
Miscellaneous Revenues	-	-	-	-	11,103	11,103
Total Operating Revenues	9,011,282	2,016,199	1,563,651	816,733	158,991	13,566,856
<b>OPERATING EXPENSES</b>						
Sewer and Electric	5,148,433	-	-	-	-	5,148,433
Electrical Distribution	1,522	-	-	-	-	1,522
Power Plant	307,515	-	-	-	-	307,515
Wastewater	-	-	-	-	-	-
Water Department	-	724,291	-	-	-	724,291
Gas Department	-	-	869,672	-	-	869,672
Solid Waste	-	-	-	644,183	-	644,183
Utility Support	-	-	-	-	-	-
Administration	-	-	-	-	42,218	42,218
Meter Shop	-	-	-	-	92,608	92,608
Billing-Collection	-	-	-	-	128,073	128,073
Bad Debt Expense	72,500	13,000	5,000	6,000	7,000	103,500

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS**  
**PROPRIETARY FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	Sewer and Electric	Water Department	Gas Department	Solid Waste	Utility Support	Totals
Amortization	\$ 2,434	\$ 1,401	\$ -	\$ -	\$ -	\$ 3,835
Depreciation	236,073	380,252	80,271	99,055	16,931	812,582
Total Operating Expenses	5,768,477	1,118,944	954,943	749,238	286,830	8,878,432
Operating Income (Loss)	3,242,805	897,255	608,708	67,495	(127,839)	4,688,424
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
Interest Income	5,735	11,613	1,762	2,661	7,618	29,389
Interest Expense	(43,016)	(31,528)	(8,908)	(10,913)	-	(94,365)
Total Non-Operating Revenues (Expenses)	(37,281)	(19,915)	(7,146)	(8,252)	7,618	(64,976)
Income (Loss) Before Transfers	3,205,524	877,340	601,562	59,243	(120,221)	4,623,448
<b>SPECIAL ITEM</b>						
Donated Assets	-	-	217,820	-	-	217,820
TRANSFERS IN	8,000	4,500	-	20,259	132,834	165,593
TRANSFERS OUT	(2,808,440)	(236,740)	(371,605)	-	(5,500)	(3,422,285)
Change in Net Assets	405,084	645,100	447,777	79,502	7,113	1,584,576
Total Net Assets - Beginning	3,516,144	11,064,516	1,732,199	316,561	459,103	17,088,523
Total Net Assets - Ending	\$ 3,921,228	\$ 11,709,616	\$ 2,179,976	\$ 396,063	\$ 466,216	\$ 18,673,099

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**  
**PROPRIETARY FUNDS**

	Sewer and Electric	Water	Gas	Solid Waste	Utility Support	Total
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>						
Receipts from Customers	\$ 9,028,795	\$ 1,987,013	\$ 1,581,541	\$ 798,075	\$ 160,056	\$ 13,555,480
Payments to Suppliers	(5,064,423)	(562,190)	(750,431)	(415,160)	(132,808)	(6,925,012)
Payments to Employees	(419,160)	(152,989)	(111,499)	(218,885)	(114,217)	(1,016,750)
Receipts (Refunds) of Customer Deposits	-	-	-	-	21,041	21,041
Net Cash Provided By Operating Activities	<u>3,545,212</u>	<u>1,271,834</u>	<u>719,611</u>	<u>164,030</u>	<u>(65,928)</u>	<u>5,634,759</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>						
Operating Subsidies and Transfers from Other Funds	8,000	4,500	-	20,259	132,834	165,593
Operating Subsidies and Transfers to Other Funds	(2,808,440)	(236,740)	(371,605)	-	(5,500)	(3,422,285)
Net Cash Provided By Noncapital Financing Activities	<u>(2,800,440)</u>	<u>(232,240)</u>	<u>(371,605)</u>	<u>20,259</u>	<u>127,334</u>	<u>(3,256,692)</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>						
Loan Proceeds to Purchase Capital Assets	98,202	-	17,180	-	-	115,382
Grant Proceeds	-	-	-	18,331	-	18,331
Principal Paid on Capital Debt	(262,986)	(397,811)	(112,500)	(43,751)	-	(817,048)
Interest Paid on Capital Debt	(45,919)	(34,095)	(10,430)	(10,667)	-	(101,111)
Net Cash Used For Capital & Related Financing Activities	<u>(210,703)</u>	<u>(431,906)</u>	<u>(105,750)</u>	<u>(36,087)</u>	<u>-</u>	<u>(784,446)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>						
Purchases of Capital Assets and Construction in Progress	(17,427)	(128,817)	(137,388)	(29,891)	(29,003)	(342,526)
Interest and Dividends	5,735	11,612	1,761	2,661	7,751	29,520
Net Cash Provided By Investing Activities	<u>(11,692)</u>	<u>(117,205)</u>	<u>(135,627)</u>	<u>(27,230)</u>	<u>(21,252)</u>	<u>(313,006)</u>
Net Increase In Cash & Cash Equivalents	522,377	490,483	106,629	120,972	40,154	1,280,615
Balances - Beginning of the Year	<u>1,154,300</u>	<u>1,477,094</u>	<u>734,422</u>	<u>330,473</u>	<u>731,419</u>	<u>4,427,708</u>
Balances - End of the Year	<u>\$ 1,676,677</u>	<u>\$ 1,967,577</u>	<u>\$ 841,051</u>	<u>\$ 451,445</u>	<u>\$ 771,573</u>	<u>\$ 5,708,323</u>

See accompanying notes to the basic financial statements.

CITY OF BRADY  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011  
PROPRIETARY FUNDS

<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED</b>						
<b>(USED) BY OPERATING ACTIVITIES</b>						
Operating Income (Loss)	\$ 3,242,805	\$ 897,255	\$ 608,708	\$ 49,164	\$ (127,839)	\$ 4,670,093
Adjustments To Reconcile Operating Income To Net Cash Provided						
(Used) by Operating Activities:						
Depreciation Expense	236,073	380,252	80,271	99,055	16,931	812,582
Bad Debt Expense	72,500	13,000	5,000	6,000	7,000	103,500
Amortization Expense	2,434	1,401	-	-	-	3,835
Change In Assets & Liabilities:						
Receivables, Net	17,513	(29,186)	17,890	(327)	(3,224)	2,666
Other Receivables	-	-	-	-	4,289	4,289
Inventories	-	-	-	-	17,123	17,123
Accounts Payable	(31,607)	8,373	7,798	(16,090)	16,772	(14,754)
Other Payables	-	-	-	-	(16,510)	(16,510)
Compensated Absences	5,494	739	(56)	(2,127)	(1,511)	2,539
Customer Deposits Payable	-	-	-	-	21,041	21,041
Landfill Closure/Postclosure Care Costs	-	-	-	28,355	-	28,355
	<u>302,407</u>	<u>374,579</u>	<u>110,903</u>	<u>114,866</u>	<u>61,911</u>	<u>964,666</u>
Net Cash Provided By Operating Activities	\$ 3,545,212	\$ 1,271,834	\$ 719,611	\$ 164,030	\$ (65,928)	\$ 5,634,759

See accompanying notes to the basic financial statements.



**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
<b>REVENUES</b>				
General Revenues				
Property Taxes - Current	\$ 460,000	\$ 475,470	\$ 475,471	\$ 1
Property Taxes - Delinquent	25,000	25,000	29,385	4,385
Penalties and Interest	16,500	20,500	22,411	1,911
Payment in Lieu of Property Taxes	2,000	2,000	212	(1,788)
Sales Taxes	700,000	765,000	773,834	8,834
Franchise Taxes	48,000	49,000	49,467	467
Mixed Beverage Tax	950	800	892	92
Interest Income	26,480	36,750	43,950	7,200
Miscellaneous Revenue	-	734	1,435	701
Charges for Services				
Administration				
Municipal Right of Way Fee	50,000	45,000	45,442	442
Rental Income	2,000	4,000	3,875	(125)
Licenses and Permits	600	830	792	(38)
Reimbursed Expenses	-	1,520	1,546	26
Vending Income	25	25	20	(5)
Open Records Fees	-	-	3	3
Total Administration	52,625	51,375	51,678	303
Airport				
Rental Income	6,000	14,840	16,940	2,100
Tee Hangar Rent	7,200	8,700	9,252	552
Hangar A/B Rent	8,000	24,000	21,882	(2,118)
Tie Down Income	100	100	-	(100)
Miscellaneous Sales	500	5,500	8,136	2,636
100LL Retail Fuel Sales	144,637	124,637	124,295	(342)
Jet A Retail Fuel Sales	134,601	114,601	102,024	(12,577)
Military Fuel Sales	264,999	824,999	804,613	(20,386)
Reimbursed Expenses	-	40,000	33,037	(6,963)
Bad Debt Recovery	-	3,384	3,384	-
Vending Income	1,000	2,500	3,545	1,045
Total Airport	567,037	1,163,261	1,127,108	(36,153)
Public Property Maintenance				
Rental Income	10,000	10,000	7,747	(2,253)
Open/Close Graves	27,000	25,000	24,350	(650)
Sale of Cemetery Lots	10,000	15,000	18,396	3,396
Brush Pick-Up	500	500	350	(150)
Sale of Scrap	-	560	561	1
Reimbursed Expenses	-	5,127	2,328	(2,799)
Total Public Property Maintenance	47,500	56,187	53,732	(2,455)
Golf Course				
Range Ball Rentals	5,500	1,750	2,236	486
Cart Shed Rental	19,300	18,370	18,944	574
Cart Rentals	16,000	14,500	14,442	(58)
Golf Club Rentals	100	150	166	16
Daily Green Fees	32,000	32,000	32,445	445
Annual Green Fees	42,500	34,500	35,870	1,370

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>(Budgetary Basis)</b>	<b>Final Budget Positive (Negative)</b>
Charges for Services - continued				
Golf Course - continued				
Merchandise Revenue/Taxable	\$ 5,500	\$ 4,000	\$ 3,838	\$ (162)
Merchandise Revenue/Nontaxable	2,500	3,500	3,931	431
Cash Long (Short)	-	-	(45)	(45)
Reimbursed Expenses	-	1,820	1,820	-
Vending Income	9,000	6,000	6,637	637
Total Golf Course	132,400	116,590	120,284	3,694
Swimming Pool				
Swimming Pool Fees	15,000	18,200	18,525	325
Total Swimming Pool	15,000	18,200	18,525	325
Fire Department				
Specialized Fire Service Collection	3,000	-	-	-
Inspection Permits	-	350	350	-
Reimbursed Expenses	-	15,000	15,102	102
Total Fire Department	3,000	15,350	15,452	102
Police Department				
Accident Reports/Warrant Fees	-	500	526	26
Drug Seizures	700	-	-	-
Reimbursed Expenses	-	7,300	7,330	30
Total Police Department	700	7,800	7,856	56
EOC				
Reimbursed Expenses	-	500	105	(395)
Total EOC	-	500	105	(395)
Street Department				
Street Surcharge	-	-	(11)	(11)
Reimbursed Expenses	-	2,222	2,222	-
Total Street Department	-	2,222	2,211	(11)
Civic Center				
Rental Income	10,000	9,000	9,550	550
Reimbursed Expenses	20,000	-	-	-
Total Civic Center	30,000	9,000	9,550	550
Municipal Court				
Fines and Fees	45,000	37,000	38,967	1,967
Security Fund	800	700	748	48
Technology Fund	1,000	500	501	1
Cash Long (Short)	-	-	(2)	(2)
Collection Agency	-	-	34	34
Reimbursed Expenses	-	-	25	25
Total Municipal Court	46,800	38,200	40,273	2,073
Repair Shop				
Sale of Scrap	-	140	142	2
Reimbursed Expenses	-	543	543	-
Total Repair Shop	-	683	685	2
Animal Control				
Dog Pound Fees	500	875	1,245	370
Permits/Licenses	200	200	141	(59)
Reimbursed Expenses	-	382	382	-
Total Animal Control	700	1,457	1,768	311

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>(Budgetary Basis)</b>	<b>Final Budget Positive (Negative)</b>
Charges for Services - continued				
EMS				
EMS Service Collections	\$ 625,000	\$ 565,000	\$ 545,508	\$ (19,492)
Ambulance Standby	4,975	4,000	3,950	(50)
Reimbursed Expenses	4,733	-	-	-
Bad Debt Recovery	500	200	240	40
Misc EMS Inc	-	-	129	129
Vending Income	-	-	39	39
Total EMS	635,208	569,200	549,866	(19,334)
Lake Department				
Rental Income	-	3,715	3,314	(401)
Pavilion Rental	200	1,645	1,594	(51)
Cabin Rental	1,500	3,540	3,758	218
Cabana Rental	1,500	18,500	18,765	265
RV Space Rental	63,710	30,000	30,876	876
RV Full Space Rental	63,710	46,000	49,225	3,225
RV Trailer Rental	4,600	2,800	3,105	305
Paddle Boat Rental	500	-	-	-
Merchandise/Taxable	18,000	22,200	23,395	1,195
Merchandise/Nontaxable	26,680	26,000	26,837	837
Camping Fees	7,000	3,300	3,504	204
Boat Dock Fees	1,235	1,235	1,345	110
Boat Launch Fees	1,000	1,520	1,538	18
Marina/Fishing Fees	6,600	5,600	5,646	46
Lake Lot Leases	3,765	3,765	4,009	244
Sale of Scrap	-	170	170	-
Cash Long (Short)	(100)	(100)	203	303
Tips	-	-	52	52
Bad Debt Recovery	-	132	238	106
Total Lake Department	199,900	170,022	177,574	7,552
Financial Administration				
Reimbursed Expenses	6	2	2	-
Buildings/Permits				
Permits/Inspections/Licenses	20,000	27,000	28,954	1,954
Sales Concessions	-	(11,025)	(11,025)	-
Rezoning Fees	-	300	300	-
Reimbursed Expenses	-	4,000	4,000	-
Total Buildings/Permits	20,000	20,275	22,229	1,954
G.R. White Complex				
Rental Income	-	-	50	50
Total Charges for Services	1,750,876	2,240,324	2,198,948	(41,376)
Grant Revenues				
Operating Grants and Contributions				
Airport				
TX DOT RAMP Program	25,000	21,000	15,148	(5,852)

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Operating Grants and Contributions - continued				
Public Property Maintenance				
County Subsidies	\$ 3,600	\$ 3,600	\$ 3,600	\$ -
Donations	-	-	25,000	25,000
Golf Course				
Donations	20,000	11,650	11,653	3
Fire Department				
County Subsidies	80,000	80,000	80,000	-
Police Department				
County Subsidies	40,000	40,000	40,000	-
Police Education Subsidies	1,200	1,200	1,175	(25)
EMS				
County Subsidies	80,000	80,000	80,000	-
Hospital Subsidies	77,112	81,648	83,280	1,632
EOC				
County Subsidies	15,000	15,000	15,000	-
EMPG Subsidies	39,834	-	-	-
SAA Subsidies	37,500	-	-	-
Total Operating Grants and Contributions	<u>419,246</u>	<u>334,098</u>	<u>354,856</u>	<u>20,758</u>
Capital Grants and Contributions				
Brady Lake				
EDC Reimbursements	-	28,925	21,095	(7,830)
Total Capital Grants and Contributions	<u>-</u>	<u>28,925</u>	<u>21,095</u>	<u>(7,830)</u>
Total Revenues	<u>\$ 3,449,052</u>	<u>\$ 3,978,601</u>	<u>\$ 3,971,956</u>	<u>\$ (6,645)</u>

**EXPENDITURES**

Administration

Current

Regular Pay	\$ 176,365	\$ 191,450	\$ 191,453	\$ (3)
Overtime Pay	500	200	53	147
Hospital Insurance	25,834	25,834	25,350	484
Municipal Retirement	14,852	17,103	16,413	690
Workers Compensation Insurance	720	720	750	(30)
Unemployment Insurance	709	709	723	(14)
Payroll Taxes	13,795	16,150	16,875	(725)
Employee Expense	7,000	3,500	3,844	(344)
Employee Training	2,500	5,000	5,301	(301)
Uniforms and Accessories	1,197	1,197	1,026	171
Organ Dues/Fees	2,850	2,500	2,503	(3)
Car Allowance	4,500	4,500	3,975	525
Supplies	15,000	15,000	17,197	(2,197)
Fuel	200	500	356	144
Repairs - Vehicles	1,000	1,500	1,024	476
Repairs - Buildings	3,000	11,000	8,882	2,118
Repairs - Office Equipment	200	200	169	31
Repairs - General	5,000	3,000	1,941	1,059
Utilities	34,000	30,000	28,725	1,275
Telephone/Pagers/Alarm System	16,000	16,000	12,393	3,607

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Administration - continued				
Current - continued				
Janitorial/Pest Services	\$ 10,000	\$ 8,085	\$ 7,578	\$ 507
Professional Fees	3,000	3,000	1,620	1,380
Agency Fees	1,500	1,500	1,110	390
City Attorney	40,000	30,000	31,063	(1,063)
Property/Liability Insurance	12,384	12,514	12,514	-
Rentals/Leases	15,600	15,600	15,090	510
Computer Software Maintenance	500	500	-	500
Computer Hardware Maintenance	1,500	1,500	650	850
Internet Access Fee	1,900	2,234	2,066	168
Property Tax Collection Fees	17,000	15,000	14,956	44
State Tax Collection Fees	17,800	20,000	19,248	752
Drug Testing	110	110	-	110
Postage	15,000	13,000	9,649	3,351
Record Retention	4,000	2,500	583	1,917
Donations/Memorials	100	1,000	731	269
Contingency	-	495,126	17,500	477,626
Total Current	<u>465,616</u>	<u>967,732</u>	<u>473,311</u>	<u>494,421</u>
Total Administration	<u>465,616</u>	<u>967,732</u>	<u>473,311</u>	<u>494,421</u>
Airport				
Current				
Regular Pay	64,287	75,560	79,902	(4,342)
Overtime Pay	5,000	11,800	10,846	954
Municipal Retirement	3,742	6,332	6,493	(161)
Employee Expense	2,000	2,000	1,894	106
Employee Training	4,000	4,000	1,353	2,647
Hospital Insurance	10,333	12,767	12,764	3
Worker's Compensation Insurance	2,728	2,728	3,121	(393)
Unemployment Insurance	662	662	308	354
Payroll Taxes	6,106	7,118	8,039	(921)
Chemicals	800	800	300	500
Supplies	9,000	13,000	13,186	(186)
Fuel	1,800	5,833	5,878	(45)
Purchased 100LL Fuel for Resale	102,531	95,000	113,346	(18,346)
Purchased JetA Fuel for Resale	315,626	855,626	821,699	33,927
Purchased Merchandise for Resale	3,000	3,000	1,709	1,291
IRS Fuel Tax Refund	(20,000)	(47,214)	(53,900)	6,686
Janitorial/Pest Services	1,500	1,500	715	785
Repairs - Vehicles	2,500	3,000	2,583	417
Repairs - Communication Equipment	4,000	4,000	98	3,902
Repairs - Buildings	2,500	4,500	4,378	122
Repairs - Office Equipment	500	500	223	277
Repairs - Small Equipment	2,500	2,750	3,115	(365)
Repairs - Other Mobile Equipment	500	3,500	3,404	96
Repairs - Fuel Farm	9,000	9,000	6,044	2,956

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>(Budgetary Basis)</b>	<b>Final Budget Positive (Negative)</b>
<b>Airport - continued</b>				
<b>Current - continued</b>				
Repairs - General	\$ 5,000	\$ 5,000	\$ 4,414	\$ 586
Commission on Fuel Sales	7,000	14,000	15,298	(1,298)
Utilities	36,000	36,000	36,150	(150)
Telephone/Pagers/Alarm System	3,500	3,500	2,538	962
Drug Testing	180	180	226	(46)
Rentals/Leases	4,000	13,600	8,942	4,658
Contract Labor	-	26,845	26,845	-
Car Allowance	2,400	2,400	2,400	-
Organ Dues/Fees	650	800	783	17
Computer Software Maintenance	1,500	1,500	-	1,500
Computer Hardware Maintenance	2,000	2,000	1,509	491
Internet Access Fee	287	287	209	78
Professional Fees	600	600	1,191	(591)
Property/Liability Insurance	6,428	6,428	6,023	405
Agency Fees	350	350	200	150
City Attorney	500	500	-	500
Uniforms and Accessories	600	600	93	507
Credit Card Fees	3,000	4,500	4,281	219
Bad Debt Expense	-	3,369	4,439	(1,070)
RAMP Grant Project	50,000	42,000	26,283	15,717
Total Current	658,610	1,242,221	1,189,322	52,899
Capital Outlay	25,000	394,875	394,875	-
Debt Service				
Principal Debt Requirements	-	2,043	2,043	-
Interest Expense	-	533	533	-
<b>Total Airport</b>	<b>683,610</b>	<b>1,639,672</b>	<b>1,586,773</b>	<b>52,899</b>
<b>Public Property Maintenance</b>				
<b>Current</b>				
Regular Pay	123,213	124,213	123,821	392
Overtime Pay	8,000	8,300	7,796	504
Contract Labor	8,000	7,000	6,479	521
Hospital Insurance	22,389	22,389	19,970	2,419
Municipal Retirement	6,712	6,712	5,323	1,389
Workers Compensation Insurance	7,794	7,794	4,204	3,590
Unemployment Insurance	1,181	1,181	400	781
Payroll Taxes	10,235	10,235	10,311	(76)
Employee Expense	500	1,750	685	1,065
Employee Training	300	-	-	-
Chemicals	5,000	4,000	4,171	(171)
Computer Hardware Maintenance	-	3,750	2,200	1,550
Supplies	8,000	8,000	8,388	(388)
Fuel	9,300	12,000	12,645	(645)
Repairs - Vehicles	5,000	3,000	1,866	1,134
Repairs - Communication Equipment	1,000	-	-	-
Repairs - Buildings	5,000	6,040	6,082	(42)

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u> (Budgetary Basis)	<u>Variance with</u> <u>Final Budget</u> <u>Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Public Property Maintenance - continued				
Current - continued				
Repairs - Office Equipment	\$ -	\$ -	\$ 25	\$ (25)
Repairs - Heavy Rolling Stock	10,000	5,500	6,666	(1,166)
Repairs - Small Equipment	17,000	17,000	17,051	(51)
Repairs - General	12,000	15,460	46,275	(30,815)
Utilities	32,000	33,000	34,037	(1,037)
Organ Dues/Fees	500	800	798	2
Janitorial/Pest Services	1,000	1,000	395	605
Professional Fees	5,000	5,000	672	4,328
Property/Liability Insurance	2,718	3,540	3,221	319
Drug Testing	300	300	75	225
Uniforms and Accessories	2,100	2,635	2,633	2
Telephone/Pagers/Alarm System	1,260	1,260	522	738
Rentals/Leases	1,500	2,500	2,398	102
Bad Debt Expense	100	100	625	(525)
Total Current	307,102	314,459	329,734	(15,275)
Capital Outlay	125,000	130,000	144,143	(14,143)
Debt Service				
Principal Debt Requirements	3,000	1,650	1,155	495
Interest Expense	10,000	6,610	301	6,309
Total Public Property Maintenance	445,102	452,719	475,333	(22,614)
Mayor and Council				
Current				
Regular Pay	4,320	4,320	4,320	-
Workers Compensation Insurance	44	44	14	30
Payroll Taxes	337	337	331	6
Employee Expense	5,400	4,400	2,860	1,540
Employee Training	1,000	1,000	662	338
Supplies	500	500	525	(25)
Repairs - General	-	-	344	(344)
Professional Fees	-	500	379	121
City Attorney	6,000	6,000	6,175	(175)
Donations/Memorials	-	-	47	(47)
Election/Agenda Expenses	8,600	-	31	(31)
Total Current	26,201	17,101	15,688	1,413
Total Mayor and Council	26,201	17,101	15,688	1,413
Golf Course				
Current				
Regular Pay	135,780	116,500	117,452	(952)
Overtime Pay	3,500	17,500	16,764	736
Contract Labor	2,000	500	375	125
Hospital Insurance	13,778	13,000	10,018	2,982
Municipal Retirement	5,815	5,460	4,262	1,198
Workers Compensation Insurance	3,464	4,662	5,068	(406)
Unemployment Insurance	1,134	1,134	501	633

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>(Budgetary Basis)</b>	<b>Final Budget Positive (Negative)</b>
Golf Course - continued				
Current - continued				
Payroll Taxes	\$ 10,864	\$ 10,864	\$ 10,436	\$ 428
Supplies	6,500	11,500	10,266	1,234
Supplies - Tournament	700	1,800	1,817	(17)
Supplies - Flower/Garden	300	300	335	(35)
Rentals/Leases	16,908	16,908	14,740	2,168
Employee Expense	1,200	1,200	1,041	159
Employee Training	350	350	291	59
Organ Dues/Fees	1,200	800	540	260
Telephone/Pagers/Alarm System	1,600	1,400	1,397	3
Drug Testing	250	250	351	(101)
Fuel	7,000	9,000	8,912	88
Computer Software Maintenance	75	75	64	11
Computer Hardware Maintenance	125	125	-	125
Internet Access Fee	520	520	526	(6)
Repairs - Buildings	5,500	9,500	8,388	1,112
Repairs - Office Equipment	500	1,780	1,772	8
Repairs - Small Equipment	6,000	6,000	6,206	(206)
Repairs - Irrigation System	5,500	5,500	2,986	2,514
Repairs - General	7,000	8,000	7,371	629
Utilities	55,000	95,000	101,041	(6,041)
Professional Fees	-	55	105	(50)
Laboratory Testing	750	750	-	750
Property/Liability Insurance	1,797	1,000	1,002	(2)
Credit Card Fees	680	1,045	1,002	43
Purchased Merchandise for Resale	12,000	10,500	10,917	(417)
Bad Debt Expense	100	100	412	(312)
Chemicals	9,000	9,000	5,471	3,529
Fertilization	6,500	6,500	5,572	928
Topdress/Aerification	6,500	6,500	6,127	373
Waste Disposal Fees	500	1,080	1,080	-
Total Current	330,390	376,158	364,608	11,550
Capital Outlay	35,000	35,000	35,000	-
Debt Service				
Principal Debt Requirements	53,289	53,400	53,400	-
Interest Expense	10,700	11,124	11,124	-
Total Golf Course	429,379	475,682	464,132	11,550
Swimming Pool				
Current				
Regular Pay	45,000	49,000	52,013	(3,013)
Overtime Pay	500	500	-	500
Workers Compensation Insurance	520	1,744	1,926	(182)
Unemployment Insurance	2,835	1,835	182	1,653
Payroll Taxes	3,549	3,549	4,257	(708)
Employee Expense	2,000	2,000	1,850	150
Chemicals	4,000	4,000	3,989	11

See accompanying notes to the basic financial statements.



**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u> (Budgetary Basis)	<u>Variance with</u> <u>Final Budget</u> <u>Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Swimming Pool - continued				
Current - continued				
Supplies	\$ 2,500	\$ 2,500	\$ 1,880	\$ 620
Repairs - General	2,000	2,000	1,655	345
Utilities	10,000	20,000	18,848	1,152
Telephone/Pagers/Alarm System	750	985	968	17
Drug Testing	500	500	165	335
Bad Debt Expense	-	-	110	(110)
Total Current	<u>74,154</u>	<u>88,613</u>	<u>87,843</u>	<u>770</u>
Total Swimming Pool	<u>74,154</u>	<u>88,613</u>	<u>87,843</u>	<u>770</u>
Fire Department				
Current				
Regular Pay	450,000	433,440	434,367	(927)
Overtime Pay	20,000	8,000	8,063	(63)
Standby Pay	-	2,200	1,168	1,032
Contract Labor	-	1,500	2,492	(992)
Hospital Insurance	75,779	60,779	54,676	6,103
Municipal Retirement	34,340	30,340	29,344	996
Workers Compensation Insurance	6,063	11,131	12,085	(954)
Unemployment Insurance	4,725	4,725	1,270	3,455
Payroll Taxes	39,780	35,780	34,136	1,644
Employee Expense	5,000	3,475	3,617	(142)
Employee Training	9,000	2,850	1,818	1,032
Organ Dues/Fees	2,000	2,000	-	2,000
Chemicals	1,000	1,000	754	246
Supplies	10,000	8,000	6,422	1,578
Fuel	22,000	22,000	21,925	75
Internet Access Fee	200	200	-	200
Repairs - Vehicles	30,000	16,500	12,218	4,282
Repairs - Communication Equipment	8,500	8,500	6,998	1,502
Repairs - Buildings	4,000	4,000	3,782	218
Repairs - Office Equipment	3,000	3,000	323	2,677
Repairs - Small Equipment	6,600	3,000	2,376	624
Repairs - General	1,500	500	125	375
Utilities	12,097	12,097	8,382	3,715
Telephone/Pagers/Alarm System	3,500	3,500	3,586	(86)
Drug Testing	1,320	1,320	941	379
Commission Billing Service	300	300	-	300
Professional Fees	500	500	-	500
Janitorial/Pest Services	100	100	98	2
City Attorney	-	2,500	2,388	112
Rentals/Leases	3,000	3,000	3,289	(289)
Property/Liability Insurance	10,864	11,200	11,219	(19)
Uniforms and Accessories	15,000	15,000	12,217	2,783
Volunteer Maintenance Fund	27,400	27,400	27,400	-
Volunteer Pension Fund	6,000	10,000	9,972	28
Computer Software Maintenance	1,000	1,500	1,378	122
Computer Hardware Maintenance	1,500	1,000	917	83

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual Amounts (Budgetary Basis)</b>	<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>		
Fire Department - continued				
Current - continued				
Laboratory Testing	\$ 2,500	\$ 2,500	\$ -	\$ 2,500
Bad Debt Expense	-	-	247	(247)
Total Current	818,568	754,837	719,993	34,844
Total Fire Department	818,568	754,837	719,993	34,844
Police Department				
Current				
Regular Pay	472,000	503,312	506,552	(3,240)
Overtime Pay	35,000	42,000	41,209	791
Standby Pay	8,000	8,000	7,510	490
Hospital Insurance	103,334	103,334	94,237	9,097
Municipal Retirement	34,178	45,214	45,283	(69)
Workers Compensation Insurance	15,588	16,645	16,652	(7)
Unemployment Insurance	3,213	3,213	1,247	1,966
Payroll Taxes	39,546	42,100	42,200	(100)
Employee Expense	6,500	4,500	2,999	1,501
Employee Training	8,000	8,000	6,724	1,276
Organ Dues/Fees	500	500	-	500
Supplies	9,500	11,500	11,681	(181)
Fuel	24,000	24,000	25,319	(1,319)
Repairs - Vehicles	15,000	15,000	12,946	2,054
Repairs - Communication Equipment	5,000	13,500	12,856	644
Repairs - Buildings	6,000	6,000	5,427	573
Repairs - Office Equipment	1,000	1,000	441	559
Repairs - Small Equipment	3,000	3,000	56,687	(53,687)
Repairs - General	1,000	1,000	194	806
Utilities	24,000	20,000	19,786	214
Computer Software Maintenance	7,035	3,035	240	2,795
Computer Hardware Maintenance	5,000	5,000	4,097	903
Internet Access Fee	1,500	1,500	1,461	39
Telephone/Pagers/Alarm System	14,000	14,000	14,448	(448)
Professional Fees	1,000	1,000	815	185
City Attorney	1,000	1,000	-	1,000
Janitorial/Pest Services	5,400	5,400	5,086	314
Rentals/Leases	2,750	2,898	2,898	-
Property/Liability Insurance	7,833	8,000	7,998	2
Uniforms and Accessories	10,000	10,000	3,470	6,530
Jail Cost	1,200	1,200	120	1,080
Drug Testing	1,200	1,200	351	849
Drug Enforcement Program	-	-	3,555	(3,555)
Police Ed Subsidy	1,200	3,716	1,930	1,786
K-9 Expense	1,000	1,000	2,433	(1,433)
Total Current	874,477	930,767	958,852	(28,085)
Capital Outlay	117,000	115,094	61,072	54,022

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>(Budgetary Basis)</b>	<b>Final Budget Positive (Negative)</b>
Police Department - continued				
Debt Service				
Principal Debt Requirements	\$ 41,699	\$ 38,690	\$ 33,412	\$ 5,278
Interest Expense	6,296	5,007	5,008	(1)
Total Police Department	1,039,472	1,089,558	1,058,344	31,214
EOC				
Current				
Regular Pay	39,176	27,903	27,035	868
Overtime Pay	-	415	548	(133)
Hospital Insurance	10,333	7,209	7,208	1
Municipal Retirement	3,290	1,944	2,107	(163)
Workers Compensation Insurance	200	200	-	200
Unemployment Insurance	284	284	72	212
Payroll Taxes	3,056	2,418	2,568	(150)
Organ Dues/Fees	250	1,250	1,170	80
Utilities	15,000	-	-	-
Janitorial/Pest Services	250	-	-	-
Rentals/Leases	2,000	2,000	125	1,875
Internet Access Fee	900	900	643	257
Computer Software Maintenance	1,200	-	-	-
Computer Hardware Maintenance	500	-	-	-
Flood Plain Management	3,700	2,700	2,149	551
Employee Expense	200	200	70	130
Employee Training	3,000	2,000	2,751	(751)
Supplies	2,000	2,000	242	1,758
Repairs - Communication Equipment	1,200	1,200	-	1,200
Repairs - Buildings	500	-	-	-
Repairs - Office Equipment	200	200	-	200
Telephone/Pagers/Alarm System	2,204	-	-	-
Drug Testing	55	55	-	55
Total Current	89,498	52,878	46,688	6,190
Capital Outlay	50,000	-	-	-
Total EOC	139,498	52,878	46,688	6,190
Street Department				
Current				
Regular Pay	100,941	101,241	100,723	518
Overtime Pay	6,000	2,500	881	1,619
Contract Labor	4,400	4,400	180	4,220
Hospital Insurance	29,278	23,278	23,969	(691)
Municipal Retirement	8,846	9,670	9,915	(245)
Workers Compensation Insurance	9,094	9,094	8,552	542
Unemployment Insurance	803	803	368	435
Payroll Taxes	8,217	7,717	7,959	(242)
Organ Dues/Fees	-	700	681	19
Employee Expense	500	900	777	123
Employee Training	300	300	145	155

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Street Department - continued				
Current - continued				
Materials	\$ 125,000	\$ 120,000	\$ 121,552	\$ (1,552)
Supplies	4,000	4,000	5,589	(1,589)
Fuel	25,000	20,000	19,888	112
Rentals/Leases	400	400	316	84
Repairs - Vehicles	7,500	3,500	1,351	2,149
Repairs - Office Equipment	-	-	25	(25)
Repairs - Heavy Rolling Stock	25,000	48,000	45,867	2,133
Repairs - Small Equipment	4,000	4,000	4,585	(585)
Repairs - General	12,000	7,000	6,049	951
Utilities	21,000	21,000	19,805	1,195
Telephone/Pager/Alarm System	350	600	686	(86)
Property/Liability Insurance	7,833	7,833	7,739	94
Uniforms and Accessories	2,326	2,326	2,139	187
Chemicals	4,000	2,000	2,540	(540)
Bond Collection Fees	210	323	323	-
Amortization Expense	4,520	4,520	-	4,520
Drug Testing	250	250	366	(116)
Bad Debt Expense	-	-	65	(65)
Total Current	411,768	406,355	393,035	13,320
Capital Outlay	63,000	23,000	13,613	9,387
Debt Service				
Principal Debt Requirements	188,960	188,960	189,055	(95)
Interest Expense	57,443	57,443	57,348	95
Total Street Department	721,171	675,758	653,051	22,707
Civic Center				
Current				
Supplies	2,000	4,600	3,872	728
Repairs - Buildings	-	180	175	5
Repairs - General	5,000	1,900	2,918	(1,018)
Utilities	8,260	8,260	7,848	412
Janitorial/Pest Services	6,500	7,250	7,625	(375)
Total Current	21,760	22,190	22,438	(248)
Capital Outlay	20,000	-	-	-
Total Civic Center	41,760	22,190	22,438	(248)
Municipal Court				
Current				
Regular Pay	20,214	15,614	14,262	1,352
Hospital Insurance	1,722	1,722	902	820
Municipal Retirement	992	992	497	495
Workers Compensation Insurance	130	130	32	98
Unemployment Insurance	236	236	78	158
Payroll Taxes	1,577	1,577	1,098	479
Employee Expense	100	100	1,081	(981)
Employee Training	1,000	2,000	-	2,000

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Municipal Court - continued				
Current - continued				
Supplies	\$ 800	\$ 800	\$ 152	\$ 648
Car Allowance	300	300	125	175
Computer Software Maintenance	1,250	1,715	1,715	-
Computer Hardware Maintenance	200	200	-	200
Organ Dues/Fees	150	235	235	-
Repairs - Office Equipment	-	115	115	-
Telephone/Pagers/Alarm System	1,200	1,200	1,273	(73)
Agency Fees	120	400	296	104
City Attorney	6,000	13,737	10,513	3,224
Comptroller Court Costs/Fees	18,000	15,000	14,632	368
Security Expense	-	4,700	4,607	93
Technology Upgrades	200	7,075	5,709	1,366
Total Current	54,191	67,848	57,322	10,526
Total Municipal Court	54,191	67,848	57,322	10,526
Community Services				
Current				
Library Subsidy	42,000	42,000	42,000	-
Boy Scouts Subsidy	2,000	2,000	1,333	667
Girl Scouts Subsidy	1,200	1,200	1,133	67
McCulloch County Conservation	2,500	2,500	2,500	-
Total Current	47,700	47,700	46,966	734
Total Special Services	47,700	47,700	46,966	734
Municipal Repair Shop				
Current				
Regular Pay	33,280	34,560	34,576	(16)
Overtime Pay	500	500	-	500
Hospital Insurance	6,889	6,889	6,658	231
Municipal Retirement	2,837	2,837	2,903	(66)
Workers Compensation Insurance	1,415	1,543	1,574	(31)
Unemployment Insurance	189	189	72	117
Payroll Taxes	2,635	2,855	2,861	(6)
Employee Expense	300	100	84	16
Employee Training	200	100	-	100
Chemicals	250	350	268	82
Supplies	2,000	2,200	2,376	(176)
Fuel	1,000	1,000	981	19
Repairs - Vehicles	800	1,000	1,828	(828)
Repairs - Small Equipment	600	700	514	186
Repairs - General	600	350	292	58
Telephone/Pagers/Alarm System	200	200	168	32
Uniforms and Accessories	1,140	1,390	1,247	143

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u> (Budgetary Basis)	<u>Variance with</u> <u>Final Budget</u> <u>Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Municipal Repairs Shop - continued				
Current - continued				
Rentals/Leases	\$ 300	\$ 350	\$ 316	\$ 34
Drug Testing	55	55	5	50
Total Current	55,190	57,168	56,723	445
Total Municipal Repair Shop	55,190	57,168	56,723	445
Animal Control				
Current				
Regular Pay	25,480	28,300	28,298	2
Overtime Pay	750	750	-	750
Hospital Insurance	6,889	6,889	6,658	231
Municipal Retirement	2,203	2,303	2,374	(71)
Workers Compensation Insurance	560	760	794	(34)
Unemployment Insurance	189	189	72	117
Payroll Taxes	2,046	2,400	2,443	(43)
Employee Expense	100	100	84	16
Employee Training	1,000	1,000	-	1,000
Supplies	1,250	1,250	721	529
Fuel	2,885	3,550	4,819	(1,269)
Repairs - Vehicles	1,500	1,500	695	805
Repairs - Communication Equipment	500	500	146	354
Repairs - Buildings	500	500	-	500
Repairs - Small Equipment	500	500	-	500
Repairs - General	-	-	20	(20)
Telephones/Pagers/Alarm System	-	355	347	8
Utilities	1,200	1,200	778	422
Veterinary Fees	700	700	427	273
Computer Software Maintenance	300	300	-	300
Computer Hardware Maintenance	1,000	1,000	-	1,000
Drug Testing	55	55	-	55
Uniforms and Accessories	1,200	585	174	411
Total Current	50,807	54,686	48,850	5,836
Capital Outlay	20,000	20,000	19,556	444
Total Animal Control	70,807	74,686	68,406	6,280
EMS				
Current				
Regular Pay	330,000	315,000	312,623	2,377
Overtime Pay	34,000	17,300	15,654	1,646
Standby Pay	6,000	3,800	2,911	889
Hospital Insurance	34,445	42,580	41,334	1,246
Municipal Retirement	20,220	24,715	24,366	349
Workers Compensation Insurance	19,052	19,052	15,673	3,379
Unemployment Insurance	1,701	1,701	673	1,028
Payroll Taxes	31,590	26,000	25,370	630
Employee Expense	6,000	3,225	2,918	307
Employee Training	6,500	2,500	1,846	654

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
EMS - continued				
Current - continued				
Organ Dues/Fees	\$ 300	\$ 300	\$ -	\$ 300
Supplies	11,000	6,000	5,793	207
Computer Software Maintenance	1,700	1,700	1,620	80
Computer Hardware Maintenance	1,700	1,700	1,160	540
Medical Supplies	41,895	25,800	27,211	(1,411)
Fuel	15,000	20,000	21,031	(1,031)
Repairs - Vehicles	16,000	17,186	15,873	1,313
Repairs - Communication Equipment	5,000	5,000	4,688	312
Repairs - Buildings	3,400	3,400	1,921	1,479
Repairs - Small Equipment	100	100	-	100
Repairs - General	100	100	-	100
Utilities	10,052	10,052	8,242	1,810
Telephone/Pagers/Alarm System	12,000	9,500	7,121	2,379
Professional Fees	15,000	15,000	15,000	-
City Attorney	50	50	-	50
Agency Fees	2,000	2,000	-	2,000
Property/Liability Insurance	10,989	11,214	11,213	1
Commission - Billing Services	77,000	63,800	58,436	5,364
Uniforms and Accessories	7,500	5,200	3,778	1,422
Rentals/Leases	2,000	2,000	1,535	465
Drug Testing	550	550	315	235
Total Current	722,844	656,525	628,305	28,220
Capital Outlay	26,000	22,314	22,314	-
Debt Service				
Principal Debt Requirements	34,240	34,380	34,380	-
Interest Expense	6,626	6,486	6,486	-
Total City/County EMS	789,710	719,705	691,485	28,220
Lake Department				
Current				
Regular Pay	102,092	111,953	110,047	1,906
Overtime Pay	6,000	8,655	8,605	50
Hospital Insurance	13,778	13,778	11,550	2,228
Municipal Retirement	5,354	6,000	5,631	369
Workers Compensation Insurance	3,156	4,060	4,135	(75)
Unemployment Insurance	945	945	507	438
Payroll Taxes	8,431	9,900	9,863	37
Employee Expense	300	700	582	118
Telephone/Pagers/Alarm System	1,500	1,500	1,083	417
Chemicals	2,000	1,000	82	918
Supplies	3,000	15,900	15,209	691
Fuel	2,000	4,700	6,420	(1,720)
Repairs - Vehicles	1,000	2,400	2,177	223
Repairs - Buildings	-	13,000	10,205	2,795
Repairs - Heavy Rolling Stock	-	-	52	(52)
Repairs - Small Equipment	1,500	6,000	5,410	590

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u> (Budgetary Basis)	<u>Variance with</u> <u>Final Budget</u> <u>Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Lake Department - continued				
Current - continued				
Repairs - General	\$ 10,000	\$ 48,000	\$ 48,223	\$ (223)
Organ Dues/Fees	385	800	798	2
Utilities	22,000	27,500	28,677	(1,177)
Janitorial/Pest Services	500	500	540	(40)
Rentals/Leases	-	2,000	-	2,000
Professional Fees	-	2,000	1,849	151
Agency Fees	-	7,000	7,000	-
Waste Disposal Service	6,000	3,000	3,792	(792)
Bad Debt Expense	300	300	648	(348)
Rentals/Leases	-	-	441	(441)
Contract Labor	-	-	650	(650)
Internet Access Fee	-	160	155	5
Lake Rental Refunds	-	700	885	(185)
Computer Hardware Maintenance	-	-	598	(598)
Drug Testing	275	275	823	(548)
Uniforms and Accessories	1,200	1,200	700	500
Credit Card Fees	-	1,985	1,899	86
Car Allowance	-	1,450	1,276	174
Purchased Merchandise for Resale	35,744	44,500	47,200	(2,700)
ATV Park	-	155,000	56,964	98,036
Purchased Rental Equipment	3,000	-	-	-
Total Current	230,460	496,861	394,676	102,185
Capital Outlay	24,000	12,770	12,200	570
Debt Service				
Principal Debt Requirements	-	533	533	-
Interest Expense	-	140	139	1
Total Lake Department	254,460	510,304	407,548	102,756
G.R. White Complex				
Current				
Utilities	6,500	8,500	7,990	510
Professional Fees	-	560	-	560
Property/Liability Insurance	-	-	560	(560)
Supplies	200	200	12	188
Janitorial/Pest Services	200	200	225	(25)
Repairs - General	700	700	379	321
Total Current	7,600	10,160	9,166	994
Total G.R. White Complex	7,600	10,160	9,166	994
Financial Administration				
Current				
Regular Pay	117,800	122,225	122,187	38
Overtime Pay	200	450	446	4
Hospital Insurance	20,667	20,667	19,790	877
Municipal Retirement	9,909	10,109	10,310	(201)
Workers Compensation Insurance	423	423	467	(44)

See accompanying notes to the basic financial statements.



**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual Amounts (Budgetary Basis)</b>	<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>		
Financial Administration - continued				
Current - continued				
Unemployment Insurance	\$ 567	\$ 567	\$ 216	\$ 351
Payroll Taxes	9,204	9,204	9,158	46
Employee Expense	300	1,300	1,227	73
Employee Training	500	200	135	65
Organ Dues/Fees	125	125	80	45
Supplies	4,500	5,300	5,030	270
Repairs - Office Equipment	1,000	500	-	500
Professional Fees	150	150	138	12
Drug Testing	55	55	-	55
Uniforms and Accessories	-	-	26	(26)
Car Allowance	180	180	180	-
Auditor	28,000	28,200	28,200	-
Computer Software Maintenance	1,000	1,000	408	592
Computer Hardware Maintenance	2,500	1,500	83	1,417
Total Current	197,080	202,155	198,081	4,074
Total Financial Administration	197,080	202,155	198,081	4,074
Building and Permitting				
Current				
Regular Pay	60,683	64,183	64,184	(1)
Hospital Insurance	6,889	6,889	6,658	231
Municipal Retirement	5,096	5,496	5,389	107
Workers Compensation Insurance	595	595	597	(2)
Unemployment Insurance	189	189	72	117
Payroll Taxes	4,733	5,188	5,188	-
Contract Labor	-	-	2,903	(2,903)
Employee Expense	300	300	84	216
Employee Training	100	200	286	(86)
Supplies	1,000	1,000	717	283
Fuel	1,000	1,200	1,184	16
Repairs - Vehicles	250	700	612	88
Repairs - Office Equipment	100	100	964	(864)
Repairs - General	1,000	1,000	-	1,000
Telephone/Pagers/Alarm System	500	500	518	(18)
Organ Dues/Fees	-	-	40	(40)
Professional Fees	15,000	15,000	14,400	600
Drug Testing	55	55	-	55
Uniforms and Accessories	200	200	134	66
Compliance Expense	30,000	9,700	4,312	5,388
Total Current	127,690	112,495	108,242	4,253
Total Building and Permitting	127,690	112,495	108,242	4,253
Total Expenditures	6,488,959	8,038,961	7,247,533	791,428
Excess (Deficiency) of Revenues Over Expenditures	(3,039,907)	(4,060,360)	(3,275,577)	784,783

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Donated Assets	\$ -	\$ 348,075	\$ 348,075	\$ -
Transfers In	2,832,907	3,510,415	2,771,115	(739,300)
Loan Proceeds	207,000	201,870	201,870	-
Total Other Financing Sources (Uses)	3,039,907	4,060,360	3,321,060	(739,300)
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses	-	-	45,483	45,483
Fund Balance - Beginning (Note 1)	970,595	970,595	970,595	-
Fund Balance - Ending	<u>\$ 970,595</u>	<u>\$ 970,595</u>	<u>\$ 1,016,078</u>	<u>\$ 45,483</u>

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - SPECIAL REVENUE FUND**  
**YEAR ENDING SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u> (Budgetary Basis)	<u>Variance with</u> <u>Final Budget</u> <u>Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Motel Tax Receipts	\$ 95,000	\$ 152,000	\$ 165,096	\$ 13,096
EDC's % of Sales Tax Receipts	175,000	187,000	188,584	1,584
Donations to CVCOG Van Driver	5,000	5,300	5,570	270
Reimbursed Expenses	-	998	998	-
Senior Citizens Program				
County Subsidies	10,400	10,400	10,680	280
CVCOG Section 18 Subsidies	50,000	45,000	50,702	5,702
CVCOG Nutrition Subsidies	58,800	73,800	85,041	11,241
Daily Participants	30,000	34,000	29,692	(4,308)
Community Development				
USDA Grant - Solar Panels	75,000	48,000	40,303	(7,697)
CVCOG Grant - Recycling Building	19,460	20,259	20,259	-
TPW Grant - Boat Dock	-	20,677	8,276	(12,401)
TPW Grant - Aquatic Complex	20,000	20,000	20,000	-
TPW Grant - Brady Trail	200,000	-	-	-
TPW Grant - Parks Renovations	166,667	-	-	-
TDPS Grant - Sirens	112,500	10,000	7,650	(2,350)
TDPS Grant - Generators	112,500	348,750	194,498	(154,252)
EMS Grant	5,000	10,135	10,137	2
TDPS Grant - Warehouse	1,675,868	-	21,752	21,752
ORCA Grant - Warehouse	350,000	-	-	-
FEMA Grant - Local	100,000	-	-	-
Total Revenues	<u>3,261,195</u>	<u>986,319</u>	<u>859,238</u>	<u>(127,081)</u>
<b>EXPENDITURES</b>				
Motel Tax Remittance - Chamber	83,600	133,760	145,285	(11,525)
Motel Tax Remittance - Museum	7,600	12,160	13,207	(1,047)
Motel Tax Remittance - Hillbilly	3,800	6,080	6,604	(524)
Sales Tax Remittance - EDC	175,000	187,000	188,584	(1,584)
Donation Remittance - CVCOG	5,000	5,300	5,570	(270)
Senior Citizens Program				
Current				
Regular Pay	130,000	134,500	135,391	(891)
Hospital Insurance	20,667	20,667	19,973	694
Municipal Retirement	6,003	6,203	6,264	(61)
Workers Compensation Insurance	4,060	4,060	4,162	(102)
Unemployment Insurance	1,512	1,512	804	708
Payroll Taxes	10,140	10,440	10,483	(43)
Employee Expense	1,000	1,000	940	60
Employee Training	1,000	1,050	1,035	15
Organ Dues/Fees	50	30	30	-
Supplies	11,000	11,000	12,729	(1,729)
Fuel	18,000	18,000	19,737	(1,737)
Repairs - Office Equipment	200	200	15	185
Repairs - General	800	1,400	1,379	21
Utilities	11,000	10,300	10,213	87

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL - SPECIAL REVENUE FUND**  
**YEAR ENDING SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u> (Budgetary Basis)	<u>Variance with</u> <u>Final Budget</u> <u>Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Senior Citizens Program - continued				
Current - continued				
Professional Fees	\$ 150	\$ 150	\$ -	\$ 150
Telephone/Pagers/Alarm System	1,200	1,200	1,161	39
Janitorial/Pest Services	660	660	660	-
Food Products	51,000	52,600	53,652	(1,052)
Drug Testing	165	165	186	(21)
Uniforms and Accessories	-	-	41	(41)
Rentals/Leases	1,550	1,550	1,446	104
Waste Disposal Fees	2,400	4,000	3,836	164
Total Current	<u>272,557</u>	<u>280,687</u>	<u>284,137</u>	<u>(3,450)</u>
Total Senior Citizens	<u>272,557</u>	<u>280,687</u>	<u>284,137</u>	<u>(3,450)</u>
Community Development				
Current				
USDA Grant - Solar Panels	75,000	48,000	40,303	7,697
Local Cost - USDA Grant	25,000	-	-	-
TPW Boat Dock Grant	-	8,276	8,276	-
Local Cost - Boat Dock	-	22,022	22,003	19
CVCOG Grant - Recycling Building	19,460	20,259	20,259	-
TPW Grant - Aquatic Complex	20,000	-	-	-
Local Cost - Aquatic Complex	75,000	195,000	193,772	1,228
TPW Grant - Brady Trail	200,000	-	-	-
TWP Grant - Parks Renovations	166,667	-	-	-
Local Cost - Parks Renovations	166,666	-	-	-
TDPS Grant - Sirens	112,500	10,000	7,650	2,350
Local Cost - Sirens	37,500	3,338	2,550	788
TDPS Grant - Generators	112,500	348,750	194,498	154,252
Local Cost - Generators	37,500	116,250	64,833	51,417
EMS Grant	5,000	10,135	6,418	3,717
ORCA Grant - Warehouse	350,000	-	7,251	(7,251)
Local Cost - Warehouse	208,622	30,000	-	30,000
TDPS Grant - Warehouse	1,675,868	-	21,752	(21,752)
Total Community Development	<u>3,287,283</u>	<u>812,030</u>	<u>589,565</u>	<u>222,465</u>
Total Expenditures	<u>3,834,840</u>	<u>1,437,017</u>	<u>1,232,952</u>	<u>204,065</u>
Excess (Deficiency) of Revenues Over Expenditures	(573,645)	(450,698)	(373,714)	76,984
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers In	573,645	450,698	534,839	84,141
Total Other Financing Sources and Uses	<u>573,645</u>	<u>450,698</u>	<u>534,839</u>	<u>84,141</u>
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses	-	-	161,125	161,125
Fund Balance - Beginning	<u>32,394</u>	<u>32,394</u>	<u>32,394</u>	<u>-</u>
Fund Balance - Ending	<u>\$ 32,394</u>	<u>\$ 32,394</u>	<u>\$ 193,519</u>	<u>\$ 161,125</u>

See accompanying notes to the basic financial statements.

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Financial Reporting Entity

The City of Brady (the City) operates under a Council-Manager form of government. All powers of the City shall be vested in the elective council, which shall enact local legislation, adopt budgets, determine policies, make appointments and control the funds of the City of Brady. All powers of the City shall be exercised in the manner provided by its Charter, or if the manner is not prescribed, then in such manner as may be prescribed by ordinance. The Mayor shall be the Chief Executive Officer of the City. The Council shall appoint a City Manager who shall be held responsible to the Council for the execution of the laws and the routine administration of the government either as prescribed in its Charter or from time to time by the Council through ordinance. The City provides the following services: public safety, streets, public improvements, water, sewer, electricity, natural gas, sanitation and general administrative services.

The City's financial statements are prepared in accordance with generally accepted principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations).

The City's basic financial statements include the accounts of all City operations. The criteria for including organizations as component units within the City's reporting entity, as set forth in Section 2100 of GASB's Codification of Governmental Accounting and Financial Reporting Standards, include whether:

- the organization is legally separate (can sue and be sued in their own name)
- the City holds the corporate powers of the organization
- the City appoints a voting majority of the organization's board
- the City is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the City
- there is fiscal dependency by the organization on the City

Based on the aforementioned criteria, the City has no component units.

**CITY OF BRADY  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

**Basis of Presentation - Fund Accounting**

The accounting system is organized and operated on a fund basis. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts, which are segregated for the purposes of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

The City's funds are grouped into two broad fund categories for financial statement presentation purposes. Governmental funds include the General Fund, Special Revenue Fund, and non-major governmental funds. Proprietary funds include the enterprise funds.

**Basis of Presentation - Measurement Focus/Basis of Accounting**

**GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) report information on all of the activities of the primary government. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which primarily rely on fees and charges for support.

The government-wide statements are prepared using the economic resources measurement focus and the accrual basis of accounting. This is the same approach used in the preparation of the proprietary fund financial statements, but differs from the manner in which governmental fund financial statements are prepared. Therefore, governmental fund financial statements include reconciliations with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds. The primary effect of internal activity has been eliminated from the government-wide financial statements.

The government-wide Statement of Activities presents a comparison between expenses and program revenues for each segment of the business-type activities of the City and for each governmental program. Direct expenses are those that are specifically associated with a service, program, or department and are therefore clearly identifiable to a particular function. The City does not allocate indirect expenses in the Statement of Activities. Program revenues include charges paid by the recipients of goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

program. Revenues not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each program or business segment is self-financing or draws from the general revenues of the City.

Net assets should be reported as restricted when constraints placed on net asset use are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. The net assets restricted for community projects result from special revenue funds and the restrictions on their net asset use.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

**FUND FINANCIAL STATEMENTS**

Fund financial statements report detailed information about the City. The focus of governmental and enterprise fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column.

**GOVERNMENTAL FUNDS**

All governmental funds are accounted for using the modified accrual basis of accounting and the current financial resources measurement focus. Under this basis, revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

The major governmental funds are:

General Fund - This is the City's primary operating fund. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Fund - This fund accounts for specific program revenue sources and related expenditures, such as the City's Senior Citizen's Center, hotel and sales taxes passed through to other entities, and miscellaneous grant revenues and expenditures.

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

There are no non-major governmental funds.

**Revenue Recognition**

In applying the susceptible to accrual concept under the modified accrual basis, the following revenue sources are deemed both measurable and available (i.e. collectible within the current year or within one month of the year-end and available to pay obligations of the current period.) This includes special assessments, interest revenue, and reimbursed revenues.

Property taxes, though measurable, are not available soon enough in the subsequent year to finance current period obligations. Therefore, property tax receivables are recorded and deferred until they become available. In the fund financial statements, property taxes are recorded as revenue in the period levied to the extent they are collected within one month of the year-end.

Other revenues, including licenses and permits, certain charges for services, and miscellaneous revenues, are recorded as revenue when received in cash because they are generally not measurable until actually received.

**Expenditure Recognition**

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Most expenditures are measurable and are recorded when the related fund liability is incurred. However, principal on general long-term debt, which has not matured, is recognized when paid. Allocations of costs, such as depreciation, are not recognized in the governmental funds.

**PROPRIETARY FUNDS**

All proprietary funds are accounted for using the accrual basis of accounting. These funds account for operations that are primarily financed by user charges. The economic resource focus concerns determining costs as means of maintaining the capital investment and management control. Revenues are recognized when earned and expenses are recognized when incurred. Allocations of costs, such as depreciation, are recorded in the proprietary funds. Proprietary funds have selected to consistently not follow Financial Accounting Standards Board pronouncements issued subsequent to November 30, 1989 as permitted under Governmental Accounting Standards Board Statement No. 20.



**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of all the City's enterprise funds are charges to customers for sales and services. Capital grant revenues are also reported as operating revenues. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

The major proprietary funds are:

Sewer and Electric Fund - To account for the provision of sewer and electric services to the residential and commercial users of the City.

Water Fund - To account for the provision of water treatment and distribution to the residential and commercial users of the City.

Gas Fund - To account for the provision of natural gas distribution to the residential and commercial users of the City.

Solid Waste Fund - To account for trash collection services provided to the residential and commercial users of the City, and the operation of the City landfill.

Utility Support Fund - To account for utility penalties and services charges collected in connection with the other proprietary funds and accounts for all the expenses of the City's warehouse.

The City has no internal service funds.

**FIDUCIARY FUNDS**

The City has no fiduciary funds.

**Cash and Cash Equivalents**

The City's cash and cash equivalents are considered to be cash on hand and demand deposits.

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

**Investments**

Governmental Accounting Standard Board Statement No. 31, "Accounting and Financial Reporting for Certain Investments" was implemented during 1997. In accordance with this statement, investments held at December 31, 2001 with original maturities greater than one year are stated at fair value. Fair value is estimated bases on quoted market prices at year-end. All investments not required to be reported at fair value are stated at cost or amortized cost.

**Receivables**

Receivables at September 30, 2011 consist of property taxes, utility accounts (billings for user charged services), accrued interest on investments, and other miscellaneous receivables. The accounts receivable detail consists of the following:

	Governmental Activities	Business-Type Activities
Accounts Receivable - Miscellaneous	\$ 410,383	\$ 16,207
Taxes	75,233	-
Interest Receivable	1,986	102
Utility Receivables	-	736,785
Allowance for Doubtful Accounts	-	(38,031)
	<u>\$ 487,602</u>	<u>\$ 715,063</u>

**Inventory of Supplies**

Inventories are stated at cost, on the first-in, first-out basis. The costs of inventory items are recorded as expenses in the proprietary fund types when used.

**Capital Assets and Depreciation**

The accounting and reporting treatment applied to the capital assets associated with a fund are determined by its measurement focus. General capital assets are long-lived assets of the City as a whole. When purchased, such assets are recorded as expenditures in the governmental funds and

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

reported as capital assets in the government-wide financial statements. The valuation basis for general capital assets is historical cost, or where historical cost is not available, estimated historical cost based on replacement cost. The minimum capitalization threshold is any individual item with a total cost greater than \$5,000.

Capital assets in the proprietary funds are capitalized in the fund in which they are utilized. The valuation basis for proprietary fund capital assets are the same as those used for the general capital assets. Donated capital assets are capitalized at estimated fair market value on the date donated.

General infrastructure assets include, but are not limited to streets, bridges, and underground pipe (other than related to utilities) and are the largest asset class of the City.

Depreciation of capital assets is computed using the straight-line method. Estimated useful lives of the various classes of depreciable capital assets are as follows:

Buildings and Improvements	20 - 50 years
Infrastructure	5 - 50 years
Equipment	2 - 15 years
Vehicles	5 years

**Interest Capitalization**

The City does not charge any capitalization of interest during construction.

**Equity Classifications**

Government-Wide Financial Statements:

Equity is classified as net assets and displayed in three components:

- a. Invested in capital assets, net of related debt - Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
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**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

- b. Restricted net assets - Consists of net assets with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net assets - All other assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

Restricted assets in the Governmental Activities are as follows:

**Governmental Activities:**

Community Projects

Drug Seizure	\$	8,718
Police Education		4,023
Special Revenue Funds		190,029
Total Community Projects		202,770
Debt Service		58,530
Total Restricted Net Assets	\$	<u>261,300</u>

Restricted assets in the Business-Type Activities are as follows:

**Business-Type Activities**

Debt Service

Sewer & Electric	\$	566
Water Fund		112,444
Total Restricted Net Assets	\$	<u>113,010</u>

**Fund Statements:**

Governmental fund equity is classified as fund balance. Fund balance is further classified as reserved and unreserved, with unreserved further split between designated and undesignated. Propriety fund equity is classified the same as in the government-wide statements.

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
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**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued**

Fund balances are reserved for repayment of debt and community projects. The following amounts are reserved:

**Fund Balances Reserved**

Debt Service	\$ 58,530
Community Projects	193,519
Total Reserved	<u>\$ 252,049</u>

**Unpaid Compensated Absences**

The City accrues unused portions of vacation pay in the period the fund liability is incurred. Even though the City has appropriated, accumulated, and earmarked expendable available fund resources for these amounts, the portion not normally expected to be liquidated with expendable available financial resources is not reported as a fund liability in accordance with Interpretation No. 6 of the Governmental Accounting Standards Board - *Recognition and Measurement of Certain Liabilities and Expenditures in Governmental Fund Financial Statements*.

**NOTE 2 - COMPLIANCE AND ACCOUNTABILITY**

**Budget Requirements, Accounting, and Reporting**

The budget requirements for all funds are as follows:

Annual budgets are adopted for all City funds. Under state law, the Mayor submits an annual budget to the Council for consideration and approval no later than September 30. Such budget is based on expected expenditures by program within a fund and estimated resources by source for all funds.

By Charter the Mayor submits budget amendment ordinances to the City Council. These ordinances are updated for any estimate revisions as well as year-end encumbrances and may include any additional information requested by Council. Council may subsequently amend such ordinances.

Amendments to the appropriation ordinance during the fiscal year ending September 30, 2011 were approved by City Council as provided by the Charter.

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 2 - COMPLIANCE AND ACCOUNTABILITY, continued**

For day-to-day management control, expenditures may not exceed the budget at the expenditure-type (i.e., personal services, other operations and maintenance, etc.) level of each cost center (activity within a program within a fund.) The Council may transfer unencumbered appropriations within programs within funds.

Appropriation control (City Council appropriated budget) is by program within a fund. The City Council may, by ordinance, transfer amounts among programs within and between funds. Budgetary comparison schedules are presented in the Basic Financial Statements for the General Fund and the Special Revenue Fund. The budgetary basis is the accrual basis of accounting.

**Expenditures Exceeding Budget**

The Gas Fund had expenditures in excess of the budgeted amounts.

**Interfund Transfers**

Transfers within the City are substantially for the purposes of subsidizing operating functions, funding capital projects and asset acquisitions, and maintaining debt service on a routine basis. The following transfers were made for the fiscal year ending September 30, 2011:

	Transfers In	Transfers Out	Net Transfers In/Out
	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>Governmental Funds:</b>			
General Fund	\$ 3,305,000	\$ -	\$ 3,305,000
Special Revenue	534,839	583,147	(48,308)
<b>Enterprise Funds:</b>			
Sewer and Electric	8,000	2,808,440	(2,800,440)
Water	4,500	236,740	(232,240)
Gas	-	371,605	(371,605)
Solid Waste	20,259	-	20,259
Utility Support	132,834	5,500	127,334
	<u>\$ 4,005,432</u>	<u>\$ 4,005,432</u>	<u>\$ -</u>

**CITY OF BRADY  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 3 - DEPOSITS AND INVESTMENTS**

Policies and Practices

The City's Charter specifies that the Finance Officer is responsible for selecting depositories and investing idle funds. The City Council also has the authority to choose the types of deposits and investments made by the City. The Federal Depository Insurance Corporation (FDIC) provides protection of the City's cash and investments as well as qualified pledged or pooled securities by the institution holding the assets. The Brady National Bank holds such securities. The City does not enter into reverse repurchase agreements.

The City pools all individual fund cash balances. Each fund's portion of this pool is displayed on the statement of net assets or balance sheets as cash and cash equivalents.

Deposits

The carrying amount of the City's cash held with financial institutions was \$6,860,800 and the bank balance was \$6,896,767. The bank balance is categorized as follows:

Insured by FDIC or collateralized with securities held by the City or its agent in the City's name.	\$	489,385
Collateralized with securities held by the pledging financial institution or its agent but not in the City's name		6,407,382
Total Bank Balance	\$	<u>6,896,767</u>

All deposits were fully secured at the balance sheet date.

The Public Funds Investment Act requires an annual audit of investment practices. Audit procedures in this area conducted as part of the audit of the government-wide financial statements disclosed that in the areas of investment practices, management reports, and establishment of appropriate policies, the City adhered to the requirements of the Act. Additionally, investment practices of the City were in accordance with local policies.

**CITY OF BRADY  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 3 - DEPOSITS AND INVESTMENTS, continued**

**Investments**

In a prior year, the City invested in some Federal National Mortgage Association Stripped Mortgage Securities. The investment is being currently held by Coastal Securities. The investment is carried on the balance sheet at net book value of zero. The investment was fully amortized as of September 30, 2011.

**NOTE 4 - PROPERTY TAXES**

Property taxes include amounts levied against all real and tangible personal property located in the City. Real property taxes are levied before the first day of October on the assessed value listed as of the prior January 1. Taxes are due and payable upon receipt of the tax bill and are considered delinquent if not paid by February 1. On January 1 of each year, a tax lien attaches to property to secure the payment of all taxes, penalties, and interest ultimately imposed. Assessed values are established by the McCulloch County Appraisal District.



**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 5 - CAPITAL ASSETS AND DEPRECIATION**

Capital asset activity for the year ended September 30, 2011 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
<b>Governmental activities:</b>				
Not being depreciated:				
Land	\$ 728,734	\$ -	\$ -	\$ 728,734
Construction in Progress	1,070,158	422,743	(1,047,658)	445,243
Subtotal	1,798,892	422,743	(1,047,658)	1,173,977
Other capital assets:				
Buildings/Improvements	5,251,780	1,660,087	(22,262)	6,889,605
Infrastructure	8,890,069	-	-	8,890,069
Vehicles	945,526	116,555	(22,872)	1,039,209
Equipment	1,752,761	97,947	(81,269)	1,769,439
Subtotal	16,840,136	1,874,589	(126,403)	18,588,322
Accumulated depreciation:				
Buildings/Improvements	(2,627,117)	(147,007)	22,262	(2,751,862)
Infrastructure	(3,796,952)	(621,704)	-	(4,418,656)
Vehicles	(609,687)	(116,959)	22,872	(703,774)
Equipment	(1,174,295)	(117,548)	68,252	(1,223,591)
Subtotal	(8,208,051)	(1,003,218)	113,386	(9,097,883)
Net other capital assets	8,632,085	871,371	(13,017)	9,490,439
Net capital assets	<u>\$ 10,430,977</u>	<u>\$ 1,294,114</u>	<u>\$ (1,060,675)</u>	<u>\$ 10,664,416</u>

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 5 - CAPITAL ASSETS AND DEPRECIATION, continued**

Depreciation was charged to the functions as follows:

**Governmental activities:**

Administration	\$	21,166
Airport		468,665
Public Property Maintenance		42,015
Golf Course		23,612
Fire Department		20,345
Police Department		51,596
Street Department		270,589
Civic Center		1,709
Municipal Court		1,326
Animal Control		4,138
EMS Department		70,457
Lake Department		23,007
G Rollie White		3,628
Finance		280
Senior Citizens		685
<b>Total governmental activities depreciation expense</b>	<b>\$</b>	<b><u>1,003,218</u></b>

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 5 - CAPITAL ASSETS AND DEPRECIATION, continued**

	Beginning Balance	Increases	Decreases	Ending Balance
<b>Business-type activities:</b>				
Not being depreciated:				
Land	\$ 84,829	\$ -	\$ -	\$ 84,829
Construction in process	48,165	99,543	-	147,708
Subtotal	132,994	99,543	-	232,537
Other capital assets:				
Buildings/Improvements	13,066,634	-	-	13,066,634
Infrastructure	13,582,344	409,280	-	13,991,624
Vehicles	477,221	23,227	-	500,448
Equipment	2,312,642	42,296	(3,150)	2,351,788
Subtotal	29,438,841	474,803	(3,150)	29,910,494
Accumulated depreciation:				
Buildings/Improvements	(3,078,249)	(273,127)	-	(3,351,376)
Infrastructure	(5,806,379)	(318,951)	-	(6,125,330)
Vehicles	(289,201)	(68,942)	-	(358,143)
Equipment	(1,259,125)	(151,562)	(10,850)	(1,421,537)
Subtotal	(10,432,954)	(812,582)	(10,850)	(11,256,386)
Net other capital assets	19,005,887	(337,779)	(14,000)	18,654,108
Net capital assets	\$ 19,138,881	\$ (238,236)	\$ (14,000)	\$ 18,886,645

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 5 - CAPITAL ASSETS AND DEPRECIATION, continued**

Depreciation was charged to the functions as follows:

**Business-type activities:**

Electric	\$	180,038
Wastewater		56,035
Water		380,252
Gas		80,271
Solid Waste		99,055
Utility Support		16,931
Total business-type activities depreciation expense	\$	<u>812,582</u>

**NOTE 6 - EMPLOYEE PENSIONS**

**Plan Description**

The City provides pension benefits for all of its eligible employees through a non-traditional, joint contributory, hybrid defined benefit plan in the state-wide Texas Municipal Retirement System (TMRS), an agent multiple-employer public employee retirement system. The plan provisions that have been adopted by the City are within the options available in the governing statutes of TMRS.

TMRS issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information (RSI) for TMRS; the report also provides detailed explanations of the contributions, benefits and actuarial methods and assumptions used by the System. This report may be obtained from the TMRS' website at [www.TMRS.com](http://www.TMRS.com).

The plan provisions are adopted by the governing body of the City, within the options available in the state statutes governing TMRS. Plan provisions for the City were as follows:

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
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**NOTE 6 - EMPLOYEE PENSIONS, continued**

	Plan Year 2010	Plan Year 2011
Employee deposit rate	5. %	5. %
Matching ratio (city to employee)	2 to 1	2 to 1
Years required for vesting	5	5
Service retirement eligibility (expressed as age/years of service)	60/5, 0/25	60/5, 0/25
Updates Service Credit	100% Repeating, Transfers	100% Repeating, Transfers
Annuity Increase (to retirees)	70% of CPI Repeating	70% of CPI Repeating

**Contributions**

Under the state law governing TMRS, the contribution rate for each city is determined annually by the actuary, using the Projected Unit Credit actuarial cost method. This rate consists of the normal cost contribution rate and the prior service cost contribution rate, which is calculated to be a level percent of payroll from year to year. The normal cost contribution rate finances the portion of an active member's projected benefit allocated annually; the prior service contribution rate amortizes the unfunded (overfunded) actuarial liability (asset) over the applicable period for that city. Both the normal cost and prior service contribution rates include recognition of the projected impact of annually repeating benefits, such as Updated Service Credits and Annuity Increases.

The City contributes to the TMRS plan at an actuarially determined rate. Both the employees and the City make contributions monthly. Since the City needs to know its contribution rate in advance for budgetary purposes, there is a one-year delay between the actuarial valuation that serves as the basis for the rate and the calendar year when the rate goes into effect. The annual pension cost is equal to the actual contributions in the amount of \$258,740. There was no Net Pension Obligation (NPO) for any of the years presented.

The required contribution rates for fiscal year 2011 were determined as part of the December 31, 2008 and 2009 actuarial valuations. Additional information as of the latest actuarial valuation, December 31, 2010, also follows:

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 6 - EMPLOYEE PENSIONS, continued**

Valuation Date	12/31/08	12/31/09	12/31/10- prior to restructuring	12/31/10- Restructured
Actuarial Cost Method	Projected Unit Credit	Projected Unit Credit	Projected Unit Credit	Projected Unit Credit
Amortization Method	Level Percent of Payroll	Level Percent of Payroll	Level Percent of Payroll	Level Percent of Payroll
GASB 25 Equivalent Single Amortization Period	29 Years; Closed Period	28.2 Years; Closed Period	27.2 Years; Closed Period	27.2 Years; Closed Period
Amortization Period for New Gains/Losses	30 Years	30 Years	30 Years	30 Years
Asset Valuation Method	Amortized Cost	10-Year Smoothed Market	10-Year Smoothed Market	10-Year Smoothed Market
Actuarial Assumptions:				
Investment Rate of Return*	7.5%	7.5%	7.5%	7.0%
Projected Salary Increases*	Varies by Age and Service	Varies by Age and Service	Varies by Age and Service	Varies by Age and Service
*Includes Inflation at	3.00%	3.00%	3.00%	3.00%
Cost-of-Living Adjustments	2.1%	2.1%	2.1%	2.1%

**Funded Status and Funding Progress**

In June, 2011, SB 350 was enacted by the Texas Legislature, resulting in a restructure of the TMRS funds. This legislation provided for the actuarial valuation to be completed, as if restructuring had occurred on December 31, 2010. In addition, the actuarial assumptions were updated for the new fund structure, based on an actuarial experience study that was adopted by the TMRS Board at their May, 2011 meeting (the review compared actual to expected experience for the four-year period of January 1, 2006 through December 31, 2009). For a complete description of the combined impact of the legislation and new actuarial assumptions, including the effects on TMRS city rates and funding ratios, please see the December 31, 2010 TMRS Comprehensive Annual Financial Report (CAFR).

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 6 - EMPLOYEE PENSIONS, continued**

The funded status as of December 31, 2010, the most recent actuarial valuation date, and the funding progress for the prior two years is as follows:

	(1)	(2)	(3)
Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability	Funded Ratio (1)/(2)
12/31/08	\$ 2,523,914	\$ 3,524,250	71.6
12/31/09	2,568,462	3,989,598	64.4
12/31/10 <sup>1</sup>	3,010,703	4,510,699	66.7
12/31/10 <sup>2</sup>	4,354,539	5,783,916	75.3

(1) Actuarial valuation performed under the original fund structure.

(2) Actuarial valuation performed under the new fund structure.

	(4)	(5)	(6)
Actuarial Valuation Date	Unfunded Actuarial Accrued Liability (UAAL) (2) - (1)	Annual Covered Payroll	UAAL as a Percentage of Covered Payroll (4)/(5)
12/31/08	\$ 1,000,336	\$ 2,920,722	34.2
12/31/09	1,421,136	2,891,981	49.1
12/31/10 <sup>1</sup>	1,499,996	2,957,691	50.7
12/31/10 <sup>2</sup>	1,429,377	2,957,691	48.3

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

Actuarial calculations are based on the benefits provided under the terms of the substantive plan in effect at the time of each valuation, and reflect a long-term perspective. Consistent with the perspective, actuarial methods and assumptions used include techniques that are designed to reduce short-term

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
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**NOTE 6 - EMPLOYEE PENSIONS, continued**

volatility in actuarial accrued liabilities and the actuarial value of assets. The schedule of funding progress presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability of benefits.

**NOTE 7 - POST EMPLOYMENT BENEFITS**

The City also participates in the cost sharing multiple-employer defined benefit group-term life insurance plan operated by the Texas Municipal Retirement System (TMRS) known as the Supplemental Death Benefits Fund (SDBF). The City elected, by ordinance, to provide group-term life insurance coverage to both current and retired employees. The city may terminate coverage under and discontinue participation in the SDBF by adopting an ordinance before November 1 of any year to be effective the following January 1.

The death benefit for active employees provides a lump-sum payment approximately equal to the employee's annual salary (calculated based on the employee's actual earnings, for the 12-month period preceding the month of death); retired employees are insured for \$7,500; this coverage is an "other postemployment benefit," or OPEB.

The City contributes to the SDBF at a contractually required rate as determined by an annual actuarial valuation. The rate is equal to the cost of providing one-year term life insurance. The funding policy for the SDBF program is to assure that adequate resources are available to meet all death benefit payments for the upcoming year; the intent is not to pre-fund retiree term life insurance during employees' entire careers.

The Schedule of Contribution Rates below discloses the contribution rates for the last three years. Actual contribution rates equaled the requirements for each year.



**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 7 - POST EMPLOYMENT BENEFITS, continued**

Schedule of Contribution Rates:  
(RETIREE-only portion of the rate)

Plan Year	Annual Required Contribution Rate	Actual Contribution Made	Percentage of ARC Contributed
2008	.11%	.11%	100.00%
2009	.09%	.09%	100.00%
2010	.06%	.06%	100.00%

**NOTE 8 - OTHER EMPLOYEE BENEFITS**

**Compensated Absences**

**Accumulated Unpaid Vacation and Compensatory Time**

The City allows employees, after the completion of a six month probation period, to begin accruing vacation leave. Vacation leave may be accrued to a maximum of 15 days, which will be paid to an employee upon resignation, death, or termination. No sick leave will be paid to an employee upon termination of employment. The total obligation for vacation accrual for the City amounted to \$94,541 at September 30, 2011.

**NOTE 9 - RISK MANAGEMENT**

**Liability Insurance**

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; employees health and life and natural disasters. The City manages these losses through participation in the Texas Municipal League (TML), a public entity risk pool. TML is a multi-employer group that provides for a combination of risk sharing among pool participants and stop-loss coverage. Contributions are set annually by TML. Liability by the City is generally limited to contributed amounts.

**CITY OF BRADY  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 9 - RISK MANAGEMENT, continued**

Management believes the insurance coverage is sufficient to preclude any significant losses to the City. Settled claims have not exceeded the insurance coverage in any of the past three fiscal years.

**NOTE 10 - LEASES**

The City leases property and equipment. All operating leases, including leases of office equipment and landfill heavy equipment, were determined to be cancelable. Total expenditures for operating leases for the fiscal year ended September 30, 2011 were \$51,536 for governmental activities and \$114,739 for business-type activities.

The assets acquired through capital leases have a capitalized cost of \$3,625,502. Accumulated depreciation at year-end was \$1,398,501. Depreciation expense for assets under capital leases was \$258,914 for the year ended September 30, 2011. Assets acquired through capital leases are discussed in Note 11.

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES**

Long-term liability activity for the year ended September 30, 2011 includes the following:

<b>Governmental Activities:</b>	<b>Beginning Balance</b>	<b>Additions</b>	<b>Reductions</b>	<b>Ending Balance</b>	<b>Amounts Due Within One Year</b>
Bonds, notes and capital leases payable:					
Series 2003 Certificates of Obligation	\$ 2,134,550	\$ -	\$ 179,550	\$ 1,955,000	\$ 145,000
Welch State Bank	32,312	-	9,505	22,807	9,887
PNC Equipment Finance	12,421	-	4,724	7,697	5,089
Brady National Bank	182,000	-	36,000	146,000	36,000
PNC Equipment Finance	24,311	-	12,676	11,635	3,696
View Point Bank	22,152	-	10,797	11,355	11,307
View Point Bank	148,191	-	34,380	113,811	35,954
Bank & Trust	-	116,152	22,615	93,537	27,894
Security State Bank	-	85,718	3,731	81,987	15,660
Total bonds, notes and capital leases payable:	2,555,937	201,870	313,978	2,443,829	290,487
Compensated Absences	67,806	-	2,556	65,250	-
Governmental activities long-term liabilities	<u>\$ 2,623,743</u>	<u>\$ 201,870</u>	<u>\$ 316,534</u>	<u>\$ 2,509,079</u>	<u>\$ 290,487</u>

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

<b>Business-type activities:</b>	<b>Beginning Balance</b>	<b>Additions</b>	<b>Reductions</b>	<b>Ending Balance</b>	<b>Amounts Due Within One Year</b>
Bonds, notes and capital leases payable:					
<b><u>Sewer and Electric</u></b>					
Series 2003 Certificates of Obligation	\$ 105,450	\$ -	\$ 105,450	\$ -	\$ -
G E Capital	310,921	-	153,183	157,738	157,738
Security Bank	-	98,202	4,353	93,849	18,270
<b><u>Water</u></b>					
Series 2000 Certificates of Obligation	4,410,000	-	210,000	4,200,000	210,000
Series 2004 Certificates of Obligation	560,000	-	80,000	480,000	80,000
G E Capital	192,096	-	103,309	88,787	88,787
John Deere Credit	5,686	-	4,502	1,184	1,184
<b><u>Gas</u></b>					
G E Capital	202,830	-	99,748	103,082	103,082
John Deere Credit	42,105	-	11,953	30,152	12,818
Security Bank	-	17,180	799	16,381	3,356
<b><u>Solid Waste</u></b>					
View Point Bank	241,380	-	43,751	197,629	45,721
Total bonds, notes and capital leases payable	6,070,468	115,382	817,048	5,368,802	720,956
Compensated absences	26,752	6,233	3,694	29,291	-
Business-type activities long-term liabilities	<u>\$ 6,097,220</u>	<u>\$ 121,615</u>	<u>\$ 820,742</u>	<u>\$ 5,398,093</u>	<u>\$ 720,956</u>

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

NOTE 11 - LONG-TERM LIABILITIES, continued

Description of Debt

**Combination Tax and Waterworks Surplus Revenue Certificates of Obligation, Series 2000**

On May 1, 2000, the City issued the Combination Tax and Waterworks Surplus Revenue Certificates of Obligation, Series 2000. Principal amounts on these certificates are due and payable annually on May 1. The certificates are interest free and will be paid in full on May 1, 2031.

**General Obligation Refunding Bonds, Series 2003**

On December 15, 2003, the City issued the General Obligation Refunding Bonds, Series 2003 in the amount of \$4,050,000. These bonds refunded the outstanding balances of the City's Tax and Electric Light and Sewer System Revenue Certificates of Obligation, Series 1990 and Combination Tax and Revenue Certificates of Obligation, Series 2002 in order to lower the overall debt service requirements of the city and to pay the costs associated with the issuance of the bonds. Principal amounts on these certificates are due and payable annually beginning September 1, 2004. Interest is due and payable semi-annually beginning March 1, 2004 at rates ranging from 3.0% to 4.5%. These certificates will be paid in full on September 30, 2022. Bond premium and issuance costs are amortized over a period of twenty (20) years.

**Combination Tax and Revenue Certificates of Obligation, Series 2004**

On December 8, 2004, the City issued the Combination Tax and Revenue Certificates of Obligation, Series 2004 in the amount of \$2,200,000. These bonds were issued to relocate and construct utility transmission lines and related improvements. Principal amounts on these certificates are due and payable annually beginning May 1, 2006. Interest is due and payable semi-annually beginning March 1, 2005 at rates ranging from 2.79% to 5.69%. These certificates will be paid in full on May 1, 2017. Bond issuance costs are amortized over a period of two hundred fifty-seven (257) months.

**CITY OF BRADY  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

**GE Capital**

On July 15, 2002, the City entered a capital lease agreement with All American Investment Group, LLC, assigned to Transamerica Public Finance LLC, which was subsequently assigned to GE Capital. This lease was for the purchase and installation of new water, electric and gas meters in the amount of \$2,970,334. The lease is due and payable in quarterly payments for a term of ten years, including interest at the rate of 4.54%. The capital lease will be fully paid at August 1, 2012.

**Brady National Bank Tax Note, Series 2007**

On October 15, 2007, the City borrowed \$254,000 from Brady National Bank to fund installation of a sprinkler system on the City's golf course. Principal amounts on this note are due and payable annually beginning November 1, 2008. Interest is due and payable semi-annually beginning May 1, 2008. The interest rate on this note is 5.50% and the note will be paid in full on November 1, 2014.

**PNC Equipment Finance Capital Lease**

On March 20, 2008, the City entered a capital lease agreement with PNC Equipment Finance. This lease was for the purchase of a new spray rig. The lease is due and payable in 60 monthly payments of \$450.31 beginning May 19, 2008. Payments include interest of 5.76%. The lease will be paid in full on April 19, 2013.

**Welch State Bank**

On December 22, 2008, the City entered a capital lease agreement with Welch State Bank. This lease was for the purchase of a 2008 Caterpillar 914G Loader. The lease is due and payable in 60 monthly payments of \$884.18 beginning January 22, 2009. Payments include interest of 3.94%. The lease will be paid in full on December 22, 2013.

**John Deere Credit**

On November 25, 2008, the City entered a capital lease agreement with John Deere Credit. This lease was for the purchase of a Okada 304B Hydraulic Hammer. The lease is due and payable in 36 monthly payments of \$399.51 beginning December 11, 2008. Payments include interest of 8.00%. The lease will be paid in full on December 11, 2011.

**CITY OF BRADY  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

**John Deere Credit**

On December 22, 2008, the City entered a capital lease agreement with John Deere Credit. This lease was for the purchase of a John Deere 310J Backhoe. The lease is due and payable in 60 monthly payments of \$1,210.20 beginning January 11, 2009. Payments include interest of 7.00%. The lease will be paid in full on December 11, 2013.

**PNC Equipment Finance**

On July 21, 2010, the City entered a capital lease agreement with PNC Equipment Finance. This lease was for the purchase of a new greensmower. This lease is due and payable in one payment of \$10,000.00 due October 15, 2010 and 46 monthly payments of \$372.68 beginning November 15, 2010. Payments include interest of 8.86%. This lease will be paid in full on August 15, 2014.

**View Point Bank**

On September 16, 2009, the City entered a capital lease agreement with View Point Bank. This lease was for the purchase of a new police cruiser. This lease is due and payable in 36 monthly payments of \$972.33 beginning November 1, 2009. Payments include interest of 4.50%. This lease will be paid in full on October 1, 2012.

**View Point Bank**

On September 16, 2009, the City entered a capital lease agreement with View Point Bank. This lease was for the purchase of a new ambulance. This lease is due and payable in 60 monthly payments of \$3,405.54 beginning November 1, 2009. Payments include interest of 4.893%. This lease will be paid in full on October 1, 2014.

**View Point Bank**

On September 16, 2009, the City entered a capital lease agreement with View Point Bank. This lease was for the purchase of a new trash truck, dumpsters, trash cans, and accessories. This lease is due and payable in 72 monthly payments of \$4,534.75 beginning November 1, 2009. Payments include interest of 4.815%. This lease will be paid in full on October 1, 2015.

**CITY OF BRADY  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

**The Bank & Trust, S.S.B.**

On December 12, 2010, the City entered a capital lease agreement with The Bank & Trust, S.S.B. This lease was for the purchase of police vehicles and equipment. This lease is due and payable in 48 monthly payments of \$2,675.18 beginning December 15, 2010. Payments include interest of 4.94%. This lease will be paid in full on November 15, 2014.

**Security State Bank**

On June 7, 2011, the City entered a capital lease agreement with Security State Bank. This lease was for the purchase of various equipment. This lease is due and payable in 60 monthly payments of \$3,733.29 beginning July 15, 2011. Payments include interest of 4.28%. This lease will be paid in full on December 15, 2013.

**Debt Maturity**

Debt service requirements at September 30, 2011 were as follows:

**Combination Tax and Waterworks Surplus Revenue Certificates of Obligation, Series 2000**

<u>Year Ended September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$ 210,000	\$ -	\$ 210,000
2013	210,000	-	210,000
2014	210,000	-	210,000
2015	210,000	-	210,000
2016	210,000	-	210,000
2017 - 2021	1,050,000	-	1,050,000
2022 - 2026	1,050,000	-	1,050,000
2027 - 2031	1,050,000	-	1,050,000
	<u>\$ 4,200,000</u>	<u>\$ -</u>	<u>\$ 4,200,000</u>



**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

**General Obligation Refunding Bonds, Series 2003**

<u>Year Ended September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$ 145,000	\$ 80,297	\$ 225,297
2013	150,000	75,404	225,404
2014	155,000	69,966	224,966
2015	165,000	64,231	229,231
2016	170,000	57,873	227,873
2017 - 2021	955,000	175,587	1,130,587
2022	215,000	9,675	224,675
	<u>\$ 1,955,000</u>	<u>\$ 533,033</u>	<u>\$ 2,488,033</u>

**Combination Tax and Revenue Certificates of Obligation, Series 2004**

<u>Year Ended September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$ 80,000	\$ 22,484	\$ 102,484
2013	85,000	18,972	103,972
2014	90,000	15,114	105,114
2015	95,000	10,938	105,938
2016	100,000	6,387	106,387
2017	30,000	1,497	31,497
	<u>\$ 480,000</u>	<u>\$ 75,392</u>	<u>\$ 555,392</u>

**G E Capital**

<u>Year Ended September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$ 349,607	\$ 9,952	\$ 359,559
	<u>\$ 349,607</u>	<u>\$ 9,952</u>	<u>\$ 359,559</u>

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

**Brady National Bank Tax Note, Series 2007**

Year Ended September 30	Principal	Interest	Total
2012	\$ 36,000	\$ 7,040	\$ 43,040
2013	36,000	5,060	41,060
2014	37,000	3,053	40,053
2015	37,000	1,017	38,017
	<u>\$ 146,000</u>	<u>\$ 16,170</u>	<u>\$ 162,170</u>

**PNC Equipment Finance**

Year Ended September 30	Principal	Interest	Total
2012	\$ 5,089	\$ 315	\$ 5,404
2013	2,608	94	2,702
	<u>\$ 7,697</u>	<u>\$ 409</u>	<u>\$ 8,106</u>

**Welch State Bank**

Year Ended September 30	Principal	Interest	Total
2012	\$ 9,887	\$ 723	\$ 10,610
2013	10,285	325	10,610
2014	2,635	18	2,653
	<u>\$ 22,807</u>	<u>\$ 1,066</u>	<u>\$ 23,873</u>

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

**John Deere Credit**

Year Ended September 30	Principal	Interest	Total
2012	\$ 1,184	\$ 16	\$ 1,200
	<u>\$ 1,184</u>	<u>\$ 16</u>	<u>\$ 1,200</u>

**John Deere Credit**

Year Ended September 30	Principal	Interest	Total
2012	\$ 12,818	\$ 1,704	\$ 14,522
2013	13,744	778	14,522
2014	3,590	42	3,632
	<u>\$ 30,152</u>	<u>\$ 2,524</u>	<u>\$ 32,676</u>

**PNC Equipment Finance**

Year Ended September 30	Principal	Interest	Total
2012	\$ 3,696	\$ 776	\$ 4,472
2013	3,994	478	4,472
2014	3,945	154	4,099
	<u>\$ 11,635</u>	<u>\$ 1,408</u>	<u>\$ 13,043</u>

**View Point Bank**

Year Ended September 30	Principal	Interest	Total
2012	\$ 10,387	\$ 1,281	\$ 11,668
2013	968	4	972
	<u>\$ 11,355</u>	<u>\$ 1,285</u>	<u>\$ 12,640</u>

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

**View Point Bank**

<u>Year Ended September 30</u>		<u>Principal</u>		<u>Interest</u>		<u>Total</u>
2012	\$	35,954	\$	4,912	\$	40,866
2013		37,753		3,113		40,866
2014		40,104		762		40,866
	\$	<u>113,811</u>	\$	<u>8,787</u>	\$	<u>122,598</u>

**View Point Bank**

<u>Year Ended September 30</u>		<u>Principal</u>		<u>Interest</u>		<u>Total</u>
2012	\$	45,721	\$	8,696	\$	54,417
2013		47,972		6,445		54,417
2014		50,334		4,083		54,417
2015		53,602		815		54,417
	\$	<u>197,629</u>	\$	<u>20,039</u>	\$	<u>217,668</u>

**Bank & Trust, S.S.B.**

<u>Year Ended September 30</u>		<u>Principal</u>		<u>Interest</u>		<u>Total</u>
2012	\$	27,894	\$	4,208	\$	32,102
2013		29,381		2,721		32,102
2014		30,946		1,156		32,102
2015		5,316		34		5,350
	\$	<u>93,537</u>	\$	<u>8,119</u>	\$	<u>101,656</u>

**CITY OF BRADY**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 11 - LONG-TERM LIABILITIES, continued**

**Security State Bank**

Year Ended September 30	Principal	Interest	Total
2012	\$ 37,285	\$ 7,514	\$ 44,799
2013	38,915	5,884	44,799
2014	40,617	4,182	44,799
2015	42,393	2,406	44,799
2016	33,007	593	33,600
	<u>\$ 192,217</u>	<u>\$ 20,579</u>	<u>\$ 212,796</u>

**NOTE 12 - LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS**

State and federal laws and regulations require that the City of Brady place final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. In addition to operating expenses related to current activities of the landfill, an expense provision and related liability are being recognized based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. The recognition of these landfill closure and postclosure care costs is based on the amount of the landfill use during the year.

The estimated liability for landfill closure and postclosure care costs was \$183,934 as of September 30, 2011, which is based on 11.59% usage (filled) of the landfill. It is estimated that an additional \$1,403,564 will be recognized as closure and postclosure care expenses between the date of the balance sheet and the date the landfill is expected to be filled to capacity. The estimated total current cost of the landfill closure and postclosure care (\$1,587,498) is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfill were incurred as of September 30, 2011. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations. The remaining capacity of the facility based on fiscal year 2011 disposal is in excess of 85 years. The current estimated liability of \$183,934 is reported in the Proprietary Fund as a long term liability. The City of Brady is required by state and federal laws and regulations to make annual contributions to finance closure and postclosure care. The City is in compliance with these requirements.

**CITY OF BRADY  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**NOTE 13 - FUND DEFICITS**

There were no funds with a fund deficit at September 30, 2011.

## FEDERAL SECTION



**MICHAEL D. SCHAFFNER AND ASSOCIATES, PC**

**CERTIFIED PUBLIC ACCOUNTANTS**

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**BRADY, TEXAS 76825**

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Michael D. Schaffner, CPA

Jodi L. Crudgington, CPA

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Honorable Mayor and  
Members of the City Council  
Brady, Texas

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Brady, Texas, as of and for the year ended September 30, 2011, which collectively comprise the City of Brady's basic financial statements and have issued our report thereon dated December 21, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City of Brady's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Brady's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City of Brady's internal control over financial reporting.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material



weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City of Brady's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, City Council, others within the entity, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*Michael D. Schaffner and Associates*

Michael D. Schaffner and Associates, PC

December 21, 2011

## **SUPPLEMENTAL SECTION**

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**SEWER AND ELECTRIC FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**OPERATING REVENUES**

Charges for Services

Electrical Distribution

Residential - Service	\$ 2,101,997
Commercial - Service	1,531,884
Industrial Services	184,842
PCRF - Pass Through Charge	4,267,195
City Departments - Service	188,263
Security Lights	10,010
Sales Concessions	(173)
Pole Rental	37,410
Reimbursed Expense	15,671

Total Electrical Distribution	8,337,099
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Wastewater

Residential - Service	459,139
Commercial - Service	191,878
City Departments - Service	3,086
Sales Concessions	(530)
Disposal Fees	11,270
Sewer Tap Fees	8,500
Reimbursed Expenses	840

Total Wastewater	674,183
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Total Operating Revenues	9,011,282
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**OPERATING EXPENSES**

Electrical Distribution

Regular Pay	274,119
Overtime Pay	43,529
Standby Pay	3,780
Hospital Insurance	33,308
Municipal Retirement	26,535
Workers Compensation Insurance	4,021
Unemployment Insurance	509
Payroll Taxes	23,810
Employee Expense	1,414
Employee Training	429
Electric Power Purchased	4,248,947
Supplies	32,263
Transformers	130,546
Meters	14,802
Repairs - Vehicles	23,310
Repairs - Heavy Rolling Stock	4,385

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**SEWER AND ELECTRIC FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

Electrical Distribution - continued		
Repairs - Small Equipment	\$	82
Repairs - General		133,490
Professional Fees		111,866
Property/Liability Insurance		9,280
Rentals/Leases		256
Fuel		18,551
Telephone/Pagers/Alarm System		1,423
Utilities		3,084
Uniforms and Accessories		4,633
Drug Testing		61
Total Electrical Distribution		<u>5,148,433</u>
Power Plant		
Utilities		152
Professional Fees		1,212
Cleanup Cost		158
Total Power Plant		<u>1,522</u>
Wastewater		
Regular Pay		91,005
Overtime Pay		12,221
Hospital Insurance		13,316
Municipal Retirement		7,195
Employee Expense		985
Employee Training		1,097
Workers Compensation Insurance		2,968
Unemployment Insurance		299
Payroll Taxes		8,059
Supplies		6,347
Repairs - Vehicles		1,713
Repairs - Buildings		13
Repairs - Small Equipment		2,290
Repairs - General		21,042
Organ Dues/Fees		111
Utilities		65,504
Professional Fees		55
Agency Fees		6,637
Property/Liability Insurance		4,997
Internet Access Fee		479
Chemicals		26,177
Fuel		4,490

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**SEWER AND ELECTRIC FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

Wastewater - continued		
Telephone/Pagers/Alarm System	\$	988
Uniforms and Accessories		(439)
Laboratory Testing		29,966
Total Wastewater		<u>307,515</u>
Bad Debt Expense		
Electric		65,000
Wastewater		7,500
Total Bad Debt Expense		<u>72,500</u>
Amortization		2,434
Depreciation		
Electric		180,038
Wastewater		56,035
Total Depreciation		<u>236,073</u>
Total Operating Expenses		<u>5,768,477</u>
Operating Income (Loss)		3,242,805
<b>NON-OPERATING REVENUES</b>		
<b>(EXPENSES)</b>		
Interest Income		
Electric		3,796
Wastewater		1,939
Total Interest Income		<u>5,735</u>
Interest Expense		
Electric		(9,984)
Wastewater		(33,032)
Total Interest Expense		<u>(43,016)</u>
Total Non-Operating Revenues		
(Expenses)		<u>(37,281)</u>
Income (Loss) Before Transfers		3,205,524

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**SEWER AND ELECTRIC FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

<b>TRANSFERS IN</b>	\$ 8,000
<b>TRANSFERS OUT</b>	<u>(2,808,440)</u>
Change in Net Assets	405,084
Total Net Assets - Beginning	<u>3,516,144</u>
Total Net Assets - Ending	<u><u>\$ 3,921,228</u></u>

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**WATER FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**OPERATING REVENUES**

Charges for Services	
Residential - Service	\$ 1,326,449
Commercial - Service	475,726
Commercial Wholesale - Service	10,654
Bulk Water Sales	3,586
City Departments - Service	187,739
Sales Concessions	(4,457)
Water Tap Fees	8,172
Meter Fees	4,275
Reimbursed Expenses	4,055
Total Charges for Services	<u>2,016,199</u>
 Total Operating Revenues	 <u>2,016,199</u>

**OPERATING EXPENSES**

Water	
Regular Pay	133,923
Overtime Pay	16,035
Standby Pay	3,770
Hospital Insurance	26,893
Municipal Retirement	10,794
Workers Compensation Insurance	6,766
Unemployment Insurance	536
Payroll Taxes	11,787
Employee Expense	795
Employee Training	1,525
Supplies	4,705
Repairs - Vehicles	2,087
Repairs - Communication Equipment	109
Repairs - Buildings	397
Repairs - Office Equipment	98
Repairs - Heavy Rolling Stock	6,447
Repairs - Small Equipment	1,163
Repairs - General	95,921
Utilities	245,581
Professional Fees	17,530
Agency Fees	9,318
Janitorial/Pest Services	220
Property/Liability Insurance	10,265
Chemicals	57,068
Meters	9,880
Fuel	16,736

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**WATER FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

Water - continued		
Uniforms and Accessories	\$	1,866
Rentals/Leases		256
Bond Collection Fees		1,300
Laboratory Testing		23,902
Telephone/Pagers/Alarm System		4,626
Contract Labor		38
Internet Access Fee		959
Computer Hardware Maintenance		383
Drug Testing		612
Total Water		<u>724,291</u>
Bad Debt Expense		13,000
Amortization		1,401
Depreciation		380,252
Total Operating Expenses		<u>1,118,944</u>
Operating Income (Loss)		897,255
<b>NON-OPERATING REVENUES</b>		
<b>(EXPENSES)</b>		
Interest Income		11,613
Interest Expense		<u>(31,528)</u>
Total Non-Operating Revenues		
(Expenses)		<u>(19,915)</u>
Income (Loss) Before Transfers		877,340
<b>TRANSFERS IN</b>		4,500
<b>TRANSFERS OUT</b>		<u>(236,740)</u>
Change in Net Assets		645,100
Total Net Assets - Beginning		<u>11,064,516</u>
Total Net Assets - Ending	\$	<u><u>11,709,616</u></u>



**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**GAS FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

**OPERATING REVENUES**

Charges for Services

Gas Distribution

Residential - Service	\$ 444,481
Commercial - Service	197,494
Industrial - Service	237,140
Fuel Pass-Through Charge	675,187
Annual RR Commission Fee	1,489
City Departments - Service	6,961
Sales Concessions	(391)
Sale of Scrap	40
Meter Fees	50
Reimbursed Expenses	1,200

Total Gas Distribution	1,563,651
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Total Operating Revenues	1,563,651
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**OPERATING EXPENSES**

Gas Distribution

Regular Pay	102,179
Overtime Pay	5,424
Standby Pay	3,840
Hospital Insurance	21,938
Municipal Retirement	9,361
Workers Compensation Insurance	2,351
Unemployment Insurance	591
Payroll Taxes	8,703
Employee Expense	737
Employee Training	245
Supplies	4,803
Meters	9,428
Repairs - Vehicles	514
Repairs - Office Equipment	407
Repairs - Heavy Rolling Stock	4,609
Repairs - Small Equipment	9,581
Repairs - General	33,327
Organ Dues/Fees	440
Utilities	2,422
Professional Fees	7,083
Agency Fees	2,431
Property/Liability Insurance	12,114
Fuel	13,208

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**GAS FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

Gas Distribution - continued	
Rentals/Leases	\$ 1,107
Telephone/Pagers/Alarm System	408
Gas Measurement	470
Gas Purchases	637,370
Municipal Gas - Discount Earned	(29,517)
Uniforms and Accessories	3,505
Chemicals	436
Drug Testing	157
Total Gas Distribution	<u>869,672</u>
Bad Debt Expense	5,000
Depreciation	80,271
Total Operating Expenses	<u>954,943</u>
Operating Income (Loss)	608,708
<b>NON-OPERATING REVENUES</b>	
<b>(EXPENSES)</b>	
Interest Income	1,762
Interest Expense	<u>(8,908)</u>
Total Non-Operating Revenues (Expenses)	<u>(7,146)</u>
Income (Loss) Before Transfers	601,562
<b>SPECIAL ITEM</b>	
Donated Assets	217,820
<b>TRANSFERS OUT</b>	<u>(371,605)</u>
Change in Net Assets	447,777
Total Net Assets - Beginning	<u>1,732,199</u>
Total Net Assets - Ending	<u>\$ 2,179,976</u>

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**SOLID WASTE FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

**OPERATING REVENUES**

Charges for Services	
Residential Service - Manual Pick-Up	\$ 429,070
Commercial Service - Manual Pick-Up	20,774
Commercial Service - Dumpster Pick-Up	245,858
City Departments - Service	23,318
Landfill Disposal Fees	74,932
Cash Over (Short)	563
Recycling Revenue	608
Reimbursed Expenses	3,279
Total Charges for Services	<u>798,402</u>
Capital Grants and Contributions	
CVCOG Grant	18,331
Total Operating Revenues	<u>816,733</u>

**OPERATING EXPENSES**

Solid Waste	
Regular Pay	204,322
Overtime Pay	12,436
Hospital Insurance	52,117
Municipal Retirement	18,335
Workers Compensation Insurance	14,931
Unemployment Insurance	754
Payroll Taxes	16,119
Employee Expense	1,061
Employee Training	100
Supplies	3,599
Repairs - Vehicles	1,467
Repairs - Office Equipment	1,857
Repairs - Heavy Rolling Stock	64,689
Repairs - Small Equipment	1,490
Repairs - General	11,417
Utilities	3,489
Professional Fees	5,401
Agency Fees	10,111
Property/Liability Insurance	4,447
Chemicals	21
Fuel	79,094
Rentals/Leases	102,586
Contract Labor	225
Uniforms and Accessories	3,589
Telephone/Pagers/Alarm System	1,742

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**SOLID WASTE FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

Solid Waste - continued	
Landfill Closure	\$ 28,355
Drug Testing	429
Total Solid Waste	<u>644,183</u>
Bad Debt Expense	6,000
Depreciation	99,055
Total Operating Expenses	<u>749,238</u>
Operating Income (Loss)	67,495
<b>NON-OPERATING REVENUES</b>	
<b>(EXPENSES)</b>	
Interest Income	2,661
Interest Expense	<u>(10,913)</u>
Total Non-Operating Revenues	
(Expenses)	<u>(8,252)</u>
Income (Loss) Before Transfers	59,243
<b>TRANSFERS IN</b>	<u>20,259</u>
Change in Net Assets	79,502
Total Net Assets - Beginning	<u>316,561</u>
Total Net Assets - Ending	<u>\$ 396,063</u>

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**UTILITY SUPPORT FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

**OPERATING REVENUES**

Charges for Services	
Utility Support	
Service Fees on Utilities	\$ 19,798
Penalty on Utilities	125,707
Reimbursed Expenses	2,383
Total Charges for Services	<u>147,888</u>
Miscellaneous	
Utility Support	
Utility Contracts - Bad Debt Rec	4,974
Cash Over (Short)	(142)
Bad Debt Recovery	69
Discounts Earned	1,589
Returned Check Fees	840
Credit Card User Fee	3,732
Vending Income	41
Total Miscellaneous	<u>11,103</u>
Total Operating Revenues	<u>158,991</u>

**OPERATING EXPENSES**

Administration	
Utilities	8,943
Professional Fees	434
Janitorial/Pest Services	740
Rentals/Leases	3,526
Computer Software Maintenance	4,560
Supplies - PSB	1,989
Postage	14,475
Telephone/Pagers/Alarm System	2,546
Credit Card Fees	5,010
Inventory Adjustment Expense	(5)
Total Administration	<u>42,218</u>
Meter Shop	
Regular Pay	56,575
Overtime Pay	1,251
Hospital Insurance	12,547
Retirement	5,309
Workers Compensation Insurance	710
Unemployment Insurance	241
Payroll Taxes	4,750

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**UTILITY SUPPORT FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

Meter Shop - continued	
Employee Expense	\$ 300
Supplies	883
Fuel	4,627
Telephone/Pagers/Alarm System	629
Repairs - Vehicles	2,998
Repairs - General	146
Uniforms and Accessories	1,370
Drug Testing	272
Total Meter Shop	<u>92,608</u>
Billing-Collection	
Regular Pay	54,782
Overtime Pay	98
Hospital Insurance	19,403
Municipal Retirement	4,554
Workers Compensation Insurance	218
Unemployment Insurance	235
Payroll Taxes	4,382
Employee Expense	645
Supplies	4,965
Repairs - Office Equipment	2,068
Professional Fees	78
Rentals/Leases	7,008
Drug Testing	145
Uniforms and Accessories	26
Computer Software Maintenance	25,519
Computer Hardware Maintenance	3,947
Total Billing-Collection	<u>128,073</u>
Bad Debts	7,000
Depreciation	
Meter	5,986
Billing-Collection	195
Administration	10,750
Total Depreciation	<u>16,931</u>
Total Operating Expenses	<u>286,830</u>
Operating Income (Loss)	(127,839)

**CITY OF BRADY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS**  
**UTILITY SUPPORT FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

**NON-OPERATING REVENUES**  
**(EXPENSES)**

Interest Income	\$	7,618
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Total Non-Operating Revenues (Expenses)		7,618
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Income (Loss) Before Transfers		(120,221)
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<b>TRANSFERS IN</b>		132,834
<b>TRANSFERS OUT</b>		(5,500)

Change in Net Assets		7,113
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Total Net Assets - Beginning		459,103
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Total Net Assets - Ending	\$	466,216
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**CITY OF BRADY**  
**COMBINING STATEMENT OF NET ASSETS**  
**GOVERNMENTAL FUNDS**  
**SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<b>ASSETS</b>			
Current Assets			
Cash and Cash Equivalents	\$ 1,054,740	\$ -	\$ 1,054,740
Receivables, net			
Accounts	87,394	-	87,394
Taxes (Note 1)	75,233	-	75,233
Interest	1,986	-	1,986
Total Current Assets	<u>1,219,353</u>	<u>-</u>	<u>1,219,353</u>
Noncurrent Assets			
Restricted Assets			
Cash	71,271	26,466	97,737
Receivables, net	-	322,989	322,989
Bond Issuance Premium, net of amortization	18,118	-	18,118
Bond Issuance Costs, net of amortization	38,005	-	38,005
Construction in Progress	445,243	-	445,243
Land	728,734	-	728,734
Other Capital Assets, net of depreciation	9,486,022	4,417	9,490,439
Total Noncurrent Assets	<u>10,787,393</u>	<u>353,872</u>	<u>11,141,265</u>
<b>TOTAL ASSETS</b>	<u>\$ 12,006,746</u>	<u>\$ 353,872</u>	<u>\$ 12,360,618</u>
<b>LIABILITIES</b>			
Current Liabilities			
Accounts Payable	\$ 193,052	\$ 155,936	\$ 348,988
Interest Payable	9,033	-	9,033
Bonds, Notes and Leases Payable	290,487	-	290,487
Total Current Liabilities	<u>492,572</u>	<u>155,936</u>	<u>648,508</u>
Noncurrent Liabilities			
Accrued Compensated Absences	61,760	3,490	65,250
Bonds, Notes, and Leases Payable	2,153,342	-	2,153,342
Total Noncurrent Liabilities	<u>2,215,102</u>	<u>3,490</u>	<u>2,218,592</u>
<b>Total Liabilities</b>	<u>2,707,674</u>	<u>159,426</u>	<u>2,867,100</u>
<b>NET ASSETS</b>			
Invested in Capital Assets, net of related debt	8,216,170	4,417	8,220,587
Restricted for:			
Community Projects	12,741	190,029	202,770
Debt Service	58,530	-	58,530
Unrestricted	<u>1,011,631</u>	<u>-</u>	<u>1,011,631</u>
<b>Total Net Assets</b>	<u>\$ 9,299,072</u>	<u>\$ 194,446</u>	<u>\$ 9,493,518</u>



**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<b>REVENUES</b>			
General Revenues			
Property Taxes - Current	\$ 475,471	\$ -	\$ 475,471
Property Taxes - Delinquent	34,249	-	34,249
Penalties and Interest	22,411	-	22,411
Payment in Lieu of Property Taxes	212	-	212
Sales Taxes	773,834	188,584	962,418
Franchise Taxes	49,467	-	49,467
Mixed Beverage Tax	892	-	892
Occupancy Taxes	-	165,096	165,096
Interest Income	39,030	-	39,030
Miscellaneous Revenue	1,435	-	1,435
Charges for Services			
Administration			
Municipal Right of Way Fee	45,442	-	45,442
Rental Income	3,875	-	3,875
Open Records Fees	3	-	3
Licenses and Permits	792	-	792
Reimbursed Expenses	1,546	-	1,546
Vending Income	20	-	20
Total Administration	<u>51,678</u>	<u>-</u>	<u>51,678</u>
Airport			
Rental Income	16,940	-	16,940
Tee Hanger Rent	9,252	-	9,252
Hanger A/B Rent	21,882	-	21,882
Miscellaneous Sales	8,136	-	8,136
100LL Retail Fuel Sales	124,295	-	124,295
Jet A Retail Fuel Sales	102,024	-	102,024
Military Fuel Sales	804,613	-	804,613
Reimbursed Expenses	33,037	-	33,037
Bad Debt Recovery	3,384	-	3,384
Vending Income	3,545	-	3,545
Total Airport	<u>1,127,108</u>	<u>-</u>	<u>1,127,108</u>
Public Property Maintenance			
Rental Income	7,747	-	7,747
Open/Close Graves	24,350	-	24,350
Sale of Cemetery Lots	18,396	-	18,396
Brush Pick-Up	350	-	350

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Public Property Maintenance - continued			
Sale of Scrap	\$ 561	\$ -	\$ 561
Reimbursed Expenses	2,328	-	2,328
Total Public Property Maintenance	<u>53,732</u>	<u>-</u>	<u>53,732</u>
Golf Course			
Range Ball Rentals	2,236	-	2,236
Cart Shed Rental	18,944	-	18,944
Cart Rentals	14,442	-	14,442
Golf Club Rentals	166	-	166
Daily Green Fees	32,445	-	32,445
Annual Green Fees	35,870	-	35,870
Merchandise Revenue/Taxable	3,838	-	3,838
Merchandise Revenue/Nontaxable	3,931	-	3,931
Cash Over (Short)	(45)	-	(45)
Reimbursed Expenses	1,820	-	1,820
Vending Income	6,637	-	6,637
Total Golf Course	<u>120,284</u>	<u>-</u>	<u>120,284</u>
Swimming Pool			
Swimming Pool Fees	18,525	-	18,525
Total Swimming Pool	<u>18,525</u>	<u>-</u>	<u>18,525</u>
Fire Department			
Inspections/Permit Fees	350	-	350
Reimbursed Expenses	15,102	-	15,102
Total Fire Department	<u>15,452</u>	<u>-</u>	<u>15,452</u>
Police Department			
Accident Reports/Warrant Fees	526	-	526
Reimbursed Expenses	7,330	-	7,330
Total Police Department	<u>7,856</u>	<u>-</u>	<u>7,856</u>
EOC			
Reimbursed Expenses	105	-	105
Street Department			
Street Surcharge	(11)	-	(11)
Reimbursed Expenses	2,222	-	2,222
Total Street Department	<u>2,211</u>	<u>-</u>	<u>2,211</u>
Civic Center			
Rental Income	9,550	-	9,550
Total Civic Center	<u>9,550</u>	<u>-</u>	<u>9,550</u>

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	GENERAL	SPECIAL REVENUE	TOTAL GOVERNMENTAL FUNDS
Municipal Court			
Fines and Fees	\$ 38,967	\$ -	\$ 38,967
Security Fund	748	-	748
Cash Long (Short)	(2)	-	(2)
Collection Agency	34	-	34
Technology Fund	501	-	501
Reimbursed Expenses	25	-	25
Total Municipal Court	40,273	-	40,273
Repair Shop			
Sale of Scrap	142	-	142
Reimbursed Expenses	543	-	543
Total Repair Shop	685	-	685
Animal Control			
Dog Pound Fees	1,245	-	1,245
Permits/Licenses	141	-	141
Reimbursed Expenses	382	-	382
Total Animal Control	1,768	-	1,768
EMS			
EMS Service Collections	545,508	-	545,508
Ambulance Stand-By	3,950	-	3,950
Miscellaneous EMS Inc	129	-	129
Bad Debt Recovery	240	-	240
Vending Income	39	-	39
Total EMS	549,866	-	549,866
Lake Department			
Rental Income	3,314	-	3,314
Pavilion Rental	1,594	-	1,594
Cabin Rental	3,758	-	3,758
Cabana Rental	18,765	-	18,765
RV Space Rental	30,876	-	30,876
RV - Full Space Rental	49,225	-	49,225
RV/Trailer Rental	3,105	-	3,105
Merchandise Revenue/Taxable	23,395	-	23,395
Merchandise Revenue/Nontaxable	26,837	-	26,837
Camping Fees	3,504	-	3,504
Boat Dock Fees	1,345	-	1,345
Boat Launch Fees	1,538	-	1,538
Marina/Fishing Fees	5,646	-	5,646
Lease of Lake Lots	4,009	-	4,009
Sale of Scrap	170	-	170

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Lake Department - continued			
Cash Over (Short)	\$ 203	\$ -	\$ 203
Tips	52	-	52
Reimbursed Expenses	21,095	-	21,095
Bad Debt Recovery	238	-	238
Total Lake Department	<u>198,669</u>	<u>-</u>	<u>198,669</u>
G.R. White			
Rental Income	50	-	50
Reimbursed Expenses	<u>2</u>	<u>-</u>	<u>2</u>
Total G.R. White	52	-	52
Buildings/Permits			
Permits/Inspections/Licenses	28,954	-	28,954
Sales Concessions	(11,025)	-	(11,025)
Rezoning Fees	300	-	300
Reimbursed Expenses	<u>4,000</u>	<u>-</u>	<u>4,000</u>
Total Buildings/Permits	<u>22,229</u>	<u>-</u>	<u>22,229</u>
Senior Citizens			
Daily Participants	-	29,692	29,692
Reimbursed Expenses	<u>-</u>	<u>998</u>	<u>998</u>
Total Senior Citizens	<u>-</u>	<u>30,690</u>	<u>30,690</u>
Total Charges for Services	<u>2,220,043</u>	<u>30,690</u>	<u>2,250,733</u>
Grant Revenues			
Operating Grants and Contributions			
Airport			
Airport Ramp Grant	15,148	-	15,148
Public Property Maintenance			
County Subsidies	3,600	-	3,600
Donations	25,000	-	25,000
Golf Course			
Donations	11,653	-	11,653
Fire Department			
County Subsidies	80,000	-	80,000
Police Department			
County Subsidies	40,000	-	40,000
Police Education Subsidies	1,175	-	1,175
EOC			
County Subsidies	15,000	-	15,000

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Operating Grants and Contributions - continued			
EMS			
County Subsidies	\$ 80,000	\$ -	\$ 80,000
Hospital Subsidies	83,280	-	83,280
EMS Grant	-	10,137	10,137
Senior Citizens			
County Subsidies	-	10,680	10,680
CVCOG Section 18 Subsidies	-	50,702	50,702
CVCOG Nutrition Subsidies	-	85,041	85,041
Donations to Van Driver	-	5,570	5,570
Total Operating Grants and Contributions	<u>354,856</u>	<u>162,130</u>	<u>516,986</u>
Capital Grants and Contributions			
Community Development			
TPW Grant - Boat Ramp	-	8,276	8,276
CVCOG Grant - Recycling Building	-	20,259	20,259
TWP Grant - Aquatic Complex	-	20,000	20,000
TDPS Grant - Sirens	-	7,650	7,650
TDPS Grant - Generators	-	194,498	194,498
USDA Grant - Solar Panels	-	40,303	40,303
TDPS Grant - Warehouse	-	21,752	21,752
Total Capital Grants and Contributions	<u>-</u>	<u>312,738</u>	<u>312,738</u>
Total Operating and Capital Grants and Contributions	<u>354,856</u>	<u>474,868</u>	<u>829,724</u>
Total Revenues	<u>\$ 3,971,900</u>	<u>\$ 859,238</u>	<u>\$ 4,831,138</u>

**EXPENDITURES**

Administration			
Regular Pay	\$ 190,433	\$ -	\$ 190,433
Overtime Pay	53	-	53
Hospital Insurance	25,350	-	25,350
Municipal Retirement	16,413	-	16,413
Workers Compensation Insurance	750	-	750
Unemployment Insurance	723	-	723
Payroll Taxes	16,875	-	16,875
Organ Dues/Fees	2,503	-	2,503
Utilities	28,725	-	28,725
Professional Fees	1,620	-	1,620
Agency Fees	1,110	-	1,110
City Attorney	31,063	-	31,063
Property/Liability Insurance	12,513	-	12,513

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Administration - continued			
Janitorial/Pest Services	\$ 7,578	\$ -	\$ 7,578
Property Tax Collection Fees	14,956	-	14,956
State Tax Collection Fees	19,248	-	19,248
Rentals/Leases	15,090	-	15,090
Internet Access Fee	2,066	-	2,066
Record Retention	583	-	583
Computer Hardware Maintenance	650	-	650
Employee Expense	3,844	-	3,844
Employee Training	5,301	-	5,301
Supplies	17,197	-	17,197
Postage	9,650	-	9,650
Fuel	356	-	356
Repairs - Vehicles	1,024	-	1,024
Repairs - Buildings	8,882	-	8,882
Repairs - Office Equipment	169	-	169
Repairs - General	1,941	-	1,941
Telephones/Pagers/Alarm System	12,393	-	12,393
Donations/Memorials	731	-	731
Uniforms and Accessories	1,026	-	1,026
Car Allowance	3,975	-	3,975
Contingency	17,500	-	17,500
Depreciation	21,166	-	21,166
Total Administration	<u>493,457</u>	<u>-</u>	<u>493,457</u>
Airport			
Regular Pay	78,427	-	78,427
Commission on Fuel Sales	15,298	-	15,298
Overtime Pay	10,846	-	10,846
Hospital Insurance	12,764	-	12,764
Municipal Retirement	6,493	-	6,493
Worker's Compensation Insurance	3,121	-	3,121
Unemployment Insurance	308	-	308
Payroll Taxes	8,039	-	8,039
Organ Dues/Fees	783	-	783
Utilities	36,150	-	36,150
Professional Fees	1,191	-	1,191
Agency Fees	200	-	200

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Airport - continued			
Property/Liability Insurance	\$ 6,023	\$ -	\$ 6,023
Janitorial/Pest Services	715	-	715
Rentals/Leases	8,942	-	8,942
Contract Labor	26,845	-	26,845
Internet Access Fee	209	-	209
Computer Hardware Maintenance	1,509	-	1,509
Employee Expense	1,894	-	1,894
Employee Training	1,353	-	1,353
Supplies	13,186	-	13,186
Fuel	5,878	-	5,878
Purchased 100LL Fuel for Resale	113,346	-	113,346
Purchased JetA Fuel for Resale	821,699	-	821,699
Purchase Merchandise for Resale	1,709	-	1,709
IRS Fuel Tax Refund	(53,900)	-	(53,900)
Repairs - Vehicles	2,583	-	2,583
Repairs - Communication Equipment	98	-	98
Repairs - Buildings	4,378	-	4,378
Repairs - Office Equipment	223	-	223
Repairs - Small Equipment	3,115	-	3,115
Repairs - Other Mobile Equipment	3,404	-	3,404
Repairs - Fuel Farm	6,044	-	6,044
Repairs - General	4,414	-	4,414
Telephone/Pagers/Alarm System	2,538	-	2,538
Drug Testing	226	-	226
Chemicals	300	-	300
Uniforms and Accessories	93	-	93
Credit Card Fees	4,281	-	4,281
Car Allowance	2,400	-	2,400
Bad Debt Expense	4,439	-	4,439
RAMP Grant Project	26,283	-	26,283
Depreciation	468,665	-	468,665
Total Airport	<u>1,656,512</u>	<u>-</u>	<u>1,656,512</u>
Public Property Maintenance			
Regular Pay	124,338	-	124,338
Overtime Pay	7,796	-	7,796
Contract Labor	6,479	-	6,479
Hospital Insurance	19,970	-	19,970

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Public Property Maintenance - continued			
Municipal Retirement	\$ 5,323	\$ -	\$ 5,323
Workers Compensation Insurance	4,204	-	4,204
Unemployment Insurance	400	-	400
Payroll Taxes	10,311	-	10,311
Organ Dues/Fees	798	-	798
Utilities	34,037	-	34,037
Professional Fees	672	-	672
Property/Liability Insurance	3,221	-	3,221
Janitorial/Pest Services	395	-	395
Rentals/Leases	2,398	-	2,398
Employee Expense	685	-	685
Computer Hardware Maintenance	2,200	-	2,200
Supplies	8,388	-	8,388
Fuel	12,645	-	12,645
Repairs - Vehicles	1,866	-	1,866
Repairs - Buildings	6,082	-	6,082
Repairs - Office Equipment	25	-	25
Repairs - Heavy Rolling Stock	6,666	-	6,666
Repairs - Small Equipment	17,051	-	17,051
Repairs - General	46,275	-	46,275
Telephone/Pagers/Alarm System	522	-	522
Drug Testing	75	-	75
Chemicals	4,171	-	4,171
Uniforms and Accessories	2,633	-	2,633
Bad Debt Expense	625	-	625
Depreciation	42,015	-	42,015
Total Public Property Maintenance	<u>372,266</u>	<u>-</u>	<u>372,266</u>
Mayor and Council			
Regular Pay	4,320	-	4,320
Workers Compensation Insurance	14	-	14
Payroll Taxes	331	-	331
Professional Fees	379	-	379
City Attorney	6,175	-	6,175
Employee Expense	2,860	-	2,860
Employee Training	662	-	662
Supplies	525	-	525
Repairs - General	344	-	344



**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Mayor and Council - continued			
Donations/Memorials	\$ 47	\$ -	\$ 47
Election/Agenda Expenses	31	-	31
Total Mayor and Council	<u>15,688</u>	<u>-</u>	<u>15,688</u>
Golf Course			
Regular Pay	116,887	-	116,887
Overtime Pay	16,764	-	16,764
Hospital Insurance	10,018	-	10,018
Municipal Retirement	4,262	-	4,262
Workers Compensation Insurance	5,068	-	5,068
Unemployment Insurance	501	-	501
Payroll Taxes	10,436	-	10,436
Organ Dues/Fees	540	-	540
Utilities	101,041	-	101,041
Professional Fees	105	-	105
Property/Liability Insurance	1,002	-	1,002
Rentals/Leases	14,740	-	14,740
Contract Labor	375	-	375
Employee Expense	1,041	-	1,041
Employee Training	291	-	291
Supplies	10,266	-	10,266
Supplies - Tournament	1,817	-	1,817
Supplies - Flowers/Garden	335	-	335
Fuel	8,912	-	8,912
Computer Software Maintenance	64	-	64
Internet Access Fee	526	-	526
Repairs - Buildings	8,388	-	8,388
Repairs - Office Equipment	1,772	-	1,772
Repairs - Small Equipment	6,206	-	6,206
Repairs - Irrigation System	2,986	-	2,986
Repairs - General	7,371	-	7,371
Telephone/Pagers/Alarm System	1,397	-	1,397
Drug Testing	351	-	351
Chemicals	5,471	-	5,471
Fertilization	5,572	-	5,572
Topdress/Aerification	6,127	-	6,127
Credit Card Fees	1,002	-	1,002
Purchased Merchandise for Resale	10,917	-	10,917

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Golf Course - continued			
Waste Disposal Fees	\$ 1,080	\$ -	\$ 1,080
Bad Debt Expense	412	-	412
Depreciation	23,612	-	23,612
Total Golf Course	<u>387,655</u>	<u>-</u>	<u>387,655</u>
Swimming Pool			
Regular Pay	52,013	-	52,013
Workers Compensation Insurance	1,926	-	1,926
Unemployment Insurance	182	-	182
Payroll Taxes	4,257	-	4,257
Utilities	18,848	-	18,848
Employee Expense	1,850	-	1,850
Supplies	1,880	-	1,880
Repairs - General	1,655	-	1,655
Telephone/Pagers/Alarm System	968	-	968
Drug Testing	165	-	165
Chemicals	3,989	-	3,989
Bad Debt Expense	110	-	110
Total Swimming Pool	<u>87,843</u>	<u>-</u>	<u>87,843</u>
Fire Department			
Regular Pay	438,007	-	438,007
Overtime Pay	8,063	-	8,063
Standby Pay	1,168	-	1,168
Hospital Insurance	54,676	-	54,676
Municipal Retirement	29,344	-	29,344
Workers Compensation Insurance	12,085	-	12,085
Unemployment Insurance	1,270	-	1,270
Payroll Taxes	34,136	-	34,136
Utilities	8,382	-	8,382
Property/Liability Insurance	11,219	-	11,219
Janitorial/Pest Services	98	-	98
City Attorney	2,388	-	2,388
Rentals/Leases	3,289	-	3,289
Contract Labor	2,492	-	2,492
Volunteer Maintenance Fund	27,400	-	27,400
Volunteer Pension Fund	9,972	-	9,972

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Fire Department - continued			
Computer Software Maintenance	\$ 1,378	\$ -	\$ 1,378
Computer Hardware Maintenance	917	-	917
Employee Expense	3,617	-	3,617
Employee Training	1,818	-	1,818
Supplies	6,422	-	6,422
Fuel	21,925	-	21,925
Repairs - Vehicles	12,218	-	12,218
Repairs - Communication Equipment	6,998	-	6,998
Repairs - Buildings	3,782	-	3,782
Repairs - Office Equipment	323	-	323
Repairs - Small Equipment	2,376	-	2,376
Repairs - General	125	-	125
Telephone/Pagers/Alarm System	3,586	-	3,586
Drug Testing	941	-	941
Chemicals	754	-	754
Uniforms and Accessories	12,217	-	12,217
Bad Debt Expense	247	-	247
Depreciation	20,345	-	20,345
Total Fire Department	<u>743,978</u>	<u>-</u>	<u>743,978</u>
Police Department			
Regular Pay	502,873	-	502,873
Overtime Pay	41,209	-	41,209
Stand-by Pay	7,510	-	7,510
Hospital Insurance	94,237	-	94,237
Municipal Retirement	45,283	-	45,283
Workers Compensation Insurance	16,652	-	16,652
Unemployment Insurance	1,247	-	1,247
Payroll Taxes	42,200	-	42,200
Utilities	19,786	-	19,786
Professional Fees	815	-	815
Property/Liability Insurance	7,998	-	7,998
Janitorial/Pest Services	5,086	-	5,086
Rentals/Leases	2,898	-	2,898
Internet Access Fee	1,461	-	1,461
Jail Cost	120	-	120
Computer Software Maintenance	240	-	240

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Police Department - continued			
Computer Hardware Maintenance	\$ 4,097	\$ -	\$ 4,097
Employee Expense	2,999	-	2,999
Employee Training	6,724	-	6,724
Supplies	11,681	-	11,681
Fuel	25,319	-	25,319
Repairs - Vehicles	12,946	-	12,946
Repairs - Communication Equipment	12,856	-	12,856
Repairs - Buildings	5,427	-	5,427
Repairs - Office Equipment	441	-	441
Repairs - Small Equipment	56,687	-	56,687
Repairs - General	194	-	194
Telephone/Pagers/Alarm System	14,448	-	14,448
Drug Testing	351	-	351
Drug Enforcement Program	3,555	-	3,555
Uniforms and Accessories	3,470	-	3,470
K-9 Expense	2,433	-	2,433
Police Ed Subsidy	1,930	-	1,930
Depreciation	51,596	-	51,596
Total Police Department	<u>1,006,769</u>	<u>-</u>	<u>1,006,769</u>
EOC			
Regular Pay	28,697	-	28,697
Overtime Pay	548	-	548
Hospital Insurance	7,208	-	7,208
Municipal Retirement	2,107	-	2,107
Unemployment Insurance	72	-	72
Payroll Taxes	2,568	-	2,568
Organ Dues/Fees	1,170	-	1,170
Rentals/Leases	125	-	125
Internet Access Fee	643	-	643
Flood Plain Management	2,149	-	2,149
Employee Expense	70	-	70
Employee Training	2,751	-	2,751
Supplies	242	-	242
Total EOC	<u>48,350</u>	<u>-</u>	<u>48,350</u>

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Street Department			
Regular Pay	\$ 100,042	\$ -	\$ 100,042
Overtime Pay	881	-	881
Hospital Insurance	23,969	-	23,969
Municipal Retirement	9,915	-	9,915
Workers Compensation Insurance	8,552	-	8,552
Unemployment Insurance	368	-	368
Payroll Taxes	7,959	-	7,959
Organ Dues/Fees	681	-	681
Utilities	19,805	-	19,805
Property/Liability Insurance	7,739	-	7,739
Rentals/Leases	316	-	316
Contract Labor	180	-	180
Bond Collection Fees	323	-	323
Employee Expense	777	-	777
Employee Training	145	-	145
Supplies	5,589	-	5,589
Fuel	19,888	-	19,888
Repairs - Vehicles	1,351	-	1,351
Repairs - Office Equipment	25	-	25
Repairs - Heavy Rolling Stock	45,867	-	45,867
Repairs - Small Equipment	4,585	-	4,585
Repairs - General	6,049	-	6,049
Telephone/Pager/Alarm System	686	-	686
Drug Testing	366	-	366
Chemicals	2,540	-	2,540
Uniforms and Accessories	2,139	-	2,139
Materials	121,552	-	121,552
Bad Debt Expense	65	-	65
Amortization Expense	4,520	-	4,520
Depreciation	270,589	-	270,589
Total Street Department	<u>667,463</u>	<u>-</u>	<u>667,463</u>
Civic Center			
Utilities	7,848	-	7,848
Janitorial/Pest Services	7,625	-	7,625
Supplies	3,872	-	3,872
Repairs - Buildings	175	-	175

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Civic Center - continued			
Repairs - General	\$ 2,918	\$ -	\$ 2,918
Depreciation	<u>1,709</u>	<u>-</u>	<u>1,709</u>
Total Civic Center	<u>24,147</u>	<u>-</u>	<u>24,147</u>
Municipal Court			
Regular Pay	14,262	-	14,262
Hospital Insurance	902	-	902
Municipal Retirement	497	-	497
Workers Compensation Insurance	32	-	32
Unemployment Insurance	78	-	78
Payroll Taxes	1,098	-	1,098
Comptroller Court Costs/Fees	14,632	-	14,632
Organ Dues/Fees	235	-	235
Agency Fees	296	-	296
City Attorney	10,513	-	10,513
Computer Software Maintenance	1,715	-	1,715
Employee Expense	1,081	-	1,081
Supplies	152	-	152
Repairs - Office Equipment	115	-	115
Telephone/Pagers/Alarm System	1,273	-	1,273
Car Allowance	125	-	125
Security Expense	4,607	-	4,607
Technology Upgrade	5,709	-	5,709
Depreciation	<u>1,326</u>	<u>-</u>	<u>1,326</u>
Total Municipal Court	<u>58,648</u>	<u>-</u>	<u>58,648</u>
Community Services			
Library Subsidy	42,000	-	42,000
Boy Scouts Subsidy	1,333	-	1,333
Girl Scouts Subsidy	1,133	-	1,133
McCulloch County Conservation	<u>2,500</u>	<u>-</u>	<u>2,500</u>
Total Special Services	<u>46,966</u>	<u>-</u>	<u>46,966</u>
Municipal Repair Shop			
Regular Pay	35,136	-	35,136
Hospital Insurance	6,658	-	6,658
Municipal Retirement	2,903	-	2,903
Workers Compensation Insurance	1,574	-	1,574

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Municipal Repair Shop - continued			
Unemployment Insurance	\$ 72	\$ -	\$ 72
Payroll Taxes	2,861	-	2,861
Rentals/Leases	316	-	316
Employee Expense	84	-	84
Supplies	2,376	-	2,376
Fuel	981	-	981
Repairs - Vehicles	1,828	-	1,828
Repairs - Small Equipment	514	-	514
Repairs - General	292	-	292
Telephone/Pagers/Alarm System	168	-	168
Drug Testing	5	-	5
Chemicals	268	-	268
Uniforms and Accessories	1,247	-	1,247
Total Municipal Repair Shop	<u>57,283</u>	<u>-</u>	<u>57,283</u>
Animal Control			
Regular Pay	27,508	-	27,508
Hospital Insurance	6,658	-	6,658
Municipal Retirement	2,374	-	2,374
Workers Compensation Insurance	794	-	794
Unemployment Insurance	72	-	72
Payroll Taxes	2,443	-	2,443
Utilities	778	-	778
Vet Fees	427	-	427
Employee Expense	84	-	84
Supplies	721	-	721
Fuel	4,819	-	4,819
Repairs - Vehicles	695	-	695
Repairs - Communication Equipment	146	-	146
Repairs - General	20	-	20
Telephones/Pagers/Alarm Systems	347	-	347
Uniforms and Accessories	174	-	174
Depreciation	4,138	-	4,138
Total Animal Control	<u>52,198</u>	<u>-</u>	<u>52,198</u>

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
EMS			
Regular Pay	\$ 315,694	\$ -	\$ 315,694
Overtime Pay	15,654	-	15,654
Stand-by Pay	2,911	-	2,911
Hospital Insurance	41,334	-	41,334
Municipal Retirement	24,366	-	24,366
Workers Compensation Insurance	15,673	-	15,673
Unemployment Insurance	673	-	673
Payroll Taxes	25,370	-	25,370
Utilities	8,242	-	8,242
Professional Fees	15,000	-	15,000
Property/Liability Insurance	11,213	-	11,213
Commission - Billing Services	58,436	-	58,436
Rentals/Leases	1,535	-	1,535
Computer Software Maintenance	1,620	-	1,620
Computer Hardware Maintenance	1,160	-	1,160
Employee Expense	2,918	-	2,918
Employee Training	1,846	-	1,846
Supplies	5,793	-	5,793
Fuel	21,031	-	21,031
Repairs - Vehicles	15,873	-	15,873
Repairs - Communication Equipment	4,688	-	4,688
Repairs - Buildings	1,921	-	1,921
Telephone/Pagers/Alarm System	7,121	-	7,121
Drug Testing	315	-	315
Uniforms and Accessories	3,778	-	3,778
Medical Supplies	27,211	-	27,211
Depreciation	70,457	-	70,457
Total EMS	<u>701,833</u>	<u>-</u>	<u>701,833</u>
Lake Department			
Regular Pay	107,228	-	107,228
Overtime Pay	8,605	-	8,605
Hospital Insurance	11,550	-	11,550
Municipal Retirement	5,631	-	5,631
Workers Compensation Insurance	4,135	-	4,135
Unemployment Insurance	507	-	507
Payroll Taxes	9,863	-	9,863
Employee Expense	582	-	582



**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Lake Department - continued			
Organ Dues/Fees	\$ 798	\$ -	\$ 798
Utilities	28,677	-	28,677
Professional Fees	1,849	-	1,849
Agency Fees	7,000	-	7,000
Waste Disposal Service	3,792	-	3,792
Janitorial/Pest Services	540	-	540
Rentals/Leases	441	-	441
Contract Labor	650	-	650
Internet Access Fee	155	-	155
Computer Hardware Maintenance	598	-	598
Lake Rental Refunds	885	-	885
Supplies	15,209	-	15,209
Fuel	6,420	-	6,420
Repairs - Vehicles	2,177	-	2,177
Repairs - Buildings	10,205	-	10,205
Repairs - Heavy Rolling Stock	52	-	52
Repairs - Small Equipment	5,410	-	5,410
Repairs - General	48,223	-	48,223
Telephone/Pagers/Alarm System	1,083	-	1,083
Drug Testing	823	-	823
Chemicals	82	-	82
Uniforms and Accessories	700	-	700
Credit Card Fees	1,899	-	1,899
Car Allowance	1,276	-	1,276
Purchased Merchandise for Resale	47,200	-	47,200
ATV Park	56,964	-	56,964
Bad Debt Expense	648	-	648
Depreciation	23,007	-	23,007
Total Lake Department	<u>414,864</u>	<u>-</u>	<u>414,864</u>
G.R. White Complex			
Utilities	7,990	-	7,990
Property/Liability Insurance	560	-	560
Janitorial/Pest Services	225	-	225
Supplies	12	-	12
Repairs - General	379	-	379
Depreciation	3,628	-	3,628
Total G.R. White Complex	<u>12,794</u>	<u>-</u>	<u>12,794</u>

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Financial Administration			
Regular Pay	\$ 122,210	\$ -	\$ 122,210
Overtime Pay	446	-	446
Hospital Insurance	19,790	-	19,790
Municipal Retirement	10,310	-	10,310
Workers Compensation Insurance	467	-	467
Unemployment Insurance	216	-	216
Payroll Taxes	9,158	-	9,158
Organ Dues/Fees	80	-	80
Professional Fees	138	-	138
Computer Software Maintenance	408	-	408
Computer Hardware Maintenance	83	-	83
Auditor	28,200	-	28,200
Employee Expense	1,227	-	1,227
Employee Training	135	-	135
Supplies	5,030	-	5,030
Uniforms and Accessories	26	-	26
Car Allowance	180	-	180
Depreciation	280	-	280
Total Financial Administration	<u>198,384</u>	<u>-</u>	<u>198,384</u>
Building and Permitting			
Regular Pay	63,760	-	63,760
Hospital Insurance	6,658	-	6,658
Municipal Retirement	5,389	-	5,389
Workers Compensation Insurance	597	-	597
Unemployment Insurance	72	-	72
Payroll Taxes	5,188	-	5,188
Organ Dues/Fees	40	-	40
Professional Fees	14,400	-	14,400
Contract Labor	2,903	-	2,903
Employee Expense	84	-	84
Employee Training	286	-	286
Supplies	717	-	717
Fuel	1,184	-	1,184
Repairs - Vehicles	612	-	612
Repairs - Office Equipment	964	-	964
Telephone/Pagers/Alarm System	518	-	518

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Building and Permitting - continued			
Uniforms and Accessories	\$ 134	\$ -	\$ 134
Compliance Expense	4,312	-	4,312
Total Building and Permitting	<u>107,818</u>	<u>-</u>	<u>107,818</u>
Pass-Through			
Motel Tax Remittance - Chamber	-	145,284	145,284
Motel Tax Remittance - Museum	-	13,208	13,208
Motel Tax Remittance - Hillbilly Hits	-	6,604	6,604
Sales Tax Remittance - EDC	-	188,583	188,583
Donation Remittance - CVCOG	-	5,570	5,570
Total Pass-Through	<u>-</u>	<u>359,249</u>	<u>359,249</u>
Senior Citizens			
Regular Pay	-	134,812	134,812
Hospital Insurance	-	19,973	19,973
Municipal Retirement	-	6,264	6,264
Workers Compensation Insurance	-	4,162	4,162
Unemployment Insurance	-	805	805
Payroll Taxes	-	10,483	10,483
Organ Dues/Fees	-	30	30
Utilities	-	10,213	10,213
Janitorial/Pest Services	-	660	660
Rentals/Leases	-	1,446	1,446
Waste Disposal Fees	-	3,836	3,836
Employee Expense	-	940	940
Employee Training	-	1,035	1,035
Supplies	-	12,729	12,729
Fuel	-	19,737	19,737
Repairs - Office Equipment	-	15	15
Repairs - General	-	1,379	1,379
Telephone/Pagers/Alarm System	-	1,161	1,161
Drug Testing	-	187	187
Uniforms	-	41	41
Food Products	-	53,653	53,653
Depreciation	-	685	685
Total Senior Citizens	<u>-</u>	<u>284,246</u>	<u>284,246</u>

**CITY OF BRADY**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN NET ASSETS -**  
**GOVERNMENTAL FUNDS**  
**YEAR ENDED SEPTEMBER 30, 2011**

	<u>GENERAL</u>	<u>SPECIAL REVENUE</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
Community Development			
EMS Grant	\$ -	\$ 6,418	\$ 6,418
Total Community Development	<u>-</u>	<u>6,418</u>	<u>6,418</u>
Interest on Long-Term Debt	81,540	-	81,540
Total Expenditures	<u>7,236,456</u>	<u>649,913</u>	<u>7,886,369</u>
Excess (Deficiency) of Revenues Over Expenditures	(3,264,556)	209,325	(3,055,231)
OTHER FINANCING SOURCES (USES)			
Donated Assets	348,075	-	348,075
Transfers In	3,305,000	534,839	3,839,839
Transfers Out	<u>-</u>	<u>(583,147)</u>	<u>(583,147)</u>
Total Other Financing Sources (Uses)	<u>3,653,075</u>	<u>(48,308)</u>	<u>3,604,767</u>
Change in Net Assets	388,519	161,017	549,536
Total Net Assets - Beginning	<u>8,910,553</u>	<u>33,429</u>	<u>8,943,982</u>
Total Net Assets - Ending	<u>\$ 9,299,072</u>	<u>\$ 194,446</u>	<u>\$ 9,493,518</u>

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**SEWER AND ELECTRIC FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
<b><u>REVENUES</u></b>				
Electrical Distribution				
Residential - Service	\$ 1,904,148	\$ 2,080,000	\$ 2,101,997	\$ 21,997
Commercial - Service	1,415,069	1,525,000	1,531,884	6,884
Industrial - Services	146,650	185,000	184,842	(158)
PCRF-Pass Through Charge	4,260,000	4,175,000	4,267,195	92,195
City Departments - Service	160,542	188,000	188,263	263
Security Lights	10,300	9,695	10,010	315
Sales Concessions	-	-	(173)	(173)
Interest Income	1,500	3,500	3,796	296
Pole Rental	37,410	37,410	37,410	-
Reimbursed Expenses	-	6,290	15,671	9,381
Total Electrical Distribution	<u>7,935,619</u>	<u>8,209,895</u>	<u>8,340,895</u>	<u>131,000</u>
Wastewater				
Residential - Service	500,000	457,000	459,139	2,139
Commercial - Service	140,000	185,000	191,878	6,878
City Departments - Service	3,200	3,000	3,086	86
Sales Concessions	-	(393)	(530)	(137)
Disposal Fees	6,000	8,634	11,270	2,636
Reimbursed Expenses	-	840	840	-
Sewer Tap Fees	300	8,250	8,500	250
Interest Income	1,500	2,000	1,939	(61)
Total Wastewater	<u>651,000</u>	<u>664,331</u>	<u>676,122</u>	<u>11,791</u>
Total Revenues	<u>8,586,619</u>	<u>8,874,226</u>	<u>9,017,017</u>	<u>142,791</u>
<b><u>EXPENDITURES</u></b>				
Electrical Distribution				
Regular Pay	253,430	268,875	274,119	(5,244)
Overtime Pay	30,000	45,116	43,529	1,587
Standby Pay	10,300	3,640	3,780	(140)
Hospital Insurance	34,445	34,445	33,308	1,137
Municipal Retirement	23,801	23,801	26,535	(2,734)
Workers Compensation Insurance	2,427	3,635	4,021	(386)
Unemployment Insurance	945	945	509	436
Payroll Taxes	22,108	22,108	23,810	(1,702)
Employee Expense	2,000	1,500	1,414	86
Employee Training	6,000	1,000	429	571
Electric Power Purchased	4,260,000	4,175,000	4,248,947	(73,947)
Supplies	35,000	35,000	32,263	2,737
Chemicals	500	-	-	-
Transformers	75,000	150,000	130,546	19,454
Meters	9,000	14,000	14,802	(802)
Repairs - Vehicles	2,000	22,473	23,310	(837)
Repairs - Heavy Rolling Stock	5,000	6,000	4,385	1,615
Repairs - Small Equipment	2,000	-	82	(82)
Repairs - General	91,000	155,884	133,490	22,394

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**SEWER AND ELECTRIC FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Electrical Distribution - continued				
Professional Fees	\$ 65,000	\$ 90,000	\$ 111,866	\$ (21,866)
Property/Liability Insurance	5,553	8,500	9,280	(780)
Rentals/Leases	3,000	2,300	256	2,044
Fuel	17,000	16,000	18,551	(2,551)
Telephone/Pagers/Alarm System	2,000	1,500	1,423	77
Utilities	4,000	4,000	3,084	916
Uniforms and Accessories	5,000	5,000	4,633	367
Drug Testing	500	100	61	39
Bad Debt Expense	65,000	65,000	65,000	-
Repair and Replacement Fund	50,000	50,000	50,000	-
Capital Outlay	291,500	120,252	111,123	9,129
Debt Service				
Principal Debt Requirements	165,543	157,535	157,535	-
Interest Expense	14,851	12,887	9,984	2,903
Total Electrical Distribution	<u>5,553,903</u>	<u>5,496,496</u>	<u>5,542,075</u>	<u>(45,579)</u>
Power Plant				
Utilities	160	160	152	8
Professional Fees	5,000	2,000	1,212	788
Cleanup Cost	4,000	1,000	158	842
Total Power Plant	<u>9,160</u>	<u>3,160</u>	<u>1,522</u>	<u>1,638</u>
Wastewater				
Regular Pay	84,500	90,777	91,005	(228)
Overtime Pay	18,000	15,000	12,221	2,779
Hospital Insurance	13,778	13,778	13,316	462
Municipal Retirement	7,120	7,120	7,195	(75)
Employee Expense	1,200	1,200	985	215
Employee Training	1,800	1,800	1,097	703
Workers Compensation Insurance	2,584	2,984	2,968	16
Unemployment Insurance	567	567	299	268
Payroll Taxes	7,995	8,295	8,059	236
Supplies	5,500	5,500	6,347	(847)
Repairs - Vehicles	2,500	2,500	1,713	787
Repairs - Buildings	1,000	1,000	13	987
Repairs - Small Equipment	2,000	2,500	2,290	210
Repairs - General	16,000	23,000	21,041	1,959
Organ Dues/Fees	112	112	112	-
Utilities	90,000	65,000	65,504	(504)
Professional Fees	101,500	100	55	45
Agency Fees	10,000	10,000	6,637	3,363
Property/Liability Insurance	4,900	4,900	4,997	(97)
Chemicals	34,000	25,000	26,177	(1,177)
Fuel	3,600	4,550	4,490	60
Telephone/Pagers/Alarm System	1,200	1,200	987	213
Internet Access Fee	480	480	480	-
Uniforms and Accessories	750	750	(439)	1,189

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**SEWER AND ELECTRIC FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Wastewater - continued				
Laboratory Testing	\$ 38,000	\$ 30,350	\$ 29,966	\$ 384
Bond Collection Fees	113	113	-	113
Drug Testing	110	110	-	110
Amortization Expense	2,434	2,434	2,434	-
Bad Debt Expense	750	7,500	7,500	-
Repair and Replacement Fund	25,000	25,000	25,000	-
Capital Outlay	25,000	25,000	20,502	4,498
Debt Service				
Principal Debt Requirements	155,450	105,450	105,450	-
Interest Expense	33,032	33,032	33,032	-
Total Wastewater	<u>690,975</u>	<u>517,102</u>	<u>501,433</u>	<u>15,669</u>
Total Expenditures	<u>6,254,038</u>	<u>6,016,758</u>	<u>6,045,030</u>	<u>(28,272)</u>
Excess Revenues Over (Under) Expenditures	2,332,581	2,857,468	2,971,987	114,519
<b>OTHER FINANCING SOURCES (USES)</b>				
Loan Proceeds	80,000	98,202	98,202	-
Transfers In	-	-	8,000	8,000
Transfers Out	(2,500,081)	(2,955,670)	(2,808,440)	147,230
Total Other Financing Sources (Uses)	<u>(2,420,081)</u>	<u>(2,857,468)</u>	<u>(2,702,238)</u>	<u>155,230</u>
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses	(87,500)	-	269,749	269,749
Fund Balance - Beginning	<u>3,516,144</u>	<u>3,516,144</u>	<u>3,516,144</u>	<u>-</u>
Fund Balance - Ending, Budgetary Basis	<u>\$ 3,428,644</u>	<u>\$ 3,516,144</u>	<u>3,785,893</u>	<u>\$ 269,749</u>
Adjustments to Reconcile the Budgetary Amounts to GAAP:				
Depreciation - The City does not budget for depreciation expense.			(236,073)	
Principal Payments - The City budgets for principal debt payments			262,986	
Repair and Replacement - The City budgets an accrual for repair and replacement reserve.			75,000	
Capital Outlay - The City budgets for capital outlay.			<u>33,422</u>	
Fund Balance - Ending, GAAP Basis			<u>\$ 3,921,228</u>	

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**WATER FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
<b><u>REVENUES</u></b>				
Residential - Service	\$ 1,134,974	\$ 1,298,000	\$ 1,326,449	\$ 28,449
Commercial - Service	381,284	460,000	475,726	15,726
Commercial Wholesale - Service	5,000	10,500	10,654	154
Bulk Water Sales	-	4,000	3,586	(414)
City Departments - Service	131,762	175,000	187,739	12,739
Sales Concessions	(1,500)	(3,800)	(4,456)	(656)
Reimbursed Expenses	-	4,054	4,054	-
Water Tap Fees	700	7,250	8,172	922
Meter Fees	-	4,275	4,275	-
Interest Income	9,500	11,500	11,613	113
Total Revenues	1,661,720	1,970,779	2,027,812	57,033
<b><u>EXPENDITURES</u></b>				
Regular Pay	117,500	130,123	133,923	(3,800)
Overtime Pay	12,500	16,530	16,035	495
Standby Pay	3,640	3,640	3,770	(130)
Hospital Insurance	27,556	27,556	26,893	663
Municipal Retirement	9,678	10,883	10,794	89
Workers Compensation Insurance	9,655	9,655	6,766	2,889
Unemployment Insurance	1,701	1,701	536	1,165
Payroll Taxes	10,140	10,140	11,787	(1,647)
Employee Expense	500	700	795	(95)
Employee Training	1,500	1,500	1,525	(25)
Organ Dues/Fees	170	170	-	170
Supplies	3,000	4,500	4,705	(205)
Repairs - Vehicles	3,000	2,800	2,087	713
Repairs - Communication Equipment	100	100	109	(9)
Repairs - Buildings	-	400	397	3
Repairs - Office Equipment	100	100	98	2
Repairs - Heavy Rolling Stock	4,000	6,600	6,447	153
Repairs - Small Equipment	6,500	1,300	1,163	137
Repairs - General	75,000	82,000	95,921	(13,921)
Utilities	175,000	243,967	245,581	(1,614)
Professional Fees	12,000	17,530	17,530	-
Agency Fees	3,000	9,500	9,318	182
Property/Liability Insurance	9,138	9,338	10,265	(927)
Janitorial/Pest Services	220	220	220	-
Chemicals	65,000	55,000	57,068	(2,068)
Meters	6,200	10,000	9,880	120
Fuel	12,000	14,785	16,736	(1,951)
Uniforms and Accessories	1,600	1,600	1,866	(266)
Rentals/Leases	200	200	256	(56)
Contract Labor	-	-	38	(38)
Bond Collection Fees	1,300	1,300	1,300	-
Laboratory Testing	30,000	30,000	23,902	6,098
Telephone/Pagers/Alarm System	5,000	5,000	4,626	374
Computer Hardware Maintenance	500	100	383	(283)
Internet Access Fee	1,000	1,000	959	41



**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**WATER FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>(Budgetary Basis)</b>	<b>Final Budget Positive (Negative)</b>
Expenditures - continued				
Drug Testing	\$ 330	\$ 330	\$ 613	\$ (283)
Bad Debt Expense	13,000	13,000	13,000	-
Amortization Expense	1,400	1,400	1,400	-
Repair and Replacement Fund	53,440	30,000	30,000	-
Membrane Replacement Fund	60,000	60,000	60,000	-
Capital Outlay	243,815	227,567	128,817	98,750
Debt Service				
Principal Debt Requirements	357,812	347,812	347,812	-
Interest Expense	39,095	37,095	31,528	5,567
Total Expenditures	<u>1,377,290</u>	<u>1,427,142</u>	<u>1,336,849</u>	<u>90,293</u>
Excess Revenues Over (Under) Expenditures	284,430	543,637	690,963	147,326
<b>OTHER FINANCING SOURCES (USES)</b>				
Loan Proceeds	100,000	-	-	-
Transfers In	-	-	4,500	4,500
Transfers Out	(471,930)	(543,637)	(236,740)	306,897
Total Other Financing Sources (Uses)	<u>(371,930)</u>	<u>(543,637)</u>	<u>(232,240)</u>	<u>311,397</u>
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses	(87,500)	-	458,723	458,723
Fund Balance - Beginning	<u>11,064,516</u>	<u>11,064,516</u>	<u>11,064,516</u>	<u>-</u>
Fund Balance - Ending, Budgetary Basis	\$ <u>10,977,016</u>	\$ <u>11,064,516</u>	11,523,239	\$ <u>458,723</u>

Adjustments to Reconcile the Budgetary Amounts to GAAP:

Depreciation - The City does not budget for depreciation expense.	(380,252)
Principal Payments - The City budgets for principal debt payments.	347,812
Capital Outlay - The City budgets for capital outlay.	128,817
Membrane Replacement - The City budgets an accrual for membrane replacement.	60,000
Repair and Replacement - The City budgets and accrual for repair and replacement reserve.	<u>30,000</u>
Fund Balance - Ending, GAAP Basis	\$ <u>11,709,616</u>

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**GAS FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u> <u>(Budgetary</u> <u>Basis)</u>	<u>Variance with</u> <u>Final Budget</u> <u>Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b><u>REVENUES</u></b>				
Gas Distribution				
Residential - Service	\$ 483,750	\$ 440,000	\$ 444,481	\$ 4,481
Commercial - Service	199,035	199,035	197,494	(1,541)
Industrial - Service	210,000	225,000	237,140	12,140
Fuel Pass-Through Charge	971,800	680,000	675,187	(4,813)
Annual RR Commission Fee	1,400	1,400	1,489	89
City Departments - Service	10,250	7,000	6,961	(39)
Meter Fees	-	-	50	50
Interest Income	700	1,600	1,762	162
Sales Concessions	-	-	(391)	(391)
Sale of Scrap	-	-	40	40
Reimbursed Expenses	-	1,126	1,200	74
Total Revenues	<u>1,876,935</u>	<u>1,555,161</u>	<u>1,565,413</u>	<u>10,252</u>
<b><u>EXPENDITURES</u></b>				
Gas Distribution				
Regular Pay	101,777	103,445	102,179	1,266
Overtime Pay	7,000	5,000	5,424	(424)
Standby Pay	3,650	3,840	3,840	-
Contract Labor	750	750	-	750
Hospital Insurance	24,111	24,111	21,938	2,173
Municipal Retirement	9,135	9,135	9,361	(226)
Workers Compensation Insurance	1,905	1,905	2,351	(446)
Unemployment Insurance	662	662	591	71
Payroll Taxes	8,485	8,485	8,703	(218)
Employee Expense	1,000	1,000	737	263
Employee Training	2,500	500	245	255
Organ Dues/Fees	1,500	500	440	60
Supplies	6,500	6,500	4,803	1,697
Meters	8,000	10,000	9,428	572
Repairs - Vehicles	2,000	1,000	514	486
Repairs - Office Equipment	500	500	407	93
Repairs - Heavy Rolling Stock	5,000	5,000	4,609	391
Repairs - Small Equipment	11,000	11,000	9,581	1,419
Repairs - General	30,000	30,000	33,327	(3,327)
Utilities	2,500	2,500	2,422	78
Professional Fees	7,500	7,500	7,083	417
Agency Fees	3,000	3,000	2,431	569
Property/Liability Insurance	11,866	12,112	12,114	(2)
Fuel	9,000	12,000	13,208	(1,208)
Rentals/Leases	1,500	1,500	1,107	393
Telephone/Pagers/Alarm System	500	700	408	292
Gas Measurement	50	510	470	40
Gas Purchases	966,796	635,500	637,370	(1,870)
Municipal Gas - Discount Earned	(38,000)	(30,000)	(29,517)	(483)
Uniforms and Accessories	2,500	3,500	3,505	(5)
Chemicals	1,000	1,000	436	564
Drug Testing	300	300	157	143

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**GAS FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Gas Distribution - continued				
Bad Debt Expense	\$ 15,000	\$ 15,000	\$ 5,000	\$ 10,000
Repair and Replacement Fund	25,000	25,000	25,000	-
Capital Outlay	90,000	137,388	355,208	(217,820)
Debt Service				
Principal Debt Requirements	111,766	112,766	112,501	265
Interest Expense	10,152	10,400	8,908	1,492
Total Expenditures	<u>1,445,905</u>	<u>1,174,009</u>	<u>1,376,289</u>	<u>(202,280)</u>
Excess Revenues Over (Under) Expenditures	431,030	381,152	189,124	(192,028)
<b>OTHER FINANCING SOURCES (USES)</b>				
Loan Proceeds	-	17,180	17,180	-
Donated Assets	-	-	217,820	217,820
Transfers Out	<u>(506,030)</u>	<u>(522,002)</u>	<u>(371,605)</u>	<u>150,397</u>
Total Other Financing Sources (Uses)	<u>(506,030)</u>	<u>(504,822)</u>	<u>(136,605)</u>	<u>368,217</u>
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses	(75,000)	(123,670)	52,519	176,189
Fund Balance - Beginning	<u>1,732,199</u>	<u>1,732,199</u>	<u>1,732,199</u>	<u>-</u>
Fund Balance - Ending, Budgetary Basis	<u>\$ 1,657,199</u>	<u>\$ 1,608,529</u>	1,784,718	<u>\$ 176,189</u>

Adjustments to Reconcile the Budgetary Amounts to GAAP:

Depreciation - The City does not budget for depreciation expense.	(80,271)
Principal Payments - The City budgets for principal debt payments.	112,501
Loan Proceeds - The City budgets for Loan Proceeds.	(17,180)
Repair and Replacement - The City budgets an accrual for repair and replacement reserve.	25,000
Capital Outlay - The City budgets for capital outlay.	355,208
Fund Balance, Ending, GAAP Basis	<u>\$ 2,179,976</u>

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**SOLID WASTE FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
<b><u>REVENUES</u></b>				
Charges for Services				
Residential Service - Manual Pick-Up	\$ 410,000	\$ 425,000	\$ 429,070	\$ 4,070
Commercial Service - Manual Pick-Up	19,000	19,000	20,774	1,774
Commercial Service - Dumpster Pick-Up	250,000	246,000	245,858	(142)
City Departments - Service	16,000	23,000	23,318	318
Landfill Disposal Fees	70,000	75,000	74,932	(68)
Cash Long (Short)	-	157	563	406
Interest Income	2,000	2,500	2,662	162
Reimbursed Expenses	-	3,278	3,278	-
Recycling Revenue	1,000	700	608	(92)
Total Charges for Services	768,000	794,635	801,063	6,428
Capital Grants and Contributions				
CVCOG Grant	-	18,331	18,331	-
Total Capital Grants and Contributions	-	18,331	18,331	-
Total Revenues	768,000	812,966	819,394	6,428
<b><u>EXPENDITURES</u></b>				
Regular Pay	195,000	204,706	204,322	384
Overtime Pay	14,245	12,245	12,436	(191)
Hospital Insurance	55,112	55,112	52,117	2,995
Municipal Retirement	17,887	17,887	18,335	(448)
Workers Compensation Insurance	14,360	14,360	14,931	(571)
Unemployment Insurance	1,512	1,512	754	758
Payroll Taxes	16,614	16,614	16,119	495
Employee Expense	2,000	2,000	1,061	939
Employee Training	2,000	500	100	400
Supplies	4,600	4,000	3,599	401
Repairs - Vehicles	1,500	1,800	1,467	333
Repairs - Office Equipment	2,000	2,300	1,857	443
Repairs - Heavy Rolling Stock	45,000	69,815	64,689	5,126
Repairs - Small Equipment	2,000	2,000	1,490	510
Repairs - General	14,000	14,000	11,417	2,583
Utilities	4,185	4,185	3,489	696
Professional Fees	15,000	7,000	5,401	1,599
Agency Fees	15,000	12,000	10,111	1,889
Property/Liability Insurance	4,355	4,455	4,447	8
Chemicals	300	300	21	279
Fuel	72,000	75,000	79,094	(4,094)
Laboratory Testing	100	100	-	100
Rentals/Leases	102,500	102,500	102,586	(86)
Contract Labor	-	-	225	(225)
Bad Debt Expense	6,000	6,000	6,000	-
Uniforms and Accessories	3,400	3,500	3,589	(89)
Telephone/Pagers/Alarm System	1,500	1,750	1,742	8
Landfill Closure Reserve Costs	15,000	15,000	28,355	(13,355)
Recycling Cost	500	500	-	500

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**SOLID WASTE FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Expenditures - continued				
Drug Testing	\$ 500	\$ 500	\$ 429	\$ 71
Repair and Replacement Fund	25,000	25,000	25,000	-
Capital Outlay	3,755	9,632	9,632	-
Debt Service				
Principal Debt Requirements	43,576	43,576	43,751	(175)
Interest Expense	10,841	10,841	10,913	(72)
Total Expenditures	<u>711,342</u>	<u>740,690</u>	<u>739,479</u>	<u>1,211</u>
Excess Revenues Over (Under)				
Expenditures	56,658	72,276	79,915	7,639
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers In	-	-	20,259	20,259
Transfers Out	<u>(56,658)</u>	<u>(72,276)</u>	<u>-</u>	<u>72,276</u>
Total Other Financing Sources (Uses)	<u>(56,658)</u>	<u>(72,276)</u>	<u>20,259</u>	<u>92,535</u>
Excess Revenues and Other Sources Over				
(Under) Expenditures and Other Uses	-	-	100,174	100,174
Fund Balance - Beginning	\$ <u>316,561</u>	\$ <u>316,561</u>	\$ <u>316,561</u>	\$ <u>-</u>
Fund Balance - Ending, Budgetary Basis	\$ <u><u>316,561</u></u>	\$ <u><u>316,561</u></u>	416,735	\$ <u><u>100,174</u></u>
Adjustments to Reconcile the Budgetary Amounts to GAAP:				
Depreciation - The City does not budget for depreciation expense.			(99,055)	
Principal Payments - The City budgets for principal debt payments.			43,751	
Repair and Replacement - the City budgets an accrual for repair and replacement reserve.			25,000	
Capital Outlay - The City budgets for capital outlay.			<u>9,632</u>	
Fund Balance - Ending, GAAP Basis			\$ <u><u>396,063</u></u>	

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**UTILITY SUPPORT FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u> <u>(Budgetary</u> <u>Basis)</u>	<u>Variance with</u> <u>Final Budget</u> <u>Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b><u>REVENUES</u></b>				
Service Fees on Utilities	\$ 20,000	\$ 18,000	\$ 19,798	\$ 1,798
Reimbursed Expenses	-	1,883	2,383	500
Penalties on Utilities	130,000	120,000	125,707	5,707
Credit Card User Fee	2,600	3,470	3,732	262
Cash Over (Short)	(300)	(300)	(142)	158
Discounts Earned	1,600	1,600	1,589	(11)
Returned Check Fees	800	800	840	40
Utility Contracts - Bad Debt Rec	-	4,884	4,974	90
Vending Income	100	50	41	(9)
Bad Debt Recovery	-	-	69	69
Interest Income	16,000	8,200	7,618	(582)
Total Revenues	<u>170,800</u>	<u>158,587</u>	<u>166,609</u>	<u>8,022</u>
<b><u>EXPENDITURES</u></b>				
Utility Support				
Utilities	14,000	10,000	8,943	1,057
Professional Fees	420	420	434	(14)
Janitorial/Pest Services	600	850	740	110
Rentals/Leases	3,500	4,000	3,526	474
Computer Software Maintenance	4,560	4,560	4,560	-
Supplies - PSB	3,000	3,500	1,989	1,511
Postage	20,000	15,000	14,475	525
Telephone/Pagers/Alarm System	2,000	2,000	2,546	(546)
Credit Card Fees	2,100	5,500	5,010	490
Inventory Adjustment Expense	500	500	(5)	505
Bad Debt Expense	7,000	7,000	7,000	-
Technology Replacement Fund	5,000	5,000	5,000	-
Total Utility Support	<u>62,680</u>	<u>58,330</u>	<u>54,218</u>	<u>4,112</u>
Meter Department				
Regular Pay	52,250	56,037	56,575	(538)
Overtime Pay	3,000	1,500	1,251	249
Hospital Insurance	13,778	13,778	12,547	1,231
Municipal Retirement	4,640	4,840	5,309	(469)
Workers Compensation Insurance	1,039	1,039	710	329
Unemployment Insurance	378	378	241	137
Payroll Taxes	4,310	4,540	4,750	(210)
Employee Expense	400	400	300	100
Employee Training	3,000	-	-	-
Supplies	1,200	1,200	883	317
Fuel	4,000	4,000	4,627	(627)
Telephone/Pagers/Alarm System	300	600	629	(29)
Drug Testing	400	300	272	28
Repairs - Vehicles	1,300	3,700	2,998	702
Repairs - Communications Equipment	1,000	-	-	-
Repairs - Small Equipment	500	500	-	500
Repairs - General	6,000	1,500	146	1,354
Uniforms and Accessories	1,200	1,700	1,370	330
Total Meter Shop	<u>98,695</u>	<u>96,012</u>	<u>92,608</u>	<u>3,404</u>

**CITY OF BRADY**  
**SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES**  
**BUDGET AND ACTUAL (BUDGETARY BASIS)**  
**UTILITY SUPPORT FUND**  
**FOR THE YEAR ENDING SEPTEMBER 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>(Budgetary Basis)</u>	<u>Final Budget Positive (Negative)</u>
Billing-Collection				
Regular Pay	\$ 58,450	\$ 56,450	\$ 54,782	\$ 1,668
Overtime Pay	400	400	98	302
Hospital Insurance	20,667	20,667	19,403	1,264
Municipal Retirement	4,942	4,942	4,554	388
Workers Compensation Insurance	181	181	218	(37)
Unemployment Insurance	567	567	235	332
Payroll Taxes	4,590	4,590	4,382	208
Employee Expense	250	645	645	-
Employee Training	500	500	-	500
Supplies	6,000	6,000	4,965	1,035
Repairs - Communication Equipment	2,000	2,000	-	2,000
Repairs - Office Equipment	2,800	2,800	2,068	732
Professional Fees	100	100	78	22
Rentals/Leases	7,010	7,010	7,008	2
Uniforms and Accessories	100	100	26	74
Drug Testing	165	165	145	20
Computer Software Maintenance	23,250	24,000	25,519	(1,519)
Computer Hardware Maintenance	5,600	5,600	3,947	1,653
Total Billing-Collection	<u>137,572</u>	<u>136,717</u>	<u>128,073</u>	<u>8,644</u>
Total Expenditures	<u>298,947</u>	<u>291,059</u>	<u>274,899</u>	<u>16,160</u>
Excess of Revenues Over (Under) Expenditures	(128,147)	(132,472)	(108,290)	24,182
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers In	128,147	132,472	132,834	362
Transfers Out	-	-	(5,500)	(5,500)
Total Other Financing Sources (Uses)	<u>128,147</u>	<u>132,472</u>	<u>127,334</u>	<u>(5,138)</u>
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses	-	-	19,044	19,044
Fund Balance - Beginning	<u>459,103</u>	<u>459,103</u>	<u>459,103</u>	<u>-</u>
Fund Balance - Ending, Budgetary Basis	\$ <u>459,103</u>	\$ <u>459,103</u>	478,147	\$ <u>19,044</u>

Adjustments to Reconcile the Budgetary Amounts to GAAP:

Depreciation - The City does not budget for depreciation expense. (16,931)

Technology Replacement - The City budgets an accrual for technology replacement reserve. 5,000

Fund Balance - Ending, GAAP Basis \$ 466,216